



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



Adobe Acrobat Reader

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.

Match Case finds only words that contain exactly the same capitalization you enter in the box.

Find Backwards starts the search from the current page and goes backwards through the document.

4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word, Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again.

(The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*



To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:
To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command. Choose Edit > Copy to copy the selected text to the clipboard.

2. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 [There is no reportable action as a result of the
2 Board of Supervisors' closed session held today.]

3

4

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THE MEETING OF THE
7 BOARD OF SUPERVISORS IS NOW IN SESSION. I ASK EVERYONE IN THE
8 AUDIENCE TO RISE FOR THE INVOCATION AND THE PLEDGE OF
9 ALLEGIANCE. THE INVOCATION IS GOING TO BE LED BY IMAM AMMAR
10 KAHF OF THE ISLAMIC CENTER OF HAWTHORNE, AND THE PLEDGE OF
11 ALLEGIANCE WILL BE LED BY AUGGIE GALAVIZ, VICE COMMANDER OF
12 POST NUMBER 18 OF THE SAN GABRIEL VALLEY AMERICAN LEGION.
13 IMAM?

14

15 **IMAM AMMAR KAHF:** THANK YOU. IT'S MY PLEASURE TO BE HERE. I
16 WOULD LIKE TO START THIS PRAYER IN THE NAME OF GOD, THE MOST
17 GRACIOUS, MOST MERCIFUL, TO RENEW OUR INTENTION THAT OUR
18 PRESENCE HERE BE BLESSED BECAUSE OF OUR SERVICE TO THE BEST
19 INTEREST OF OUR PEOPLE. I PRAY THAT GOD WOULD SHOW US THE
20 TRUTH AND EMPOWER US TO DO WHAT IS THE TRUTH AND SHOW US WHAT
21 IS WRONG IS WRONG AND EMPOWER US TO STAY AWAY FROM THE WRONG.
22 I PRAY FOR THE BEST PEACE AND COMFORT IN OUR NEIGHBORHOODS, IN
23 OUR SOCIETIES, IN OUR FAMILIES, IN EVERYBODY THAT RESIDES IN
24 THIS COUNTY. I PRAY FOR THE HEALTH OF OUR SUPERVISORS, OUR
25 LEADERS, OUR LAW ENFORCEMENT OFFICERS, EVERYBODY WHO IS IN THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SERVICE OF THE PUBLIC SAFETY. I PRAY FOR PEACE HERE AND
2 WORLDWIDE. AMEN.

3

4 **AUGGIE GALAVIZ:** LADIES AND GENTLEMEN, PLEASE FACE THE FLAG OF
5 OUR COUNTRY, PUT YOUR RIGHT HAND OVER YOUR HEART AND JOIN ME
6 IN THE PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR KNABE.

9

10 **SUP. BURKE:** NO, IT'S ME. WE'RE VERY PLEASED TO HAVE TODAY...

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, SORRY. SUPERVISOR BURKE. I'M
13 SORRY.

14

15 **SUP. BURKE:** [LAUGHTER]

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M SORRY.

18

19 **SUP. BURKE:** THANK YOU SO MUCH FOR BEING HERE WITH US. WE'RE
20 VERY PLEASED TO HAVE FROM THE SECOND DISTRICT IMAM AMMAR KAHF
21 AND HE WAS BORN IN INDIANAPOLIS, INDIANA, BUT, SINCE 2001,
22 HE'S BEEN THE ASSISTANT IMAM AND PROGRAM ADMINISTRATOR FOR THE
23 ISLAMIC CENTER OF HAWTHORNE AND IS CURRENTLY INVOLVED WITH THE
24 YOUTH PROGRAMS. HE IS THE VICE PRESIDENT OF THE LOS ANGELES
25 CLERGY COUNCIL LENNOX STATION. HE'S ALSO A PH.D. STUDENT AT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 U.C.L.A. IN ISLAMIC STUDIES. THANK YOU FOR BEING HERE WITH US
2 AND FOR GIVING US THAT INSPIRATIONAL INVOCATION. [APPLAUSE]
3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR MOLINA.
5

6 **SUP. MOLINA:** THANK YOU. IT'S MY HONOR THIS MORNING TO MAKE A
7 PRESENTATION OF A CERTIFICATE OF APPRECIATION TO AUGGIE
8 GALAVIZ. MR. GALAVIZ IS A VICE COMMANDER OF THE AMERICAN
9 LEGION, DISTRICT 18, IN THE SAN GABRIEL VALLEY. HE SERVED AS A
10 SERGEANT IN THE UNITED STATES ARMY 82ND AIRBORNE DIVISION FROM
11 1963 TO 1970 AND SAW BATTLE IN VIETNAM. HIS NUMEROUS CITATIONS
12 INCLUDE THE BRONZE STAR, A PURPLE HEART, AN ARMY COMMENDATION
13 MEDAL, AN ARMY GOOD CONDUCT MEDAL, A NATIONAL DEFENSE SERVICE
14 MEDAL, A GALLANTRY CROSS MEDAL AND A REPUBLIC OF VIETNAM
15 CAMPAIGN MEDAL. MR. GALAVIZ IS MARRIED, HE HAS FIVE CHILDREN.
16 HE ATTENDED GARFIELD HIGH SCHOOL AND CAL STATE LOS ANGELES IN
17 THE DISTRICT. WE WANT TO THANK HIM FOR HIS OUTSTANDING SERVICE
18 AND HIS COMMITMENT TO THE COMMUNITY. WE APPRECIATE VERY MUCH
19 HIS WORK AND EFFORT THAT HE DOES AND HE'S JOINED TODAY ALSO BY
20 WIFE, LUPE, WHO IS ALSO A COMMUNITY LEADER OUT THERE, SO WE
21 CONGRATULATE THEM BOTH. THANK YOU SO MUCH. [APPLAUSE]
22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. THE AGENDA,
24 SACHI?
25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** GOOD AFTERNOON, MR. CHAIRMAN, MEMBERS OF
2 THE BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, AGENDA FOR
3 THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS.
6 WITHOUT OBJECTION, UNANIMOUS VOTE.

7

8 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK
9 AND OPEN SPACE DISTRICT, ITEM 1-P.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.
12 UNANIMOUS VOTE.

13

14 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 14.
15 ON ITEM NUMBER 3, SUPERVISOR ANTONOVICH REQUESTS THAT THIS
16 ITEM BE REFERRED BACK TO HIS OFFICE.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE
19 THE ORDER.

20

21 **CLERK SACHI HAMAI:** ON ITEM NUMBER 7, SUPERVISOR KNABE REQUESTS
22 THAT THIS ITEM BE HELD. AND, ON ITEM 10, THIS INCLUDES THE
23 REVISIONS, AS INDICATED ON THE SUPPLEMENTAL AGENDA.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MOLINA MOVES, BURKE SECONDS.
2 WITHOUT OBJECTION, UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** CONSENT CALENDAR, ITEMS 15 THROUGH 68. ON
5 ITEM NUMBER 24, AS INDICATED ON THE SUPPLEMENTAL AGENDA,
6 SUPERVISOR BURKE REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK
7 TO SEPTEMBER 11, 2007, AND ALSO SUPERVISOR MOLINA REQUESTS
8 THAT THIS ITEM BE HELD. ON...

9

10 **SUP. MOLINA:** COULD I JUST AND, INSTEAD OF HOLDING IT, COULD WE
11 JUST AND-- REFER IT IN THE INTERIM WHILE THE-- TO THE C.A.O.'S
12 OFFICE-- C.E.O.'S OFFICE SO THEY CAN PUT IN BETTER OUTCOMES
13 INTO THE CONTRACTS? I THINK IT WOULD BE HELPFUL.

14

15 **SUP. BURKE:** THAT'S FINE.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** DURING THIS WEEK, THE WEEK?

18

19 **SUP. BURKE:** DURING THIS WEEK THAT THEY WOULD PUT IN THE
20 OUTCOMES AND THEN IT WOULD COME BACK NEXT WEEK?

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE
23 THE ORDER.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** OKAY. ON ITEM NUMBER 25, THE DIRECTOR OF
2 HEALTH SERVICES REQUESTS THAT THIS ITEM BE REFERRED BACK TO
3 HIS DEPARTMENT AND ALSO SUPERVISOR YAROSLAVSKY AND A MEMBER OF
4 THE PUBLIC REQUEST THAT THIS ITEM BE HELD.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE NO DESIRE TO HOLD IT IF
7 IT'S GOING TO BE REFERRED BACK.

8

9 **CLERK SACHI HAMAI:** THERE IS A MEMBER...

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO IS THE MEMBER OF THE PUBLIC?

12

13 **CLERK SACHI HAMAI:** GENEVIEVE CLAVREUL, DR. CLAVREUL.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** YES. DO YOU WANT TO SPEAK TO IT?
16 OKAY. SO WE'LL HOLD IT AND THEN WE WILL CONTINUE IT.

17

18 **CLERK SACHI HAMAI:** ON ITEM NUMBER 26, SUPERVISOR YAROSLAVSKY
19 AND A MEMBER OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

22

23 **CLERK SACHI HAMAI:** ON ITEM NUMBER 31, ALTHOUGH THE
24 SUPPLEMENTAL AGENDA INDICATES THAT THIS ITEM WILL BE REMOVED
25 FROM THE CONSENT CALENDAR AND HELD FOR DISCUSSION, THE C.E.O.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO SEPTEMBER 11,
2 2007.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WITHOUT OBJECTION, THAT WILL
5 BE THE ORDER.

6

7 **CLERK SACHI HAMAI:** ON ITEM 38, THERE IS A REQUEST FROM A
8 MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** 38?

11

12 **CLERK SACHI HAMAI:** YES.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

15

16 **CLERK SACHI HAMAI:** AND ON ITEM 53, SUPERVISOR KNABE REQUESTS
17 THAT THIS ITEM BE CONTINUED ONE WEEK TO SEPTEMBER 11, 2007.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE
20 THE ORDER.

21

22 **CLERK SACHI HAMAI:** THE REMAINDER OF THE ITEMS UNDER THE
23 CONSENT CALENDAR ARE BEFORE YOU.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.

2 WITHOUT OBJECTION, UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** WE ARE NOW ON PAGE 24, ORDINANCE FOR
5 INTRODUCTION AND I'LL READ THE SHORT TITLE IN FOR THE RECORD.

6 THIS IS AN ORDINANCE REPEALING ORDINANCE NUMBER 92-0077-F,
7 WHICH GRANTED A PROPRIETARY PETROLEUM PIPELINE FRANCHISE TO
8 TRIO PETROLEUM INCORPORATED.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.

11 WITHOUT OBJECTION, UNANIMOUS VOTE.

12

13 **CLERK SACHI HAMAI:** SEPARATE MATTER, ITEM NUMBER 70, I'LL READ
14 THE SHORT TITLE IN FOR THE RECORD. THIS IS THE TREASURER AND
15 TAX COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING
16 THE ISSUANCE AND SALE OF COVINA VALLEY UNIFIED SCHOOL DISTRICT
17 GENERALLY OBLIGATION BONDS, 2006 ELECTION, 2007 SERIES B, IN A
18 AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED 19 MILLION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, BURKE SECONDS.

21 WITHOUT OBJECTION, UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** DISCUSSION ITEMS, ITEMS 71 AND 72, WE WILL
24 HOLD FOR A REPORT. THAT THAT COMPLETES THE READING OF THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH
2 SUPERVISORIAL DISTRICT NUMBER 4.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE A PRESENTATION TO THE NEW
5 CONSUL-GENERAL OF COSTA RICA. I'M VERY PLEASED TO INTRODUCE
6 THE HONORABLE XINIA VARGAS MORA, THE CONSUL-GENERAL OF COSTA
7 RICA. CONSUL-GENERAL MORA HAS 25 YEARS OF SERVICE IN VARIOUS
8 POSITIONS WITH THE COSTA RICAN GOVERNMENT. SHE IS AN ATTORNEY
9 AND HAS ALSO EARNED A MASTER'S DEGREE IN DIPLOMACY. SHE HOLDS
10 A BACHELOR OF SCIENCE DEGREE IN EDUCATION. BEFORE HER
11 APPOINTMENT AS CONSUL-GENERAL IN LOS ANGELES, CONSUL-GENERAL
12 MORA WAS MOST RECENTLY CHIEF OF THE CONSULAR AFFAIRS IN THE
13 COSTA RICA MINISTRY OF EXTERIOR RELATIONS. SHE IS MARRIED TO
14 EGARDO SANCHEZ HERNANDEZ AND IS THE MOTHER OF A DAUGHTER,
15 ALEXANDRA, AND A SON, EGARDO. ON BEHALF OF THE BOARD OF
16 SUPERVISORS AND THE MORE THAN 10 MILLION PEOPLE OF LOS ANGELES
17 COUNTY, MANY OF WHOM HAVE VISITED AND INCREASINGLY VISIT YOUR
18 BEAUTIFUL COUNTRY, INCLUDING MY SON, I EXTEND A WARM WELCOME
19 TO YOU, CONSUL-GENERAL MORA, AS YOU ASSUME YOUR NEW POST HERE
20 IN LOS ANGELES IN THE STATES THAT YOU WILL OVERSEE FOR YOUR
21 GOVERNMENT. WE LOOK FORWARD TO A CONTINUING RELATIONSHIP WITH
22 YOUR CONSULATE AND WITH THE PEOPLE OF COSTA RICA AND WANTED TO
23 PRESENT THIS PLAQUE TO YOU AS A TOKEN OF OUR WELCOME AND KNOW
24 THAT YOU WILL HAVE AN OPEN DOOR HERE AT THE COUNTY ANY TIME
25 YOU NEED TO WALK THROUGH IT. WELCOME. [APPLAUSE]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **THE HONORABLE XINIA VARGAS MORA:** THANK YOU, MR. PRESIDENT. [
3 SPEAKING SPANISH]

4

5 **THE HONORABLE XINIA VARGAS MORA:** I APPRECIATE YOUR HELP AND
6 SUPPORT TO US AND I HOPE IN THE FUTURE TO CONTRIBUTE WITH YOU.
7 THANK YOU VERY MUCH. [APPLAUSE]

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH. NOW LET ME
10 ASK-- MR. KNABE HAS A SPECIAL PRESENTATION. I'LL TAKE HIM OUT
11 OF ORDER. ACTUALLY, I THINK IT'S IN ORDER SO GO AHEAD.

12

13 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD,
14 LADIES AND GENTLEMEN, I HAVE A DISTINCT HONOR TODAY AND JUST
15 SO EXCITED THAT THEY'RE ABLE TO JOIN US. WE'RE GOING TO HAVE A
16 LITTLE PICTORIAL PRESENTATION AS WELL BUT I'M GOING TO ASK DR.
17 DAVID LARSON AND SAMANTHA LARSON AND THEIR FAMILY, TED AND
18 EMMA AND MOM, JANET, TO JOIN ME UP HERE. DR. LARSON AND
19 SAMANTHA BECAME THE FIRST FATHER/DAUGHTER CLIMBING TEAM TO
20 COMPLETE THE 7 SUMMITS. FOR THOSE WHO MIGHT NOT KNOW, THE 7
21 SUMMITS ARE THE HIGHEST MOUNTAINS ON EACH OF THE 7 CONTINENTS.
22 IN 2001, SAMANTHA WAS 12 YEARS OLD AND HER FIRST CLIMB WAS
23 AFRICA'S MOUNT KILIMANJARO. AT THE TIME, OBVIOUSLY, SAMANTHA
24 DIDN'T REALIZE THIS WOULD BE THE START OF HER GOAL TO CLIMB
25 THE 7 SUMMITS. SAMANTHA GRADUATED FROM LONG BEACH POLY HIGH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SCHOOL IN JUNE OF 2006 BUT DEFERRED HER FRESHMAN YEAR AT
2 STANFORD UNIVERSITY FOR A YEAR TO TRAIN FOR THE MOUNT EVEREST
3 CLIMB. AT 18 YEARS OLD, SHE BECAME THE YOUNGEST PERSON EVER TO
4 CONQUER THE 7 SUMMITS AND THE YOUNGEST FEMALE AMERICAN TO EVER
5 CLIMB MOUNT EVEREST. WE ALSO WANT TO RECOGNIZE DAD AND WHAT HE
6 STARTED THERE AND WHAT ROLE HE PLAYED IN HELPING SAMANTHA
7 REACH HER GOAL AND HER OWN PERSONAL ACCOMPLISHMENTS. SO, MANY
8 OF YOU HAVE BEEN READING THE ARTICLES ABOUT THESE TWO VERY
9 SPECIAL PEOPLE AND THEIR FAMILY. I KNOW THAT MOM PLAYED AN
10 IMPORTANT PART, VERY PATIENT DURING THE LONG TRIPS BUT, ON
11 BEHALF OF MYSELF AND MY COLLEAGUES AND ALL THE CITIZENS OF THE
12 COUNTY OF LOS ANGELES, WE'D LIKE TO PRESENT EACH OF YOU WITH A
13 CERTIFICATE OF RECOGNITION, A SCROLL IN HONOR OF YOUR
14 ACCOMPLISHMENTS AND I THINK WE'VE GOT THEM ALL ITEMIZED THERE
15 AND HOPEFULLY IN THE RIGHT ORDER AND THE RIGHT FEAT, SO I TOLD
16 THEM I DID A TRIATHLON ONCE IN A GOLF CART. [LAUGHTER] [
17 APPLAUSE]

18

19 **SUP. KNABE:** DESCRIBE IT IN GREAT DETAIL HERE.

20

21 **SAMANTHA LARSON:** WELL, THESE ARE SOME SLIDES FROM OUR MOST
22 RECENT-- WELL, ACTUALLY, NOT OUR MOST RECENT CLIMB BUT OUR
23 EVEREST CLIMB, WHICH WAS PROBABLY OUR BIGGEST CLIMB. I FEEL
24 VERY PROUD TO BE FROM LOS ANGELES. IT'S A GREAT PLACE. HOW
25 MANY PLACES IN THE WORLD CAN YOU GO AND CLIMB 10,000-FOOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PEAKS IN THE MORNING AND THEN COME AND SWIM IN THE AFTERNOON
2 IN THE OCEAN? AND IT'S CERTAINLY BEEN A GREAT TRAINING GROUND
3 FOR MY DAD AND I TO GO OUT AND CLIMB AROUND THE WORLD. AND
4 THANK YOU SO MUCH, I FEEL VERY HONORED IN THIS THIS
5 RECOGNITION. [APPLAUSE]

6

7 **DR. DAVID LARSON:** SAMANTHA HAS BEEN A LIFELONG RESIDENT OF LOS
8 ANGELES COUNTY AND WE'RE VERY PROUD OF HER AND WHAT SHE'S
9 CHOSEN TO DO. SHE WENT TO POLYTECHNIC HIGH SCHOOL IN LONG
10 BEACH AND, LIKE SHE SAID, LOS ANGELES COUNTY'S AN AMAZING
11 PLACE, NOT JUST THE BREADTH OF SERVICES BUT THE GEOGRAPHY, AND
12 WE DID A LOT OF OUR TRAINING FOR MOUNT EVEREST RIGHT HERE AT
13 HOME. AND I JUST WANT TO THANK THE COUNTY SUPERVISORS AGAIN
14 FOR THEIR INTEREST IN OUR CLIMBING AND THEIR INTEREST IN
15 RECOGNIZING US. THANK YOU VERY MUCH. [APPLAUSE]

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** CONGRATULATIONS. I HAVE ONE MORE
18 DIPLOMATIC PRESENTATION, IF I CAN CALL ON ALEX KIRKPATRICK TO
19 COME FORWARD. THERE HE IS. WHEN YOU CLIMB EVEREST, YOU CAN GO
20 FIRST. [LAUGHTER]

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** IT IS MY PRIVILEGE TO WELCOME TO
23 OUR BOARD MEETING TODAY ALEX KIRKPATRICK, A CAREER DIPLOMAT
24 WITH ALMOST 30 YEARS OF SERVICE TO OUR COUNTRY. HE HAS SERVED
25 IN THE UNITED STATES MISSIONS IN NUMEROUS COUNTRIES INCLUDING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ISRAEL, SAUDI ARABIA, MADAGASCAR, ETHIOPIA, NIGERIA, MEXICO
2 AND BARBADOS. IN THE UNITED STATES, HE HAS SERVED IN THE
3 OPERATIONS CENTER AND BEEN SPECIAL ASSISTANT TO AN ASSISTANT
4 SECRETARY OF THE DEPARTMENT OF STATE. HE'S BEEN RESPONSIBLE
5 FOR EAST ASIAN AND PACIFIC ISSUES AND LEGISLATIVE AFFAIRS AND
6 HAS ALSO DIRECTED THE UNITED STATES DIPLOMATIC POUCH AND MAIL
7 SERVICE. MOST RECENTLY, HE HAS BEEN BASED HERE IN LOS ANGELES
8 AS REGIONAL DIRECTOR OF THE DEPARTMENT OF STATE OFFICE OF
9 FOREIGN MISSIONS. IN THAT CAPACITY, HE'S ADMINISTERED AMERICAN
10 RELATIONSHIPS WITH THE FOREIGN MISSIONS BASED IN THE COUNTY,
11 AS WELL AS THROUGHOUT CALIFORNIA AND OTHER WESTERN STATES. HE
12 RETIRED FROM GOVERNMENT SERVICE LAST MONTH AND, ON BEHALF OF
13 THE BOARD OF SUPERVISORS AND THE PEOPLE OF LOS ANGELES COUNTY,
14 WE WANT TO WISH YOU, ALEX, A VERY HAPPY RETIREMENT AND WELL
15 DESERVED ONE. I THINK IT'S SAFE TO ASSUME THAT YOU'LL BE
16 SPENDING MUCH MORE TIME IN OUR SISTER COUNTY IN SAN DIEGO WITH
17 YOUR WIFE, WHO'S RETIRED U.S. AMBASSADOR BARBO OWENS
18 KIRKPATRICK, AND HIS TWO TEENAGE CHILDREN IN DELMAR. SO, ON
19 BEHALF OF THE BOARD OF SUPERVISORS, OUR OFFICE OF PROTOCOL AND
20 ALL THE PEOPLE WHO REPRESENT THEIR FOREIGN GOVERNMENTS HERE IN
21 THE CONSULAR CORPS IN LOS ANGELES AND ALL OF OUR STAFFS WHO
22 HAVE WORKED WITH YOUR OFFICE FROM TIME TO TIME ON ISSUES, WE
23 WANT TO THANK YOU FOR YOUR RESPONSIVENESS AND FOR YOUR THREE
24 DECADES OF DEDICATED SERVICE TO OUR COUNTRY. [APPLAUSE]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ALEX KIRKPATRICK:** I WOULD LIKE TO SAY THANK YOU VERY MUCH. IT
2 HAS BEEN AN HONOR TO SERVE MY COUNTRY HERE IN LOS ANGELES FOR
3 THE PAST LITTLE MORE THAN TWO YEARS NOW. THIS IS THE THIRD
4 LARGEST CONSULAR CORPS IN THE WORLD, OVER 100. THE QUALITY OF
5 THE PEOPLE SENT HERE, WE JUST WELCOMED THE NEW CONSUL-GENERAL
6 FROM COSTA RICA, REFLECTS THE IMPORTANCE OF LOS ANGELES
7 THROUGHOUT THE WORLD. I ALSO WANT TO SAY A SPECIAL THANKS TO
8 THE STAFF OF THE COUNTY OF LOS ANGELES, PARTICULARLY THE
9 PROTOCOL OFFICERS WITH WHOM I WORK VERY, VERY CLOSELY, LORDIS
10 SAUB AND THE REST OF THE STAFF. WITHOUT THAT ASSISTANCE, IT
11 WOULDN'T HAVE WORKED NEARLY AS WELL AS IT DID, SO THANK YOU
12 VERY MUCH. [APPLAUSE]

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S NOW TIME FOR THE L.A. COUNTY
15 STARS. IT'S A PLEASURE TO INTRODUCE THE SEPTEMBER 2007 L.A.
16 COUNTY STARS IN THE CATEGORY OF SERVICE EXCELLENCE. PLEASE
17 WELCOME JANE TSUKAMOTO. [CHEERS AND APPLAUSE]

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** JANE IS FROM THE CHIEF EXECUTIVE
20 OFFICE. SHE'S A VITAL FIGURE IN THE BUDGET DEVELOPMENT AND
21 MONITORING DEVELOPMENT PROCESS. SHE'S MORE THAN JUST A NUMBER
22 CRUNCHER. JANE HAS THE INHERITABILITY TO TAKE INFORMATION
23 GATHERED ACROSS DEPARTMENTAL LINES AND SYNTHESIZE THEM INTO A
24 FORMAT EASILY USED BY COUNTY LEADERSHIP IN MAKING TOUCH BUDGET
25 DECISIONS. THROUGHOUT THIS PROCESS, SHE IS AWARE OF STANDARDS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SET BY THE AUDITOR-CONTROLLER IN THE CHIEF EXECUTIVE OFFICE
2 AND, DURING BUDGET DELIBERATIONS, MS. TSUKAMOTO ORCHESTRATES
3 THE COURSE OF ACTION. SHE TRACKS AND ANALYZES THE PROPOSED
4 BUDGET, SHE COORDINATES THE MANY CHANGES WITH THE AUDITOR-
5 CONTROLLER, CHIEF EXECUTIVE OFFICE AND BOARD OF SUPERVISORS
6 AND SERVES AS THE GO-TO PERSON IN ALL OF THESE ENDEAVORS. JANE
7 PUTS CONTROLS IN PLACE, STREAMLINING THE PROCESS, ELIMINATING
8 THE CHAOS BY DEFINING THE ROLES OF THE PARTICIPANTS, ENSURING
9 THE NEW BUDGET NUMBERS ARE AVAILABLE IMMEDIATELY AFTER THE
10 FINAL BOARD MOTION IS ADOPTED. EVERYTHING IN HERE SOUNDS
11 CREDIBLE EXCEPT FOR THAT PART ABOUT ELIMINATING CHAOS. I'VE
12 SEEN NO EVIDENCE OF THAT IN 12 YEARS HERE. [LAUGHTER]

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT, JANE, CONGRATULATIONS ON THIS
15 HONOR. OUR NEXT RECIPIENT IS THE RESTAURANT MEALS PROGRAM FOR
16 HOMELESS, ELDERLY AND DISABLED TEAM FROM THE DEPARTMENT OF
17 PUBLIC SOCIAL SERVICES. IN JULY 2005, A TEAM OF D.P.S.S.
18 EMPLOYEES FROM THE GENERAL RELIEF AND FOOD STAMP DIVISION
19 IMPLEMENTED A RESTAURANT MEALS PROGRAM. THE PROGRAM ALLOWS
20 ELIGIBLE PARTICIPANTS TO PURCHASE PREPARED MEALS FROM
21 RESTAURANTS THAT HAVE SIGNED MEMORANDUMS OF UNDERSTANDING AND
22 ARE CERTIFIED TO ACCEPT FOOD STAMPS FROM THE UNITED STATES
23 DEPARTMENT OF AGRICULTURE, FOOD AND NUTRITION SERVICE. THIS
24 PROGRAM PROVIDES ALTERNATIVE NUTRITIONAL CHOICES TO HOUSEHOLD
25 MEMBERS WHO CAN NO LONGER COOK MEALS FOR THEMSELVES OR DON'T



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAVE-- SHHH! OR DON'T HAVE A PLACE TO COOK, PREPARE OR STORE
2 FOOD PURCHASED FROM THE GROCERY STORE. AFTER THE FIRST YEAR,
3 THE TEAM REALIZED THAT THE PROGRAM WAS NOT BEING UTILIZED SO
4 THEY CAME TO TOGETHER TO IDENTIFY AND ELIMINATE BARRIERS TO
5 PARTICIPATION. THE TEAM ALSO EVALUATED THE STRENGTHS AND
6 WEAKNESSES OF THE PROGRAM AND DEvised AND IMPLEMENTED
7 STRATEGIES WHICH INCLUDED MAKING PRESENTATIONS TO DISTRICT
8 STAFF AND COMMUNITY PARTNERS, BUILDING STRONGER RELATIONSHIPS
9 WITH RESTAURANTS AND RECRUITING NEW RESTAURANTS BY CANVASSING
10 AREAS NEAR DISTRICT OFFICES AND MAILING INTEREST LETTERS TO
11 RESTAURANTS THROUGHOUT THE COUNTY BY ZIP CODE. SINCE THE
12 IMPLEMENTATION OF THESE STRATEGIES, PROGRAM PARTICIPATION AND
13 UTILIZATION RATES HAVE INCREASED DRAMATICALLY. THE NUMBER OF
14 PARTICIPATING RESTAURANTS INCREASED 33% FROM 124 IN AUGUST
15 2006 TO 186 IN JULY OF 2007. DURING THE SAME PERIOD, THE
16 NUMBER OF MONTHLY ELECTRONIC BENEFIT TRANSFER FOOD STAMP
17 TRANSACTIONS FOR MEALS INCREASED OVER FIVE TIMES FROM 3,390 TO
18 17,811. CONSISTENT WITH THIS INCREASE, THE AMOUNT OF BENEFITS
19 USED BY PARTICIPANTS TO PURCHASE MEALS ROSE 400% FROM \$26,000
20 IN AUGUST OF 2006 TO OVER \$132,000 IN JULY OF 2007. IN TOTAL,
21 OVER 119,000 TRANSACTIONS, TOTALING OVER \$803,000, WERE
22 PROCESSED WITHIN AN 11-MONTH TIMEFRAME. THE COUNTY OF LOS
23 ANGELES HAS THE LARGEST RESTAURANT MEALS PROGRAM IN THE
24 COUNTRY AND IS THE MODEL FOR OTHER COUNTIES IN THE STATE OF
25 CALIFORNIA. THE TEAM MEMBERS INCLUDE BRENDA SILAS, ROSETTE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RODRIGUEZ, DOLORES ELLIS GANT, CASA RANCHERON, LA TANYA LEE
2 AND SHARON BROWN. LET'S GIVE THEM ALL A BIG HAND. [APPLAUSE]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S A GREAT JOB IN 11 MONTHS.
5 GIVE THEM ANOTHER HAND. [APPLAUSE]

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** NOW, LET ME TURN IT BACK OVER TO
8 SUPERVISOR KNABE-- OR THAT WAS IT? OKAY. SUPERVISOR MOLINA,
9 ANY PRESENTATIONS? SUPERVISOR BURKE.

10

11 **SUP. BURKE:** THANK YOU VERY MUCH. I'D LIKE TO CALL UP THE
12 GUPTARA TWINS. SURESH AND JYOTI GUPTARA AND I ASKED WHERE THEY
13 WERE FROM, THEY LIVE IN SWITZERLAND. THEIR DAD'S INDIAN, THEIR
14 MOTHER IS FROM SWITZERLAND. AND-- I'M SORRY. THEIR MOTHER IS
15 FROM ENGLAND, YES, AND THEY ARE REALLY VERY OUTSTANDING AND
16 DISTINGUISHED, BUT THEY'RE ALSO DOING SOMETHING WONDERFUL FOR
17 THE COUNTY OF LOS ANGELES AND FOR CHILDREN HERE AND THEY ARE
18 18-YEAR-OLD TWINS. THEY BEGAN WRITING THEIR FIRST BOOK, "THE
19 CONSPIRACY OF CALASPIA," AT THE AGE OF 11, AND, AFTER MANY
20 EDITS AND REVISIONS, THE NOVEL WAS SUCCESSFULLY PUBLISHED WHEN
21 THEY WERE 17. THERE IS CURRENTLY AN INTERNATIONAL ESSAY
22 CONTEST BASED ON THEIR BOOK AROUND THE PREMISE OF OPERATION
23 R.E.A.D. 1,000 BOOKS HAVE ALREADY BEEN DONATED TO BE
24 DISTRIBUTED TO STUDENTS IN SCHOOLS IN THE SECOND DISTRICT.
25 STUDENTS ARE ENCOURAGED TO PARTICIPATE IN A CONTEST WHICH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OFFERS TO TWO WINNERS THE OPPORTUNITY TO TRAVEL TO EUROPE FOR
2 A 10-DAY LITERARY TOUR OF THE UNITED KINGDOM NEXT SUMMER. IT'S
3 WITH GREAT PLEASURE I PRESENT THIS SCROLL TO GUPTARA TWINS,
4 AUTHORS OF "THE CONSPIRACY OF CALASPIA" AND THANK YOU VERY
5 MUCH FOR THINKING ABOUT THE YOUNG PEOPLE OF LOS ANGELES AND I
6 KNOW THEY'LL ENJOY THE BOOK. OUR BOOK'S ALREADY BEEN REVIEWED
7 BY L.A.C.O.E., THE EDUCATIONAL-- OR BOARD OF EDUCATION, AS
8 WELL AS THE SCHOOL DISTRICT AND WE'RE VERY PLEASED. THEY
9 CERTAINLY BELIEVE IT'S GOING TO MAKE A REAL CHANGE AND AN
10 OPPORTUNITY FOR READING AND A GOOD EXPERIENCE, AND FIRST TO
11 SURESH. BOTH OF YOU CAN SPEAK. HOW'S THAT?

12

13 **SURESH GUPTARA:** THIS COMPETITION IS A STORYTELLING
14 COMPETITION. IT IS TRYING TO PROMOTE CREATIVITY AND EDUCATION
15 AND LITERACY WITH THE YOUTH IN-- WELL, IN ALL OF AMERICA BUT
16 ESPECIALLY HERE IN L.A.

17

18 **JYOTI GUPTARA:** WE WERE ACTUALLY INSPIRED TO DO THIS PARTLY BY
19 OPERATION R.E.A.D., WHICH WAS SUCH AN INNOVATIVE AND
20 ENCOURAGEMENT, I THINK, SO, INSPIRED BY THAT, WE HOPE TO DO A
21 SIMILAR THING AND TO MOTIVATE -- NOT ONLY MOTIVATE AND INSPIRE
22 THESE CHILDREN BUT ALSO TO EQUIP THEM TO READ AND TO WRITE AND
23 TO DREAM.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SURESH GUPTARA:** AND, WITH THE SUPERVISORS' PERMISSION, WE
2 WOULD LIKE TO PRESENT A COPY OF THE BOOK TO EACH OF THE
3 SUPERVISORS.

4

5 **SUP. BURKE:** THANK YOU VERY MUCH AND THEY'RE PRESENTING US WITH
6 A THOUSAND BOOKS IN OUR DISTRICT. THANK YOU VERY MUCH. AND
7 WOULD YOU LIKE TO INTRODUCE, IS THIS YOUR DAD? OKAY. ALL
8 RIGHT. THAT CONCLUDES MY PRESENTATIONS.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SUPERVISOR BURKE. I
11 HAVE TWO PRESENTATIONS. FIRST, A PRESENTATION FOR THE COUNTY
12 FAIR. WHO IS ACCEPTING FOR THE COUNTY FAIR? THERE HE IS. JIM
13 HENWOOD, THE PRESIDENT AND C.E.O. OF LOS ANGELES COUNTY FAIR
14 ASSOCIATION, RICHARD CREAN, VICE-CHAIRMAN CHAIRMAN OF THE
15 BOARD, THE L.A. COUNTY FAIR ASSOCIATION. IS HE HERE? HE'S NOT
16 GOING TO BE HERE. AND WE HAVE A COUPLE MASCOTS, FOUR MASCOTS.
17 THERE WE GO. ALL RIGHT. SEPTEMBER 7TH, THAT'S THIS FRIDAY...

18

19 **SUP. BURKE:** OHHH.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. I THINK I CAN GET A SECOND
22 TO A MOTION ON ONE OF THESE. [LAUGHTER]

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S RIGHT. THE LOS ANGELES
25 COUNTY FAIR HAS SUCCESSFULLY COMBINED THE RICH TRADITION OF A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FAIR WITH-- THAT'S OF "A" FAIR WITH EDUCATION, FINE ART,
2 HORTICULTURE, AGRICULTURAL, HORSE RACING, LIVESTOCK AND FREE
3 EVENING CONCERTS TO CREATE AN EXTRAORDINARY EXPERIENCE FOR
4 VISITORS. THE LOS ANGELES COUNTY FAIR IS THE LARGEST COUNTY
5 FAIR IN NORTH AMERICA, HOSTING MORE THAN 100,000 SCHOOL
6 CHILDREN FREE OF CHARGE, AS WELL AS LOS ANGELES COUNTY
7 RESIDENTS AND EMPLOYEES AND NUMEROUS CITIZENS FROM ALL WALKS
8 OF LIFE. ALL OF US HAVE HAD THE PLEASURE, FOR MANY YEARS, OF
9 GOING TO THE FAIR AND I THINK KNABE AND I WERE THERE LAST YEAR
10 IN THE PARADE. I WILL NOT BE ABLE TO MAKE IT THIS YEAR BUT I'M
11 SURE THAT THE OTHER MEMBERS WILL APPROPRIATELY BE COUNTED ON
12 BEHALF OF THE BOARD. IT REALLY IS A GREAT FAIR. JIM, YOU'VE
13 DONE A GREAT JOB OUT THERE AND BARBARA AND I HAD A GREAT TIME
14 AT THE FOOD TASTING, ESPECIALLY. IT WAS QUITE INTERESTING AND
15 THERE'S REALLY SOMETHING AT THE FAIR FOR EVERYBODY, FOR ALL
16 AGE GROUPS, FOR ALL INTERESTS AND EVEN SOME THINGS THAT PEOPLE
17 DON'T THINK THEY'RE INTERESTED IN, WHEN THEY GET TO THE FAIR
18 AND THEY SEE THINGS IN PERSON, THEY TAKE AN INTEREST, AS I
19 HAVE OVER THE YEARS. SO I WANTED TO -- THE BOARD WANTS TO TAKE
20 THIS OPPORTUNITY TO RECOGNIZE THE 85TH ANNIVERSARY OF THE LOS
21 ANGELES COUNTY FAIR, THE LARGEST FAIR IN THE NATION, AND IT'S
22 GOING TO BE GOING ON FROM SEPTEMBER 7TH... [APPLAUSE]

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** ...SEPTEMBER 7TH, THIS FRIDAY,
25 THROUGH TO SEPTEMBER 30TH, THROUGH THE END OF THE MONTH, AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE GUARANTEE THAT IT WILL BE COOLER IN THE NEXT THREE WEEKS
2 THAN IT WAS IN THE LAST WEEK, ON THE AVERAGE. JIM, THANK YOU.

3

4 **JIM HENWOOD:** THANK YOU VERY MUCH.

5

6 **SUP. BURKE:** WE'RE EXPECTING A COOLER DAY SUNDAY.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU WANT TO SAY A FEW WORDS?

9

10 **JIM HENWOOD:** SURE. WELL, THANK YOU VERY MUCH, SUPERVISOR, AND
11 IT'S GREAT TO BE BACK HERE INTO THE COUNTY OF LOS ANGELES AND
12 GETTING READY TO PRODUCE AGAIN THE 85TH EDITION OF THE LOS
13 ANGELES COUNTY FAIR. BEHIND ME, WE HAVE A COUPLE OF PEOPLE
14 THAT I'D LIKE TO INTRODUCE. WE HAVE OUR MASCOTS, OF COURSE,
15 WITH THUMMER, DAISY, LILY AND BLAZE. AND, ZEV, I MUST TELL YOU
16 THAT BLAZE HAS COME HERE SPECIAL. IF YOU'RE NOT GOING TO BE
17 COMING, HE WANTS TO TAKE A FEW BETS BACK TO THE TRACK FOR YOU.
18 AND, IF NOT YOU, CERTAINLY BARBARA. WE DO ENJOY HAVING
19 EVERYONE COME TO THE L.A. COUNTY FAIR. AND, BY THE WAY, THIS
20 SUNDAY IS THE LOS ANGELES COUNTY DAY AT THE L.A. COUNTY FAIR
21 AND WE'RE REALLY LOOKING FORWARD TO THAT. WE HAVE SUPERVISOR
22 MOLINA COMING OUT AND SHE'LL BE JOINING US ON OPENING DAY AND
23 WE'RE DELIGHTED TO HAVE THAT HAPPEN HERE AGAIN AND-- WHICH IS
24 RICH IN OUR TRADITION. WE'VE GOT A LOT OF THINGS GOING ON THIS
25 YEAR TO MAKE OUR FAIR THAT MUCH MORE SPECIAL. I DON'T WANT TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DELIBERATE THROUGH ALL OF THEM HERE TODAY BUT I WOULD CALL
2 YOUR ATTENTION TO GO ON TO WWW.LACOUNTYFAIR.COM AND I WOULD
3 ENJOY HAVING YOU TAKE A LOOK AT THAT TO SEE EVERYTHING YOU CAN
4 DO. AS THE SUPERVISOR MENTIONED, WE ARE GOING INTO COOLER
5 TEMPERATURES AND WE'RE DELIGHTED TO SEE THAT. I THINK WE'VE
6 ALL HAD ENOUGH HOT TEMPERATURES AND WE'D LIKE TO KIND OF GET
7 OUTSIDE AND ENJOY OURSELVES AND WHAT BETTER WAY TO DO THAT
8 THAN AT THE FAIR? ALSO JOINING US HERE TODAY ARE THREE MEMBERS
9 OF OUR JUNIOR FAIR BOARD FOR 2007 AND 2008. THEY ARE ONE--
10 THEY ARE A GROUP OF 22 MEMBERS FROM 11 LOCAL HIGH SCHOOLS THAT
11 HAVE JUST ABSOLUTELY EXCELLED IN EVERYTHING THAT THEY DO AND
12 I'D LIKE TO ASK THEM TO RAISE THEIR HANDS SO THAT WE CAN
13 ACKNOWLEDGE THEM. IT'S GREAT HAVING YOU HERE WITH US AND WE
14 ARE PLEASED WITH EVERYTHING YOU DO IN MAKING A DIFFERENCE.
15 THIS IS, I BELIEVE, YEAR 4 OF OUR PROGRAM AND IT'S A VERY
16 IMPORTANT PROGRAM FOR US BECAUSE IT MEANS AN AWFUL LOT FOR OUR
17 COMMITMENT TO EDUCATION AND YOUTH IN OUR COUNTY. AS THE
18 SUPERVISOR MENTIONED, WE HAVE 100,000 CHILDREN COMING ON OUT.
19 IT IS A DAY OF LEARNING. WE ENJOY THE OPPORTUNITY OF CREATING
20 A SPECIAL ENVIRONMENT WHERE CHILDREN COULD CAN COME IN AND
21 HAVE ADAPTIVE LEARNING AND BE EXPOSED TO OPPORTUNITIES THAT
22 THEY MIGHT NOT BE ABLE TO DO SO IN THEIR GENERAL CURRICULUM
23 PROGRAM AND WE'RE VERY GRATEFUL FOR ALL THE VARIOUS BOARDS OF
24 EDUCATION IN SOUTHERN CALIFORNIA THAT HAVE SUPPORTED THIS
25 PROGRAM AND ARE PERMITTING CHILDREN TO COME TO THE FAIR FOR A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DAY OF LEARNING. AND, WITH THAT, I'M GOING TO JUST SAY THANK
2 YOU, WE WISH ALL OF YOU WELL AND WE ARE GOING TO LOOK FORWARD
3 TO HAVING YOU ALL COME THIS YEAR TO OUR LOS ANGELES COUNTY
4 FAIR, AND THANK YOU VERY MUCH. [APPLAUSE] [INDISTINCT
5 CONVERSATION]

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THE LAST PRESENTATION
8 IS FOR WORLD RABIES DAY AND I KNOW THAT ALL OF OUR ANIMALS
9 HERE HAD THEIR RABIES SHOTS. DR. JONATHAN FIELDING IS HERE AND
10 I DON'T KNOW IF EVERYONE IS HERE, DR. ROBERT KIM FARLEY,
11 DIRECTOR OF COMMUNICABLE DISEASE CONTROL AND PREVENTION FOR
12 THE COUNTY DEPARTMENT OF PUBLIC HEALTH; DR. KAREN ENNART; DR.
13 EMILY BEALER; AND MICHELLE ROACH AND OTHERS, WHICH DR.
14 FIELDING WILL INTRODUCE. THE DISEASE OF RABIES PRIMARILY
15 IMPACTS ANIMAL HEALTH AND WELFARE BUT ALSO KILLS AT LEAST
16 55,000 PEOPLE ANNUALLY WORLDWIDE OR ONE PERSON EVERY 10
17 MINUTES. IN THE COUNTY OF LOS ANGELES, BATS WITH RABIES ARE
18 ENDEMIC TO THE AREA AND THEREFORE MORE LIKELY TO COME INTO
19 CONTACT WITH DOGS BUT THE DISEASE IS ENTIRELY PREVENTABLE
20 THROUGH VACCINATION AND SUCH EFFORTS HAVE SUCCESSFULLY
21 ELIMINATED DOG-TO-DOG TRANSMISSION OVER LARGE GEOGRAPHIC
22 AREAS. IN LOS ANGELES COUNTY AND THROUGHOUT THE STATE OF
23 CALIFORNIA, UNLIKE OTHER JURISDICTIONS ELSEWHERE, MANDATORY
24 VACCINATION LAWS REQUIRE PET OWNERS TO VACCINATE DOGS AND HAVE
25 DRAMATICALLY REDUCED THE INCIDENCE OF RABIES IN DOGS FOR THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BENEFITS OF PETS, PET OWNERS AND THE COMMUNITY AT LARGE. THE
2 CENTERS FOR DISEASE CONTROL AND PREVENTION HAS DESIGNATED
3 SEPTEMBER 8TH, 2007, AS THE FIRST EVER WORLD RABIES DAY WITH
4 THE STATE ADMISSION TO RAISE AWARENESS ABOUT THE IMPACT OF
5 HUMAN AND ANIMAL RABIES AND HOW EASY IT IS TO PREVENT IT AND
6 HOW TO ELIMINATE THE MAIN GLOBAL SOURCES. THEREFORE BE IT
7 RESOLVED BY THE BOARD OF SUPERVISORS OF LOS ANGELES COUNTY
8 THAT SEPTEMBER 8TH, 2007, IS HEREBY PROCLAIMED FOR THE FIRST
9 TIME AS WORLD RABIES DAY IN LOS ANGELES COUNTY, HIGHLIGHTING
10 ONGOING EFFORTS TO EDUCATE COUNTY RESIDENTS ABOUT RABIES AND
11 THE IMPORTANCE OF VACCINATING PETS TO PROTECT PUBLIC HEALTH
12 AND THE WELLBEING OF OUR COMMUNITY. DR. FIELDING, LET ME
13 PRESENT THIS TO YOU AND ASK YOU TO SAY A COUPLE WORDS.

14

15 **DR. JONATHAN FIELDING:** THANK YOU VERY MUCH, SUPERVISOR
16 YAROSLAVSKY. FIRST OF ALL, I WANT TO ASSURE EVERYONE THAT NONE
17 OF THE ANIMALS THAT WERE JUST UP HERE HAVE RABIES. BUT,
18 SERIOUSLY, RABIES WAS FIRST DIAGNOSED IN LOS ANGELES COUNTY
19 110 YEARS AGO IN DOGS AND, IN THE 1950S, THE DECISION WAS MADE
20 TO REQUIRE VACCINATION AGAINST RABIES IN ALL DOGS AND THAT'S
21 MADE A HUGE DIFFERENCE. THE PROBLEM WE HAVE TODAY IS
22 PRIMARILY, ALTHOUGH NOT EXCLUSIVELY, IN BATS AND, THIS YEAR
23 ALREADY, WE'VE HAD 20 BATS THAT WE'VE IDENTIFIED WITH RABIES
24 AND YOU CAN BE SURE THERE ARE MORE THAT WE HAVEN'T IDENTIFIED.
25 SO IT'S REALLY CRITICAL THAT WE TELL CHILDREN AND OTHERS NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO PLAY WITH BATS, THAT WE REMAIN VIGILANT ABOUT MAKING SURE
2 THAT ALL THE DOGS ARE VACCINATED AGAINST RABIES AND WE'RE
3 FORTUNATE TO HAVE A WONDERFUL VETERINARY PUBLIC HEALTH UNIT
4 THAT ARE EXPERTS IN RABIES AND, WITH THEIR HELP AND WITH THE
5 HELP OF EVERYBODY THAT HAS A DOG, WE'LL MAKE SURE THAT WE
6 DON'T HAVE ANY HUMAN CASES. WE HAVEN'T HAD A LOCALLY ACQUIRED
7 CASE OF RABIES IN LOS ANGELES COUNTY IN DECADES BECAUSE OF THE
8 WORK OF EVERYBODY TO MAKE SURE THEIR DOGS ARE SAFE AND ALSO
9 THE QUARANTINE THAT WE PUT PEOPLE UNDER AND THE VACCINATIONS
10 THAT ARE NOW NOT NEARLY AS SEVERE AS THEY WERE. SO IF SOMEBODY
11 HAS BEEN BITTEN OR HAS COME IN CONTACT WITH A BAT, LET US
12 KNOW, WE NEED TO MAKE SURE THAT WE IDENTIFY WHETHER YOU SHOULD
13 HAVE THE SHOTS AND, IF SO, IT'S NOT LIKE IT USED TO BE. IT'S
14 NOT JUST SIMPLE, LIKE GETTING OTHER VACCINATIONS. SO THANK YOU
15 FOR RECOGNITION OF THIS DAY.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. [APPLAUSE]

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR KNABE, YOU'RE UP FIRST.

20

21 **SUP. KNABE:** MR. CHAIRMAN, A FEW ADJOURNMENTS. FIRST OF ALL,
22 THAT WE ADJOURN IN THE MEMORY OF RAYMOND BACA. HE WAS A 22-
23 YEAR NAVY VETERAN, SERVED IN WORLD WAR II, KOREA AND VIETNAM.
24 HE WORKED WITH KEMPER INSURANCE COMPANY WHERE HE LATER RETIRED
25 AS WEST COAST SPECIALIST. HE IS SURVIVED BY HIS WIFE, BARBARA,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SONS, GENE AND DOUGLAS, DAUGHTER, DONNA, FIVE GRANDCHILDREN,
2 SISTER, MARIA AND MANY FAMILY MEMBERS. ALSO THAT WE ADJOURN IN
3 MEMORY OF DONNA DAVIES FROM WESTCHESTER, WHO PASSED AWAY ON
4 THURSDAY, AUGUST 30TH. SHE WAS 78. SHE THE MOTHER OF REDONDO
5 BEACH MAYOR PRO TEM, STEVE ASPEL. SHE'S SURVIVED BY HER FOUR
6 CHILDREN, STEVE, STEWART, GREG AND SUSAN. ALSO THAT WE ADJOURN
7 IN THE MEMORY OF A SWEET LADY, JEANNETTE NISHIKAWA. JEANNETTE
8 PASSED AWAY SUDDENLY ON AUGUST 28TH. SHE WAS MY APPOINTEE TO
9 THE PERSONAL ASSISTANT SERVICES COUNCIL, AS WELL AS THE
10 EXECUTIVE DIRECTOR OF THE DISABLED RESOURCE CENTER IN LONG
11 BEACH. SHE'S BEEN CALLED A LEGEND IN LONG BEACH FOR HER
12 ADVOCACY ON BEHALF OF THE DISABLED. SHE ALSO SERVED ON
13 NUMEROUS ADVISORY COMMITTEES IN LONG BEACH, INCLUDING THE
14 MAYOR'S ADVISORY COMMITTEE ON HANDICAPPED AND THE LONG BEACH
15 PARENT TRANSIT ADVISORY COMMITTEE. SHE IS SURVIVED BY HER
16 HUSBAND, KENNETH, SON, MICHAEL, DAUGHTER, NOELLE, TWO
17 GRANDCHILDREN AND HER SISTER. HER FRIENDS AND THE LOVED ONES
18 AT THE DISABLED RESOURCE CENTER, AS WELL AS THE ENTIRE LONG
19 BEACH COMMUNITY ARE MOURNING JEANNETTE'S LOSS AND OUR BEST
20 WISHES AND THOUGHTS ARE WITH THE FAMILY AND FRIENDS AND THE
21 MANY, MANY FRIENDS THAT SHE HAD, NOT ONLY THROUGHOUT LONG
22 BEACH BUT THROUGHOUT LOS ANGELES COUNTY AND THE NATION. THOSE
23 ARE MY ADJOURNMENTS.

24
25 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

SUP. KNABE: I HELD ITEM NUMBER 7. I GUESS MY QUESTION IS REALLY FOR COUNTY COUNSEL. ONE OF THE CONCERNS THAT I HAD WAS THE INFORMATION THAT MY CAMPAIGN TREASURER WAS GETTING BACK FROM THE REGISTRAR-RECORDER INTO WHO THE ULTIMATE LIABILITY WOULD BE. I, FOR ONE, DON'T REALLY UNDERSTAND WHY WE'RE SPENDING \$100,000 TO DO ALL THIS WHEN, IN FACT, IT'S PUBLIC RECORD ALREADY BUT, IF WE'RE GOING TO, TO UNDERSTAND WHO IS ULTIMATELY LIABLE. WE WERE TOLD THAT, BECAUSE THAT MOST OF THESE BACK ENTRIES, AND I ASSUME THE REASON FOR THE 100 GRAND HAD TO BE DONE MANUALLY BY SOME WAY, SHAPE OR FORM, THAT WE, EITHER THE ELECTED OFFICIAL OR THE TREASURER, WERE ULTIMATELY RESPONSIBLE FOR THE VALIDITY OF THOSE NUMBERS. ANY MISTAKES WERE OUR RESPONSIBILITY, EVEN THOUGH WE DIDN'T ENTER THEM OFF OUR RECORDS AND OUR RECORDS ARE INTACT NOW. AND SO I'D LIKE TO-- I'VE BEEN TOLD A COUPLE DIFFERENT THINGS SO...

17

LEELA KAPUR, COUNSEL: WELL, SUPERVISOR KNABE, THE INFORMATION THAT I HAVE IS THAT THE REGISTRAR'S STAFF WOULD BE INPUTTING THE DATA, I ASSUME BASED ON HARD COPY DOCUMENTS THAT ESCABBED OR ARE SENT OTHERWISE TO THE REGISTRAR'S STAFF. SO I THINK IT PROBABLY DEPENDS TO THE EXTENT THERE IS LIABILITY ATTACHED, IT DEPENDS UPON WHERE THE ERROR COMES FROM. IF THE INFORMATION THAT'S PROVIDED IS ERRONEOUS, THEN I DON'T THINK THE COUNTY HAS ANY LIABILITY FOR...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

SUP. KNABE: I'M NOT TALKING -- I MEAN, IN OTHER WORDS, OUR RECORDS ARE ALREADY-- OUR RECORDS HAVE ALREADY BEEN PROCESSED AND ACCEPTED, OKAY? THE REENTRY OF THESE, WHICH IS WHAT THIS MOTION RECOMMENDS, WOULD MEAN, AND I'M BEING TOLD THAT THE REGISTRAR-RECORDER, FOR SOME REASON, HAS TO DO IT MANUALLY, THAT, EVEN THOUGH THEY MAY, YOU KNOW, TAKE A NUMBER 699 AND TRANSPOSE IT TO 799 OR 5-- WHATEVER IT MAY BE, EVEN IF THEY MADE A MISTAKE IN THE ENTRY, THAT WE STILL-- OUR CAMPAIGNS WOULD STILL BE RESPONSIBLE.

11

LEELA KAPUR: I DON'T KNOW WHAT THEY'RE BASING THAT COMMENT ON, SUPERVISOR, BUT IF IT WAS AN ERROR BY THE REGISTRAR'S STAFF, I DON'T KNOW HOW THAT COULD BE ATTRIBUTED TO THE CAMPAIGN OR ITS EMPLOYEES.

16

SUP. KNABE: WE DON'T EITHER, BUT THAT'S WHAT WE WERE TOLD AND THAT'S BEEN MY VERY ISSUE.

19

LEELA KAPUR: AGAIN, I DON'T KNOW WHO SAID THAT OR ON WHAT THEY BASED IT BUT THAT WOULDN'T HAVE BEEN THE ADVICE THAT I WOULD HAVE PROVIDED YOU. AGAIN, IF IT WAS...

23

SUP. KNABE: THAT WOULD THE BE THE ADVICE THAT YOU WOULD GIVE?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **LEELA KAPUR:** THAT WOULD NOT-- MY BELIEF IS THAT, IF THE ERROR
2 WAS MADE BY A COUNTY EMPLOYEE, THAT THERE WOULD NOT BE
3 LIABILITY, TO THE EXTENT THERE IS LIABILITY AT ALL, THE
4 LIABILITY WOULD NOT REST WITH THE CAMPAIGN OR ITS EMPLOYEES.
5 BUT, AGAIN, I DON'T KNOW WHO SAID THAT FROM THE REGISTRAR'S
6 OFFICE OR WHAT THEY'RE BASING IT ON.

7

8 **SUP. KNABE:** AND THE OTHER QUESTION I HAVE I GUESS WOULD BE TO
9 YOU, ZEV, I MEAN, MY ISSUE CONTINUES TO BE WHY WE NEED TO
10 SPEND \$100,000 WHEN IT'S A PUBLIC DOCUMENT ALREADY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK THE REASON IS-- I BROUGHT
13 IN THE MOTION WAS TO HAVE AN ELECTRONIC DATABASE GOING BACK TO
14 THE-- I BELIEVE TO THE PROPOSITION B'S PASSAGE IN 1996. I
15 MEAN, I THINK IT'S A-- IT'S AN ADDED LEVEL OF ACCESS-- OF
16 ACCESSIBILITY TO PEOPLE WHO WANT TO LOOK AT THIS INFORMATION
17 WITHOUT HAVING TO TRAIPSE DOWN TO THE REGISTRAR-RECORDER'S
18 OFFICE IN NORWALK AND PULL DOCUMENTS. OTHER JURISDICTIONS ARE
19 DOING IT AND-- YOU KNOW, WE'VE BEEN, WE'VE ACTUALLY BEEN, IN
20 MANY CASES, ON THE CUTTING EDGE OF WHAT WE'VE BEEN DOING ON
21 CAMPAIGN REFORM AND, IN SOME CASES, WE'VE BEEN BEHIND THE
22 EIGHT BALL AND WE HAVEN'T GOTTEN ANY CREDIT FOR THE THINGS
23 THAT WE'VE BEEN AHEAD OF THE GAME ON AND BUT WE'VE BEEN
24 CERTAINLY CRITICIZED FOR THE THINGS WE'VE BEEN BEHIND THE
25 EIGHT BALL ON. I THINK THIS IS SOMETHING, RELATIVELY SPEAKING,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOING BACK, WHAT IS IT NOW, 11 YEARS, OR 10 YEARS TO THE
2 ELECTION AFTER 1996 THAT-- OR THE 1996 ELECTION AND FORWARD
3 THAT THE COST, AMORTIZED OVER THOSE 10, 11 YEARS IS NEGLIGIBLE
4 AND IT'S A SERVICE THAT WE'RE PROVIDING TO THE GENERAL PUBLIC,
5 INCLUDING OURSELVES. IT'S EASIER FOR ME. I DON'T KNOW ABOUT
6 YOU. I TAKE A PERSONAL INTEREST IN MAKING SURE THAT MY BOOKS ARE
7 CORRECT AT THE M.T.A. TO DETERMINE WHETHER I'M CONFLICTED ON
8 SOMETHING OR NOT CONFLICTED ON SOMETHING. FOR ME TO BE ABLE TO
9 GO ONLINE AND GET IT WITHOUT HAVING TO TRAIPSE DOWN TO NORWALK
10 OR SEND SOMEBODY THERE OR TO GO THROUGH MY FILES AT MY
11 TREASURER'S OFFICE, CAN SAVE A LOT OF TIME AND I THINK IT'S IN
12 THE PUBLIC INTEREST FOR EVERYONE CONCERNED.

13

14 **SUP. KNABE:** WELL, I MEAN, WE DO THAT NOW BUT, I MEAN, WE HAVE
15 OUR OWN COPIES IN-HOUSE THAT WE VERIFY EVERYTHING ON THE
16 CONFLICT AT THE M.T.A. AND OTHERS. I MEAN, WE DON'T NEED TO--
17 I GUESS, YOU KNOW, I GUESS WHAT I'M SAYING, WE DON'T NEED
18 ONLINE, MAYBE SOMEBODY ELSE DOES BUT THERE'S NO LEGAL
19 REQUIREMENT TO DO THIS. IS THAT CORRECT?

20

21 **LEELA KAPUR:** THAT IS CORRECT, SUPERVISOR.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE WAS NO LEGAL REQUIREMENT TO
24 APPROVE PROPOSITION B. WE DID IT. THERE WAS NO...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** I CO-AUTHORED THE MOTION WITH YOU.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW, BUT THERE WAS NO LEGAL
4 REQUIREMENT. IT'S NOT A LEGAL REQUIREMENT. I THINK IT'S JUST A
5 MATTER OF ADVANCING THE STATE-OF-THE-ART, THAT'S ALL. I DON'T
6 KNOW WHY WE WOULDN'T WANT TO DO IT.

7

8 **SUP. KNABE:** WELL, WE'RE DOING IT FROM THIS POINT FORWARD. I'M
9 JUST SAYING, GOING BACK.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, THAT'S TRUE. WE'RE DOING IT
12 FROM THIS POINT FORWARD. THIS WOULD TAKE IT BACK TO THE
13 BEGINNING OF PROP B, WHICH WAS, I THINK, THE 1996 ELECTION.

14

15 **SUP. KNABE:** THE LAST TWO REPORTS HAVE BEEN DONE THIS WAY.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THE LAST TWO REPORTS MEANING WHAT?
18 2006?

19

20 **SUP. KNABE:** MY TREASURER HAS DONE THEM. WE'VE BEEN ASKED TO DO
21 THEM ONLINE AND WE'VE BEEN DOING IT ONLINE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. BUT THIS GOES BACK TO '96 OR
24 '97.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** RIGHT. THAT'S WHAT I'M SAYING.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THAT IT?

4

5 **SUP. KNABE:** YEAH.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY OBJECTION TO THIS?

8 I'LL MOVE IT. BURKE SECONDS. WITHOUT OBJECTION, UNANIMOUS

9 VOTE. YOU'RE STILL UP, DON. THAT WAS IT? SUPERVISOR MOLINA,

10 ARE YOU HOLDING ANYTHING? ANY ADJOURNING MOTIONS? SUPERVISOR

11 BURKE?

12

13 **SUP. BURKE:** I'LL DO MY ADJOURNMENTS. I MOVE THAT, WHEN WE

14 ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF SAM CERRA, WHO WAS

15 THE HUSBANDS OF JULIE LUGO CERRA OF THE CITY OF CULVER CITY

16 WHO PASSED AWAY ON AUGUST 29TH. HE LEAVES TO CHERISH HIS

17 MEMORY HIS WIFE, JULIE, AND A HOST OF FAMILY AND FRIENDS. AND

18 TROY IVIE, LONG-TIME SECOND DISTRICT RESIDENT AND ACTIVE

19 MEMBER OF PALO DEL AMO WOODS HOMEOWNERS ASSOCIATION, WHO

20 PASSED AWAY RECENTLY. HE LEAVES TO CHERISH HIS MEMORY HIS

21 WIFE, RUTH AND SONS, BRET AND KURT. AND ZAMAR MCKNIGHT, SECOND

22 DISTRICT WHO TRAGICALLY WAS KILLED IN A CARJACKING ON AUGUST

23 31ST. HE WAS 26 YEARS OLD. HE LEAVES TO CHERISH HIS MEMORY HIS

24 PARENTS, ELZY AND PATRICIA MCKNIGHT AND SISTER, ELZY AND

25 PATRICIA MCKNIGHT, AND SISTER, L. TANAY MCKNIGHT. AND WILLIAM



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MANUEL ARAUJO, THE HUSBAND OF LYNWOOD CITY COUNCIL CANDIDATE
2 AND ONE OF OUR FORMER COMMISSIONERS AND A FORMER MEMBER OF THE
3 LYNWOOD BOARD OF EDUCATION, MARGARET ARAUJO, WHO RECENTLY
4 PASSED AWAY. HE LEAVES TO CHERISH HIS MEMORY HIS WIFE,
5 MARGARET, DAUGHTERS DEBORAH AND BILLIE, AND SONS, JOE AND
6 WILLIAM, JR. AND ANTOINE "TONY" POPLION, WHO IS A LONG-TIME
7 SECOND DISTRICT RESIDENT AND 38-YEAR EMPLOYEE OF LOCKHEED
8 AIRCRAFT COMPANY. HE WAS AN ACTIVE MEMBER OF ST. ALBERT THE
9 GREAT CHURCH IN COMPTON. HE LEAVES TO CHERISH HIS MEMORY HIS
10 WIFE OF 55 YEARS, BEATRICE, AND SONS, ANTHONY AND CHRISTOPHER.
11 AND ALBERTA CRAVEN, LONG-TIME LOS ANGELES COUNTY RESIDENT OF
12 THE OF LOS ANGELES AND OWNER OF 27TH STREET BAKERY, WHO PASSED
13 AWAY RECENTLY. SHE LEAVES TO CHERISH HER MEMORY HER DAUGHTER,
14 JEANETTE BOLDEN-PICKENS. AND HER BAKERY WAS CERTAINLY ONE THAT
15 WAS ENJOYED BY MANY PEOPLE. AND MURPHY J. RUFFINS, A FORMER
16 L.A. SENTINEL PHOTOGRAPHER, WHO PASSED AWAY RECENTLY. HE
17 PHOTOGRAPHED SOME OF THE WORLD'S MOST FAMOUS PEOPLE, INCLUDING
18 DR. MARTIN LUTHER KING, JR., JACKIE ROBINSON, MUHAMMAD ALI AND
19 MALCOLM X. HE LAVES TO CHERISH HIS MEMORY HIS WIFE, A SON AND
20 THREE DAUGHTERS. AND I DON'T KNOW WHETHER ANYONE ELSE WAS
21 DOING THIS, IT'S ROBERT H. AHMANSON.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, I WAS GOING TO DO...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** ARE YOU DOING THAT? OKAY. I'D LIKE TO JOIN IN
2 THAT.

3
4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS. ALL MEMBERS. LET ME
5 DO MY ADJOURNING AND THEN I'LL TURN IT BACK OVER TO YOU. AS
6 SOON AS YOU MENTIONED BOB AHMANSON, LONG-TIME PRESIDENT OF THE
7 AHMANSON FOUNDATION WHO PASSED AWAY OVER THE WEEKEND OF A
8 HEART ATTACK AT THE AGE OF 80 AT HIS HOME. FOR MORE THAN 30
9 YEARS, ROBERT AHMANSON SERVED AS THE HEAD OF HIS FAMILY'S
10 FOUNDATION, WHICH HAS BEEN A MAJOR FORCE FOR ARTS AND
11 HUMANITIES FUNDING IN LOS ANGELES SINCE THE MID-1950S,
12 INCLUDING A VERY MAJOR PARTNER IN THE DEVELOPMENT OF THE LOS
13 ANGELES COUNTY MUSEUM OF ART. BORN IN NEBRASKA, HE CAME TO LOS
14 ANGELES TO STUDY AT U.C.L.A., EARNING HIS UNDERGRADUATE DEGREE
15 AND THEN JOINING THE FAMILY BUSINESS AS A MAJOR INSURANCE
16 UNDERWRITER FOUNDED BY HIS UNCLE, HOWARD AHMANSON. HE
17 EVENTUALLY RETIRED IN 1995 AS AN OFFICER AND DIRECTOR OF THE
18 FIRM. HE IS SURVIVED BY HIS WIFE OF 52 YEARS, KATHLEEN, TWO
19 SONS, WILLIAM AND ROBERT, AND A DAUGHTER, KAREN AHMANSON-
20 HOFFMAN AND SEVEN GRANDCHILDREN. ALSO ASK THAT WE ADJOURN IN
21 THE MEMORY OF ANTHONY DAY, TONY DAY, FORMER EDITORIAL PAGE
22 EDITOR OF THE "LOS ANGELES TIMES". REGARDED AS THE EDITOR
23 DURING THE GOLDEN AGE OF THE TIMES, DURING THE YEARS OF ITS
24 PUBLISHER, OTIS CHANDLER AND TOM JOHNSON, WHO SUCCUMBED TO
25 COMPLICATIONS OF EMPHYSEMA AT THE AGE OF 74. THROUGHOUT HIS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 20-YEAR TENURE ON THE EDITORIAL PAGE AS A WRITER AND LATER AS
2 A PAGE EDITOR, HE WAS RENOWNED FOR MOVING THE PAPER AWAY FROM
3 ITS TRADITIONALLY RIGID AND IDEOLOGICAL EDITORIAL POSITIONS
4 INTO A MORE BALANCED, SCHOLARLY, ERUDITE AND EVEN-HANDED
5 STANCE THAT WON RESPECT AND RECOGNITION THROUGHOUT JOURNALISM
6 AND THE PUBLISHING COMMUNITY. HE LEFT THE PAGE FOLLOWING-- IN
7 1989, BECOMING A SENIOR CORRESPONDENT ON CULTURAL ISSUES AND
8 FREQUENT CONTRIBUTOR TO THE TIMES BOOK REVIEW SECTION. HE'S
9 ALSO-- HE ALSO EDITED A SYNDICATED COLUMN WRITTEN BY FORMER
10 SECRETARY OF STATE AND NATIONAL SECURITY ADVISOR, HENRY
11 KISSINGER, WITH WHOM HE FREQUENTLY DISAGREED BUT SHARED A DEEP
12 MUTUAL RESPECT. HE IS SURVIVED BY HIS WIFE OF 47 YEARS, LYNN,
13 SON, JOHN, TWO STEPCHILDREN, A GRANDCHILD AND THREE BROTHERS,
14 JOE, TOM AND JAMES, A DAUGHTER, JULIE PREDECEASED HIM. I'LL
15 JUST SAY THAT, ON A PERSONAL LEVEL, TONY DAY WAS THE EDITOR OF
16 THE EDITORIAL PAGES WHEN I FIRST GOT ELECTED AND WAS QUITE AN
17 INTIMIDATING FIGURE BUT I GOT TO KNOW HIM PRETTY WELL AND HAD
18 TREMENDOUS RESPECT FOR HIM AND FOR HIS POSITIONS, EVEN THOSE
19 WITH WHICH I DISAGREED. HE WAS A GREAT, GREAT JOURNALIST.
20 LUCAS OAKLAND BINFORD, WHO DIED TRAGICALLY IN A RECENT
21 MOTORCYCLE ACCIDENT ON ANGELES CREST HIGHWAY AT THE AGE OF 35.
22 HE'S A COUSIN OF MY HEALTH DEPUTY, CARROLL KIM. AFTER
23 ATTENDING BURBANK HIGH SCHOOL AND CHATSWORTH HIGH SCHOOL, HE
24 SERVED IN THE MARINE CORPS AND UNDERWENT SPECIAL RANGER
25 TRAINING. FOLLOWING HIS SERVICE, HE WENT ON TO STUDY POLITICAL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SCIENCE AT UNIVERSITY OF CALIFORNIA BERKELEY AND EARNED HIS
2 LAW DEGREE AT HASTINGS LAW SCHOOL. HE IS SURVIVED BY HIS WIFE,
3 JULIET, A SON, TOM, HIS FATHER, MARK AND STEPMOTHER, DIANE,
4 HIS MOTHER, AVON LEEKLEY AND STEPFATHER, MICHAEL NOVICK, A
5 BROTHER, CHARLES, AND A SISTER, SASHA AND BROTHER-IN-LAW, TONY
6 DINNOW. AND LAST-- ACTUALLY, I HAVE TWO. SKY EDWARD RASHBY, A
7 CHERISHED MEMBER OF THE TOPANGA COMMUNITY AND FORMER SUMMER
8 INTERN IN MY CALABASAS OFFICE WHO DIED TRAGICALLY AT THE AGE
9 OF 28. A GRADUATE OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY,
10 HE WAS NEARING COMPLETION OF A PH.D. PROGRAM IN GEOBIOLOGY AT
11 CAL TECH AT THE TIME OF HIS DEATH. HE IS SURVIVED BY HIS THREE
12 LOVING SIBLINGS, EVE RASHBY-POLLACK, CAROLYN RASHBY AND NICK
13 RASHBY AND OTHER RELATIVES. I ALSO HAVE ONE THAT CAME IN THIS
14 MORNING. ALAN EMERSON, ALSO A LEGEND IN THE TOPANGA COMMUNITY,
15 WHO REALLY PERSONIFIED THE TOPANGA EMERGENCY PREPAREDNESS
16 GROUP THAT WE HAVE OUT IN TOPANGA, THAT IT WAS HIS BABY WHO
17 PASSED AWAY AFTER AN ILLNESS AT THE AGE OF, I BELIEVE IT WAS
18 80. ALAN WAS A GREAT FRIEND TO THE TOPANGA COMMUNITY AND TO
19 OUR OFFICE BUT, MORE THAN THAT, HE SET THE BAR FOR THE REST OF
20 THE COUNTY AS FAR AS CITIZEN EMERGENCY PREPAREDNESS PROGRAMS
21 AND RESPONSE. THE ARSON WATCH WAS HIS BABY AND ALAN WILL BE
22 SORELY MISSED. HE WAS A GREAT FRIEND TO ME AND MY STAFF.
23 WITHOUT OBJECTION, UNANIMOUS VOTE ON ALL OF THOSE. I HAVE SOME
24 ADJOURNING MOTIONS FOR MR. ANTONOVICH, THEN I'LL TURN IT OVER
25 TO MS. BURKE FOR HER SPECIALS. LOU ANN JOHNSON, WHO PASSED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AWAY AT THE AGE OF 77. SHE WAS A DEVOTED MOTHER AND WILL BE
2 MISSED, FROM BURBANK. GEORGE CARONE, DIED AT THE AGE OF 72,
3 SERVED IN THE AIR FORCE AND THEN WENT ON TO GET HIS B.A. AND
4 M.A. FROM CALIFORNIA STATE UNIVERSITY. HE HAD 33 YEARS OF
5 DEDICATED SERVICE AS A TEACHER, COACH AND ADMINISTRATOR FOR
6 THE L.A. UNIFIED SCHOOL DISTRICT. HE RETIRED AS ASSISTANT
7 PRINCIPAL OF FRANKLIN HIGH SCHOOL, WAS AN ACTIVE MEMBER OF
8 A.E.I.O.U., THE HISTORICAL ITALIAN HALL FOUNDATION, AND A
9 FORMER PRESIDENT OF THE NATIVE SONS OF THE GOLDEN RAMONA
10 PARLOR NUMBER 109. CHRIS CHRISTENSEN, FORMER MAYOR OF COVINA,
11 PASSED AWAY ON AUGUST 29TH AT THE AGE OF 64. CHRISTIAN SERVED
12 ON THE CALIFORNIA HIGHWAY PATROL FOR 30 YEARS, WAS PRESIDENT
13 OF THE COVINA BREAKFAST LIONS CLUB AND SERVED AS A BOARD
14 MEMBER OF THE SAN GABRIEL BASIN WATER QUALITY AUTHORITY. HE IS
15 SURVIVED BY HIS WIFE, YOLANDA AND TWO ADULT CHILDREN. DAVID
16 GARCIA, AND I THINK ALL MEMBERS WILL WANT TO JOIN ON THIS,
17 JOVIALY CALLED "THE EARTHMAN" FOR BEING A PASSIONATE REPORTER
18 FOR THE ENVIRONMENT, PASSED AWAY AT THE AGE OF 63, SEVERAL
19 DAYS AGO. DAVID ATTENDED BAYLOR UNIVERSITY IN THE 1960S,
20 PURSUED A CAREER IN JOURNALISM AND BECAME A WHITE HOUSE
21 CORRESPONDENT FOR A.B.C. DAVID GARCIA WON EMMY AWARDS FOR
22 COVERING ISSUES FROM WATERGATE TO THE SOUTH AMERICA RAIN
23 FOREST ISSUES. HE WAS WELL KNOWN LOCALLY ON CHANNEL 4 AND
24 CHANNEL 2 AND WAS A CLASS ACT AND CLASS JOURNALIST. ALAN RENEE
25 TALT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** INCLUDE ALL OF US.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS ON DAVID GARCIA. ALAN
5 RENEE TALT, WHO PASSED AWAY ON AUGUST 27TH AT THE AGE OF 78.
6 DEDICATED HIS CAREER TO PRACTICING LAW, GRADUATED FROM CAL IN
7 1951 AND BOALT HALL LAW SCHOOL IN 1954. BORN AND RAISED IN
8 STOCKTON, CALIFORNIA, HE LATER MOVED TO SAN MARINO AND BECAME
9 AN ACTIVE COMMUNITY MEMBER. HE WAS PRESIDENT OF THE GIRLS CLUB
10 OF PASADENA, FOUNDER AND FORMER PRESIDENT OF THE VALLEY CLUB
11 AND FORMER DIRECTOR OF BOALT'S ALUMNI ASSOCIATION. HE WAS A
12 FAMILY MAN AFFECTIONATELY CALLED "BAKA," WHO SPENT SUMMERS IN
13 WYOMING AND MONTANA WITH HIS CHILDREN AND GRANDCHILDREN. AND
14 THOSE, WITHOUT OBJECTION, WITHOUT OBJECTION, UNANIMOUS VOTE ON
15 THOSE. SUPERVISOR BURKE.

16

17 **SUP. BURKE:** I'D LIKE TO CALL UP ITEM NUMBER 25.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** 25. DR. CLAVREUL.

20

21 **SUP. BURKE:** THAT WASN'T TO BE HELD...

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WAS GOING TO BE CONTINUED.

24

25 **CLERK SACHI HAMAI:** REFERRED BACK. 25 WAS REFERRED BACK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** GOING TO BE REFERRED BACK TO THE
3 DEPARTMENT BUT DR. CLAVREUL WANTED TO BE HEARD. GOOD
4 AFTERNOON.

5

6 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
7 DR. GENEVIEVE CLAVREUL. ON ITEM 25, YOU KNOW, THIS ITEM, I'VE
8 CAME A FEW TIMES TO THE BOARD ALREADY AND EVERY TIME IT'S, YOU
9 KNOW, PULLED BACK TO THE DEPARTMENT. I AM VERY CONCERNED OF
10 THE DIFFERENCE OF AMOUNT WE ARE TALKING ABOUT. ACTUALLY, YOU
11 KNOW, IN A BOOK, ON ITEM 25, CODE SAY MONTHS RENEWAL OF
12 427,000 DOLLAR AND 950 CENTS. THEN, ON YOUR HELD ITEM SHEET,
13 THE AMOUNT ALL OF A SUDDEN IS \$298,800. I MEAN, YOU KNOW,
14 THAT'S A DIFFERENCE OF 129,000. I'D LIKE TO KNOW WHERE THAT
15 AMOUNT IS GOING. AND THE WAY IT IS WRITTEN IMPLIES THAT WILL
16 BE THE TOTAL MAXIMUM OBLIGATION BUT THEN IT'S TALKING ABOUT A
17 MONTH, TWO MONTHS RENEWAL. SO WHAT IS IT? AND EVERY TIME WE
18 COME BACK, IT'S THE SAME LANGUAGE. SOMETHING IS WRONG WITH
19 THAT ITEM.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, DR. CLAVREUL.
22 PUBLIC HEARING IS CLOSED. THE DEPARTMENT HAS REQUESTED THIS
23 MATTER BE REFERRED BACK. WITHOUT OBJECTION, IT WILL BE
24 REFERRED BACK TO THE DEPARTMENT. THAT WAS ITEM 25.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** 26.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** 26. OKAY. DR. CLAVREUL.

4

5 **DR. GENEVIEVE CLAVREUL:** ON ITEM 26, FIRST OF ALL THIS MORNING,
6 I ASKED FOR THE DOCUMENTS ON ALL OF THOSE. I COULD NOT GET IT
7 FROM THE INFORMATION OFFICE BUT, ON 26, I THOUGHT WE HAD
8 ALREADY AN AGREEMENT THAT TERMINATED THE RELATIONSHIP BETWEEN
9 DREW UNIVERSITY AND THE L.A. COUNTY MANY MONTHS AGO. I THOUGHT
10 THAT CAME UP, YOU KNOW, SO I'M SURPRISED IT'S BROUGHT BACK
11 TODAY.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. IS THERE SOMEBODY
14 HERE FROM THE DEPARTMENT? WHO IS HANDLING THIS? ITEM 26. ON
15 THE ISSUE OF TERMINATION, I DON'T THINK THERE'S AN ISSUE, AT
16 LEAST NOT FOR ME. MY ISSUE IS THAT I UNDERSTAND THAT THEY
17 HAVEN'T PAID RENT THAT IS OWED TO US SINCE 1986. IS THAT
18 CORRECT?

19

20 **DR. BRUCE CHERNOF:** SUPERVISOR, THAT IS MY CONCERN BUT I'VE NOT
21 BEEN ABLE TO CONFIRM THAT. ACTUALLY, BACK TO 1984, WHICH WAS
22 THE DATE THAT THE CONTRACT WAS ORIGINALLY SIGNED.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** IF YOU DETERMINE THAT THAT IS THE
2 CASE, IS IT THE PLAN OF THE COUNTY TO TRY TO PURSUE RECOVERY
3 OF THE RENT THAT'S OWED US?

4

5 **DR. BRUCE CHERNOF:** SUPERVISOR, I WOULD WORK CLOSELY WITH
6 COUNSEL THAT'S BEEN HELPING US ON ALL MATTERS OF LITIGATION
7 RELATED TO THE TERMINATION OF THE AFFILIATION AGREEMENT WITH--
8 THE AFFILIATION AGREEMENT WITH DREW UNIVERSITY AND WE'RE
9 LOOKING AT ALL THE ANCILLARY RELATIONSHIPS, THIS BEING ONE OF
10 THEM. AS YOUR DIRECTOR, IT WOULD BE MY GOAL TO RECOUP ANY
11 MONEYS THAT ARE OWED TO US BUT I WOULD LOOK TO THE COUNSEL FOR
12 GUIDANCE ABOUT WHAT WOULD BE MOST APPROPRIATE.

13

14 **SUP. BURKE:** COULD YOU TELL US EXACTLY WHAT LOCATION THIS IS
15 THAT WE'RE REFERRING TO IN TERMS OF THE RENT?

16

17 **DR. BRUCE CHERNOF:** SUPERVISOR BURKE, IT IS IN THE AUGUSTUS
18 HAWKINS BUILDING. IT'S OLD CLINICAL SPACE THAT SHOULD BE USED
19 FOR PATIENT CARE ULTIMATELY THAT HAS BEEN CONVERTED TO
20 RESEARCH SPACE.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** DID YOU WANT TO SAY SOMETHING,
23 LEELA?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **LEELA KAPUR, COUNSEL:** SUPERVISOR YAROSLAVSKY, THE ONLY THING I
2 WOULD ADD IS WE HAVE ALREADY DISCUSSED THIS WITH OUTSIDE
3 COUNSEL, WHO IS HANDLING THE DREW LITIGATION. HOWEVER, YOU
4 NEED TO BE AWARE ONE ISSUE WE WILL HAVE IS THAT IT GOES BACK
5 23 YEARS, SO WE MAY NOT BE ABLE TO SEEK REIMBURSEMENT FOR A
6 GOOD DEAL OF THAT TIME BECAUSE OF STATUTE OF LIMITATION
7 ISSUES.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT IS THE STATUTE OF
10 LIMITATIONS?

11

12 **LEELA KAPUR:** IT WOULD PROBABLY BE A FOUR YEAR, GIVEN THAT IT'S
13 A WRITTEN CONTRACT. WHAT WE WOULD INTEND TO DO IS TO INCLUDE
14 THIS IN OUR CONTINUING LITIGATION WITH THE UNIVERSITY BUT WE
15 DO HAVE SOME PROCEDURAL ISSUES.

16

17 **SUP. BURKE:** ARE THERE PEOPLE WORKING THERE NOW?

18

19 **DR. BRUCE CHERNOF:** I BELIEVE THAT SOME OF THE SPACE IS
20 OCCUPIED, YES, SUPERVISOR BURKE.

21

22 **SUP. BURKE:** WHAT IS THE INTENTION AS FAR AS THOSE PEOPLE WHO
23 ARE INVOLVED IN RESEARCH NOW AT THAT FACILITY? AND WHO HAVE--
24 I GUESS THEY-- SEE, WHAT SURPRISES ME ABOUT THIS IS THAT, IF
25 IT'S RESEARCH, THEY ALL HAVE OUTSIDE GRANTS FROM SOME



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INSTITUTION. MOST OF THEM ARE, I UNDERSTAND, FROM N.I.H., AND
2 IT SEEMS AS THOUGH THOSE FUNDS SHOULD HAVE BEEN PAID. ARE
3 THERE PEOPLE ON N.I.H. GRANTS THERE WORKING NOW?

4

5 **DR. BRUCE CHERNOF:** SUPERVISOR BURKE, I THINK THE SOURCE OF
6 THEIR RESEARCH FUNDING IS A QUESTION WE WOULD NEED DREW TO
7 ANSWER. I DO BELIEVE THEY HAVE A VARIETY OF GRANT RESOURCES,
8 OF WHICH N.I.H. IS ONE, AND WITH THE TERMINATION OR THE
9 PROPOSED TERMINATION OF THIS AGREEMENT, DREW WOULD STILL BE
10 ABLE, I BELIEVE, TO CONTINUE THE RESEARCH ACTIVITIES BUT THEY
11 WOULD HAVE TO MOVE THEM TO-- ONTO THEIR OWN GROUNDS.

12

13 **SUP. BURKE:** TO OTHER LOCATIONS.

14

15 **DR. BRUCE CHERNOF:** OTHER LOCATIONS.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU. I'LL MOVE,
18 BURKE SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE ON THE
19 RECOMMENDATION ON ITEM 26.

20

21 **SUP. BURKE:** I HAD TOLD DR. NORRIS THEY WERE PROBABLY GOING TO
22 MAKE A MOVE SO I ASSUME THEY ARE. THE NEXT ITEM, I'LL CALL UP
23 ITEM 38.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 38. WE HAVE ONE MEMBER OF THE
2 PUBLIC THAT WANTS TO BE HEARD. MR. PETER BAXTER. GOOD
3 AFTERNOON, MR. BAXTER.

4
5 **PETER BAXTER:** GOOD AFTERNOON, SIR. A CANDLE BURNING IN A GLASS
6 CONTAINER, WHICH IS OPEN AT THE TOP, DEMONSTRATES PRECISELY
7 THE PHYSICS AND CHEMISTRY OF THE PROPOSAL TO DENY HOSTILE FIRE
8 OXYGEN. FIRST, THERE IS THE LIGHTING OF THE CANDLE AND, IN
9 THAT PROCESS, THE FLAME IS APPLIED TO THE WICK OF THE CANDLE,
10 WHEREUPON THE CANDLE IS IGNITED, IGNITED AND THE CANDLE'S WICK
11 BURNS. THE BURNING OF THE CANDLE DRAWS FRESH AIR INTO THE
12 OPENING OF THE GLASS CONTAINER AT THE TOP OF THE CANDLE. THAT
13 IS THE RESULT OF THE PHYSICAL AND CHEMICAL REACTION WHICH
14 TAKES PLACE AT THE WICK OF THE CANDLE AS THE WICK BURNS. THE
15 WICK PHYSICAL IS-- WICK REACTION, WHICH-- PRODUCES PHYSICAL
16 AND CHEMICAL REACTION PRODUCTS OF COMBUSTION. THAT'S HEAT,
17 LIGHT AND SMOKE, EVIDENCE OF COMBUSTION OR FIRE. FROM THE
18 EVIDENCE, WE KNOW THAT PLACING A NONFLAMMABLE PAD OVER THE TOP
19 OF THE GLASS CONTAINER SHALL PUT THE CANDLE OUT WITHIN
20 SECONDS. THAT ACTION PREVENTS THE FRESH AIR FROM ENTERING INTO
21 THE CANDLE GLASS CONTAINER. THE ONLY SOURCE OF OXYGEN FOR THE
22 BURNING CANDLE IS WHAT THE OXYGEN STILL REMAINS IN THE
23 CONTAINER, WHICH IS NOW SEALED. NO FRESH AIR MAY ENTER THAT
24 SEALED CONTAINER. THEREFORE, NO OXYGEN MAY ENTER THE
25 CONTAINER. THE CHEMICAL AND PHYSICAL REACTION MAY OCCUR-- NO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CHEMICAL AND PHYSICAL REACTION MAY OCCUR BETWEEN THE OXYGEN
2 AND THE FUEL. FIRE GOES OUT. PLEASE NOTE THE CANDLE IDEA WAS
3 CONTRIBUTED BY MS. MERCEDES RIVERA AND, VERY INTERESTINGLY,
4 THE FIRES OF KUWAIT DEMONSTRATED FOR THE HUNGARIANS AND THE
5 ROMANIANS, WHO USED THE EMISSIONS FROM A TURBO JET ENGINE TO
6 PUT OUT 15 FIRES. AND THE FIRES OF KUWAIT DEMONSTRATE THE USE
7 OF DENYING OXYGEN TO THE FIRE BECAUSE, IF ONE FIRE WENT OUT IN
8 NINE SECONDS, YOU CAN COUNT IT, IT'S VERY EASY TO COUNT AND
9 THERE'S A VIDEO OF THAT, ALL OF WHICH IS RESPECTFULLY
10 SUBMITTED AND I THANK YOU, MR. PRESIDENT-- MR. CHAIRMAN.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BAXTER. THE ITEM IS
13 BEFORE US. MS. BURKE MOVES, MOLINA SECONDS. WITHOUT OBJECTION,
14 UNANIMOUS VOTE.

15

16 **SUP. BURKE:** 71, I'LL CALL UP.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** 71. STAFF. DR. CHERNOF. WHY DON'T
19 YOU GIVE US A SUCCINCT PRESENTATION?

20

21 **DR. BRUCE CHERNOF:** REALLY BRIEFLY, SUPERVISOR, THIS IS-- THE
22 ONLY REASON THIS IS RETRO IS BECAUSE WE FOUND OUT, ON AUGUST
23 15TH, THAT WE WOULD BE RECEIVING THIS GRANT. THIS IS NOT
24 SOMETHING WE'RE PAYING FOR, WE'RE ACTUALLY RECEIVING FUNDS.
25 THE EFFECTIVE DATE FOR THE RECEIPT OF FUNDS IS SEPTEMBER 1ST,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SO WHAT WE'RE ASKING YOUR BOARD IS TO APPROVE THE RECEIPT OF
2 THESE MONEYS GOING BACK TO SEPTEMBER 1ST.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY DISCUSSION? IF NOT,
5 KNABE MOVES, MOLINA SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE
6 ON ITEM 71.

7

8 **SUP. BURKE:** I HAVE A MOTION THAT I'M GOING TO INTRODUCE FOR
9 NEXT WEEK. LOS ANGELES COUNTY HAS SHOWN GREAT LEADERSHIP IN
10 PURSUING OPPORTUNITIES TO BE GREEN. POLICIES UNDERGOING
11 CONSIDERATION INCLUDE THE ADOPTION OF GREEN BUILDING STANDARDS
12 FOR COUNTY FACILITIES, PROMOTIONAL GREEN VEHICLES AND PUBLIC
13 TRANSIT INCENTIVES FOR COUNTY EMPLOYEES AND ALTERNATIVES FOR
14 DECREASING THE LITTER AND BLIGHT ASSOCIATED WITH PAPER AND
15 PLASTIC CARRYOUT BAGS. REDUCING OUR RELIANCE ON PAPER
16 COMMUNICATION WOULD ALSO ALLOW LOS ANGELES COUNTY TO MAKE A
17 SIGNIFICANT IMPACT IN FOSTERING A MORE ECO FRIENDLY WORKPLACE.
18 IT'S ESTIMATED THAT A SINGLE EMPLOYEE USES ONE REAM OF PAPER
19 EACH WEEK OR 10,000 SHEETS OF COPY PAPER EACH YEAR. THIS IS
20 APPARENT WITHIN COUNTY OPERATIONS, WHERE THOUSANDS OF PAGES OF
21 PAPER PASS BETWEEN BOARD OFFICES, DEPARTMENTS AND COMMISSIONS.
22 WHILE THE STEADY FLOW OF DEPARTMENT UPDATES, REPORT BACKS FROM
23 BOARD MOTIONS AND VARIOUS OTHER MATERIALS ARE ALL VITAL TO
24 ENSURING SMOOTH DAY-TO-DAY OPERATIONS, VARIOUS WEB-BASED
25 ALTERNATIVES SERVE AS AN EXCELLENT COMMUNICATION ALTERNATIVE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOR MITIGATING THE USE OF PAPER. THE E.P.A. ESTIMATES THAT
2 PAPER AND PAPER BOARD ACCOUNT FOR ALMOST 40% OF ALL GARBAGE.
3 WHILE EMAIL CORRESPONDENCE HAS UNDOUBTEDLY DECREASED THE PAPER
4 BURDEN AND FURTHERMORE OUR PAPER RECYCLING PROGRAM HAS SEEN
5 INCREASED UTILIZATION, A LOT OF PAPER STILL GETS WASTED. WE
6 MUST LOOK AT ADDITIONAL OPPORTUNITIES FOR PAPER WASTE
7 REDUCTION AS THE MOST COST EFFECTIVE AND SUSTAINABLE PRACTICE,
8 RELYING ON AN ENHANCED INTERNET SYSTEM WHICH WOULD PROVIDE
9 REAL-TIME COMMUNICATION AT ALL LEVELS OF THE COUNTY WHILE
10 ENSURING WASTE REDUCTION. I THEREFORE MOVE THAT THE BOARD OF
11 SUPERVISORS INSTRUCT THE CHIEF EXECUTIVE OFFICER, THE
12 EXECUTIVE OFFICER OF THE BOARD AND THE DIRECTOR OF INTERNAL
13 SERVICES, IN COORDINATION WITH THE CHIEF INFORMATION OFFICER,
14 TO EXPLORE OPPORTUNITIES FOR REDUCING PAPER-BASED
15 CORRESPONDENCE IN FAVOR OF A MORE USER FRIENDLY INTERNET
16 SYSTEM. THE REPORT BACK SHOULD INCLUDE BUT NOT BE LIMITED TO
17 POTENTIAL SECURITY CHALLENGES OF RELYING ON ON AN INTERNET
18 SYSTEM, THE ESTIMATED ECONOMIC IMPACT OF PAPER REDUCTION AND A
19 PROTOCOL FOR COUNTY STAFF TO OPT OUT OF AN ELECTRONIC
20 CORRESPONDENCE SYSTEM IN FAVOR OF PAPER COMMUNICATION AND
21 REQUIRE ALL COUNTY VENDORS PURCHASE PAPER WITH A MINIMUM 15%
22 RECYCLED CONTENT AND REPORT BACK IN 60 DAYS. FOR NEXT WEEK.

23
24 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** THAT CONCLUDES MY PRESENTATIONS.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** ONE OF MY LAST PUBLIC ITEMS IS
4 ITEM 72. DR. CHERNOF.

5

6 **DR. BRUCE CHERNOF:** SUPERVISORS, JUST A COUPLE OF BRIEF UPDATES
7 AND THEN I'LL BE GLAD TO ANSWER ANY QUESTIONS YOU MIGHT HAVE.
8 THE REQUEST FOR SOLUTIONS/PROPOSALS, THE PUBLIC ADVERTISING
9 CAMPAIGN FOR THAT WILL BEGIN THIS WEEK, I BELIEVE WEDNESDAY
10 WILL BE THE FIRST RUN OF ADS. THEY WILL BE IN MODERN
11 HEALTHCARE, THE "WALL STREET JOURNAL," AS WELL AS A NUMBER OF
12 THE LOCAL PAPERS HERE IN SOUTHERN CALIFORNIA, SO THAT'S AN
13 IMPORTANT STEP FORWARD. OUR URGENT CARE VOLUMES CONTINUE TO
14 IMPROVE. WE HAD URGENT CARE DAYS ABOVE 70 IN A COUPLE OF
15 INSTANCES THIS WEEK, SO IT'S STARTING TO PLATEAU A BIT BUT WE
16 ARE SEEING URGENT CARE VISITS ANYWHERE FROM THE MID-50S TO AS
17 HIGH AS ABOUT 73. WE CONTINUE TO WORK CLOSELY WITH THE PRIVATE
18 HOSPITALS AND, SUPERVISOR KNABE, PURSUANT TO YOUR QUESTIONS
19 LAST WEEK, CAROL MEYER WILL ACTUALLY BE MEETING WITH THE
20 L.A.C.M.A. PHYSICIANS TO FOLLOW UP ON THE EDUCATION PIECE FOR
21 THE ON-CALL PHYSICIANS WHO ARE WORKING WITH THESE HOSPITALS.
22 WE HAVE COMPLETED AN INITIAL EVALUATION OF A COUPLE OF THE
23 HOSPITALS' DATA WITH RESPECT TO AMBULANCE TRANSFERS. WE DO
24 BELIEVE IN THOSE, A COUPLE OF HOSPITALS THAT WE'VE LOOKED AT--
25 AND I WILL PROVIDE THE WRITTEN DETAIL IN THE NEXT REPORT. I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LITERALLY JUST GOT THIS INFORMATION BEFORE COMING TO THE BOARD
2 FLOOR. IN THOSE TWO HOSPITALS THAT E.M.S. WENT OUT AND LOOKED
3 AT, WE BELIEVE THAT THE DATA IS ACCURATE IN TERMS OF TRANSFERS
4 FROM THE M.L.K. ZIP CODE AREAS. WE BELIEVE THAT THE NUMBERS
5 ARE HIGHER FOR THREE REASONS. THE FIRST IS DOING SOME DATA
6 ANALYSIS ON ANY GIVEN DAY, ABOUT 4 TO 5 PATIENTS FROM THE
7 M.L.K. ZIP CODE TRACKS WERE GOING TO PRIVATE HOSPITALS ANYWAY
8 WHEN THE HOSPITAL ITSELF WOULD GO ON DIVERSION. SO THAT NUMBER
9 WOULD VARY BASED ON THE NUMBER OF HOURS OF DIVERSION. THAT'S
10 AN AVERAGE NUMBER. THE SECOND THING IS THAT, IF A PARAMEDIC
11 AMBULANCE PICKS YOU UP AND IT'S A NONEMERGENCY SITUATION, IT
12 IS THE PARAMEDIC'S DISCRETION AS TO WHETHER OR NOT THEY WILL
13 HONOR A PATIENT REQUEST TO BE TAKEN TO A DIFFERENT HOSPITAL,
14 SO THERE WAS ALREADY A CERTAIN NUMBER OF PATIENTS THAT WERE
15 GOING TO OTHER PRIVATE HOSPITALS BASED ON THEIR OWN REQUEST
16 AND NOT HAVING A TRULY LIFE-THREATENING EMERGENCY. THEN THE
17 LAST POSSIBILITY IS THAT THE USE OF THE 9-1-1 SYSTEM HAS JUST
18 INCREASED SLIGHTLY SINCE THE CLOSURE OF THE HOSPITAL. I DON'T
19 HAVE ANY DATA TO CONFIRM OR DENY THAT AT THIS POINT BUT THOSE
20 ARE THE THREE LIKELY POSSIBILITIES AND WE'LL CONTINUE TO DO A
21 DRILL-DOWN ON THAT DATA AND I WILL BE BRINGING IT TO YOUR
22 BOARD. WE'VE BEEN WORKING CLOSELY WITH THE C.E.O. AND D.H.R.
23 STAFF TO COMPLETE A MITIGATION PLAN FOR EMPLOYEES. WE HAVE
24 COMPLETED COMPETENCY TESTING IN ANYBODY WHO HAD NOT COMPLETED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT TESTING, FOR ONE REASON OR ANOTHER, AND THAT BODY OF WORK
2 IS KIND OF COMING TO A CONCLUSION.

3

4 **SUP. KNABE:** HOW IS THE REVIEW GOING? HOW IS THE REVIEW GOING
5 OF ALL THESE...

6

7 **DR. BRUCE CHERNOF:** THE REVIEW IS GOING QUITE WELL, SUPERVISOR.
8 THE VAST MAJORITY OF STAFF, WE'VE BEEN ABLE TO IDENTIFY ALL OF
9 THE APPROPRIATE DOCUMENTATION. THOSE FOLKS WHO WENT THROUGH
10 COMPETENCY TESTING LAST WEEK, WHO, FOR WHATEVER REASON, EITHER
11 THEY STARTED AFTER WE DID COMPETENCY TESTING, THEY MISSED THE
12 WINDOW, THEY HADN'T COMPLETED, THE VAST MAJORITY OF THOSE
13 PEOPLE DID PASS. WE ARE COMPLETING THE STAFFING PLAN AND THE
14 MITIGATION. WE BELIEVE THAT THOSE LETTERS SHOULD BE READY TO
15 GO IN THE NEXT COUPLE OF DAYS. WE ARE FINALIZING THE DETAILS
16 WITH C.E.O. STAFF BEFORE WE MOVE FORWARD.

17

18 **SUP. BURKE:** MR. CHAIRMAN?

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR BURKE?

21

22 **SUP. BURKE:** ARE YOU FOLLOWING THE TRANSFERS AS FAR AS PEOPLE
23 WHO HAVE ACCIDENTS OR WHO ARE HURT IN THE IMMEDIATE VICINITY
24 OF THE HOSPITAL? IS THERE ANALYSIS OF THE IMPACT OF TRANSFERS?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. BRUCE CHERNOF:** SUPERVISOR BURKE, ONLY AT THE LEVEL THAT I
2 HAVE DESCRIBED SO FAR, WHICH IS WE ARE SPECIFICALLY TRACKING
3 THE AMBULANCE TRANSFERS FROM THE NEARBY ZIP CODE TRACKS AND WE
4 ARE DOING DRILL-DOWN ANALYSIS AT THE SPECIFIC HOSPITALS GOING
5 OUT AND ACTUALLY LOOKING AT THE DATA OURSELVES TO COLLECT
6 INFORMATION.

7

8 **SUP. BURKE:** I'D REALLY LIKE TO SEE A REPORT ON THE INCIDENT
9 THAT HAPPENED WITH THE M.T.A. BUS, THE METRO BUS AT COMPTON
10 AND WILLOWBROOK OVER THE WEEKEND.

11

12 **DR. BRUCE CHERNOF:** SUPERVISOR, I'D BE GLAD TO GET YOU THAT
13 INFORMATION.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN I ASK YOU, ON THE ISSUE OF THE
16 PERSONNEL MATTER, THE EMPLOYEE FORCE DOWN AT KING, DO WE--
17 FIRST OF ALL, DO WE HAVE ANY PATIENTS IN THE HOSPITAL NOW OR
18 IS THE HOSPITAL NOW CLOSED?

19

20 **DR. BRUCE CHERNOF:** THE HOSPITAL, SUPERVISOR, HAS BEEN
21 COMPLETELY CLOSED SINCE FRIDAY THE 24TH OF AUGUST.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW MANY PEOPLE-- AS OF LAST
24 FRIDAY?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. BRUCE CHERNOF:** A WEEK AGO FRIDAY.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** A WEEK AGO LAST FRIDAY, AUGUST
4 24TH. HOW MANY PEOPLE HAVE ACTUALLY BEEN TRANSFERRED, AS OF
5 THIS MOMENT, FROM THE HOSPITAL TO OTHER FACILITIES OR HAVE
6 BEEN LAID OFF OR OTHERWISE MOVED?

7

8 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'VE DONE ABOUT WHAT I WOULD
9 CONSIDER...

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** TALKING ABOUT THE INPATIENT.

12

13 **DR. BRUCE CHERNOF:** STAFF. SUPERVISOR, WE HAVE MOVED-- WE HAVE
14 DONE-- MOVED WHAT I CONSIDER TECHNICAL MOVES FOR ABOUT 200 OF
15 THE EMPLOYEES. ROUGHLY A HUNDRED OF THOSE ARE INDIVIDUALS WHO
16 ARE ON I.A.S, LONG-TERM LEAVES, OR OTHER SORTS OF ISSUES...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT IS I.A.?

19

20 **DR. BRUCE CHERNOF:** INDUSTRIAL ACCIDENTS, PEOPLE ON LONG-TERM
21 LEAVES OR OTHER KINDS OF LEAVES. I HAVE ISOLATED THAT GROUP OF
22 INDIVIDUALS BECAUSE THEY NEED TO BE EVALUATED AND EITHER
23 BROUGHT BACK TO WORK. EACH ONE OF THEM NEEDS TO BE REEVALUATED
24 PROMPTLY AND EITHER BROUGHT BACK TO WORK, REASSIGNED OR DEALT
25 WITH. WE HAVE MOVED THE-- ANOTHER ROUGHLY HUNDRED INDIVIDUALS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT ARE INVOLVED WITH FACILITIES AND PLANT MANAGEMENT,
2 UNDERNEATH HARBOR. THOSE MOVES HAVE ALREADY OCCURRED. THERE
3 ARE A SMALL NUMBER OF INDIVIDUALS WHO HAVE PHYSICALLY BEEN
4 MOVED TO PREPARE THE SURGERY PROGRAM. THE REMAINDER OF THE
5 MOVES HAVE NOT OCCURRED, SUPERVISOR, BECAUSE WE ARE LOOKING TO
6 TRY TO DO...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** AND HOW MANY IS THE REMAINDER?

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, WE HAVEN'T HIT ON AN ABSOLUTE
11 NUMBER YET BUT IT'S...

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** SEVERAL HUNDRED?

14

15 **DR. BRUCE CHERNOF:** MANY HUNDREDS, YES.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** AND ARE THOSE ALL PERSONNEL WHO
18 ARE STAFFING THE INPATIENT SIDE OF THE FACILITY?

19

20 **DR. BRUCE CHERNOF:** YES.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WOULD 500, GIVE OR TAKE 100, BE
23 A REASONABLE GUESS?

24

25 **DR. BRUCE CHERNOF:** YES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THOSE 500, GIVE OR TAKE, ARE
3 PEOPLE WHO-- ARE STAFF WHO HAVE NOT BEEN MOVED, WHO STAFFED
4 THE INPATIENT FACILITY, WHICH HAS BEEN CLOSED SINCE AUGUST
5 24TH. WHAT ARE THEY DOING WHEN THEY REPORT TO WORK?

6

7 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'VE TRIED TO USE THEIR TIME
8 AS EFFICIENTLY AS POSSIBLE, GIVEN THAT THERE ISN'T CLINICAL
9 INPATIENT WORK. THERE IS CORE TRAINING REQUIREMENTS THAT WE
10 HAVE FOR ALL STAFF WHEN THEY ARE-- WHEN THEY EITHER COME TO
11 WORK FOR US FOR THE FIRST TIME OR TRANSFER FROM ONE HOSPITAL
12 TO ANOTHER. THESE INCLUDE THINGS LIKE H.I.P.A.A. TRAINING,
13 SEXUAL HARASSMENT PREVENTION TRAINING. WE USE EVERY-- WHENEVER
14 WE MOVE AN INDIVIDUAL, WE DO NOT WANT TO ASSUME THAT PEOPLE
15 HAVE ALL OF THOSE SKILLS. WE USE IT AS AN OPPORTUNITY TO MAKE
16 SURE THAT EVERYBODY IS...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. BUT, AT SOME POINT, YOU RUN
19 OUT OF THINGS TO TRAIN THEM FOR. I MEAN, YOU'RE BASICALLY
20 KILLING TIME. THERE MAY BE A VALUE.

21

22 **DR. BRUCE CHERNOF:** IT CUTS DOWN, IT CUTS DOWN THE TRAINING...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** IT MAY BE OF VALUE-- WE ALL HAVE
25 TO GO THROUGH SEXUAL HARASSMENT TRAINING DURING THE COURSE OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE YEAR, ALL COUNTY EMPLOYEES DO AND THEY WILL, TOO. THEY MAY
2 HAVE ALREADY GONE THROUGH IT IN OTHER TRAINING BUT, ONCE THEY
3 HAVE EXHAUSTED ALL OF THESE TIME-KILLING FUNCTIONS, WHAT DO
4 THEY DO? IF I WALKED INTO-- ARE YOU SATISFIED THAT THOSE 500,
5 GIVE OR TAKE, HOWEVER MANY ARE EXACTLY THERE, THAT THEY HAVE
6 ACTUALLY SHOWN UP TO WORK?

7

8 **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE CHECKING TO MAKE SURE
9 THAT PEOPLE COME TO WORK EVERY DAY AND WE ARE LOOKING TO IT AS
10 QUICKLY AS POSSIBLE TO MOVE PEOPLE AND WE ARE WORKING CLOSELY
11 WITH C.E.O. AND D.H.R. STAFF TO DO THAT WITHIN THE NEXT FEW
12 DAYS BUT IT'S IMPORTANT TO GET PEOPLE SLOTTED TO THE RIGHT
13 LOCATION, GET THEIR SKILLS MATCH DONE AND HAVE FACILITIES BE
14 PREPARED TO ACCEPT THEM.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** I AGREE WITH ALL OF THAT AND I HAD
17 A LONG DISCUSSION WITH THE C.E.O. ABOUT THAT THIS MORNING.
18 THERE'S NO QUESTION, YOU'VE GOT TO MAKE SURE DO EVERYTHING
19 APPROPRIATELY AND MATCH APPROPRIATELY AND ALL THAT SORT OF
20 THING. WHAT CONCERNS ME IS THAT THE LONGER THIS SITUATION
21 CONTINUES, THIS PURGATORY WHERE PEOPLE DON'T HAVE A JOB, WE'RE
22 PAYING THEM FOR NOT WORKING, AS LONG AS THEY SHOW UP AND PUNCH
23 THE CLOCK, WE PAY THEM, THE LONGER THAT GOES ON, THE MORE
24 CALCIFIED THAT STATUS, THAT SITUATION WILL BECOME AND THE MORE
25 DIFFICULT IT WILL BE TO DO WHAT NEEDS TO BE DONE AND I SAY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT OUT OF EXPERIENCE. IT SHOULDN'T BE THAT WAY AND I
2 UNDERSTAND THAT PEOPLE FEEL IT SHOULDN'T BE THAT WAY. I DON'T
3 FEEL IT SHOULD BE THAT WAY BUT I'VE BEEN AROUND LONG ENOUGH TO
4 KNOW THAT, AT SOME POINT, SOMEBODY'S GOING TO FEEL AN
5 ENTITLEMENT TO WALKING IN AT 8:30 AND NOT EVEN DO ANYTHING
6 BECAUSE THEY HAVEN'T DONE ANYTHING FOR SEVERAL WEEKS AND NOW
7 THEY'RE GOING TO BE ASKED TO WORK. IT'S A BAD SITUATION. IT'S
8 AN UNHEALTHY SITUATION FOR THIS ORGANIZATION AND IT'S COSTLY
9 TO THIS ORGANIZATION IN MANY WAYS, NOT JUST FINANCIALLY AND
10 THE BOARD, I THINK, HAS BEEN PATIENT IN THE LAST MONTH, BASED
11 ON WHAT WE'VE BEEN ASSURED AND WHAT'S BEEN REPORTED TO US BUT
12 IT'S NOW BEEN FOUR OR FIVE WEEKS SINCE THE GUILLOTINE FELL AND
13 I'M NOT SURE THAT I WOULD CONSIDER WHAT'S TRANSPIRED IN THE
14 LAST FOUR OR FIVE WEEKS TO BE SIGNIFICANT PROGRESS ON THIS
15 HUMAN RESOURCES PIECE. SOMETHING'S GOING TO HAVE TO MOVE. I
16 KNOW THERE'S A LOT OF PUSH-BACK FROM A LOT OF PLACES. I HAVE
17 TO TELL YOU, THE NUMBER OF PERSONNEL THAT ARE REQUIRED TO
18 OPERATE WHAT IS LEFT OF THE KING COMPLEX, THE URGENT CARE AND
19 M.A.C.C. WHATEVER IT IS, EVEN AT 755, WHICH I BELIEVE IS THE
20 FIGURE, I MAY BE OFF BY A FEW NUMBERS, 750-SOME-ODD STAFF IS
21 FAR IN EXCESS OF WHAT IT SHOULD TAKE TO RUN AN URGENT CARE,
22 FAR IN EXCESS OF WHAT WE HAVE IN ANTELOPE VALLEY AT THAT
23 M.A.C.C. BY A FACTOR OF ALMOST 50%. AND I DON'T KNOW WHAT THE
24 RATIONALE IS FOR HAVING 750 PERSONNEL REMAIN IF WE DON'T HAVE
25 WORK FOR THEM TO DO, IF WE'RE JUST-- IF THEY'RE JUST OCCUPYING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A PLACE. I REALLY THINK THIS IS A SERIOUS MOMENT AND EITHER
2 YOU SEIZE THE OPPORTUNITY TO DO WHAT SHOULD HAVE BEEN DONE A
3 LONG TIME AGO, LONG BEFORE YOU WERE THERE, OR IT'S GOING TO
4 BECOME YOUR PROBLEM AND OUR PROBLEM, BIG TIME.

5

6 **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE COMMITTED TO MOVING
7 FORWARD QUICKLY. I WANT TO GET THIS DONE RIGHT AND I WANT TO
8 GET IT DONE PROMPTLY. DOING THOSE TWO THINGS TOGETHER IS VERY
9 IMPORTANT TO ME. I UNDERSTAND THE PRESSURE THAT WE'RE ALL
10 UNDER TO NOT HAVE STAFF WAITING TO MOVE. ON THE OTHER HAND, I
11 WANT TO MAKE SURE THAT, WHEN WE MOVE PEOPLE, THAT WE MOVE THE
12 VAST MAJORITY OF PEOPLE TO THE RIGHT PLACE THE FIRST TIME SO
13 THAT THEY'RE PREPARED TO-- PREPARED TO GO WORK AT THE
14 LOCATIONS THAT WE SEND THEM TO. YOU KNOW, I MAKE THE
15 OBSERVATION COMPARING-- I DO THINK WE NEED TO LOOK VERY HARD
16 AT THE STAFFING OF THE M.A.C.C. AND I'VE SAID THIS TO YOUR
17 BOARD DIRECTLY AND I'LL SAY IT AGAIN. I VIEW THIS AS A 2-STEP
18 PROCESS. THE FIRST IS TO RETAIN ONLY THOSE STAFF NECESSARY TO
19 RETAIN THE HOSPITAL-- RETAIN THE M.A.C.C. OPERATING UNDER THE
20 CURRENT MODEL. I DO NOT VIEW THAT AS THE MOST EFFICIENT MODEL
21 AND, AS WE TALKED ABOUT, THERE IS THE SECOND PHASE OF
22 REENGINEERING WHERE WE NEED TO LOOK AT MORE EFFICIENT WAYS TO
23 DELIVER CARE, AND THAT IS GOING TO RESULT IN A DISCUSSION
24 ABOUT WHAT TO DO WITH ANOTHER ALIQUOT OF STAFF AND I'M JUST
25 BEING...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** ANOTHER WHAT?

3

4 **DR. BRUCE CHERNOF:** ANOTHER GROUP OF STAFF. WE'RE DOING TO NEED
5 TO DECIDE, AS WE GET TO A MORE EFFICIENT MODEL. MY GOAL
6 TODAY...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT DON'T YOU KNOW WHAT THAT MORE
9 EFFICIENT STAFF MODEL IS?

10

11 **DR. BRUCE CHERNOF:** I DO NOT KNOW WHAT THAT LOOKS LIKE NOW...

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU LOOKED AT WHAT YOU HAVE
14 IN THE ANTELOPE VALLEY? YOU SERVE 120,000 VISITS A YEAR AND
15 YOU'VE GOT 500 EMPLOYEES. HERE, YOU'RE GOING TO SERVICE WHAT,
16 20, 25,000 A DAY-- A YEAR? HALF OF WHAT THE...

17

18 **DR. BRUCE CHERNOF:** NO, SUPERVISOR, 190,000 VISITS.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, PLUS WHAT YOU HAD. I'M
21 SORRY. YOU'RE RIGHT. 190?

22

23 **DR. BRUCE CHERNOF:** 190,000 VISITS COMPARED TO THE 140...

24

25 **SUP. BURKE:** PLUS THE 25.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, THE 300 THAT THEY HAVE IN--
3 STAFF THAT YOU HAVE IN THE MAIN M.A.C.C. IN ANTELOPE VALLEY
4 IS, I BELIEVE IT'S...

5

6 **DR. BRUCE CHERNOF:** SUPERVISOR, I THINK THE NUMBER IS A LITTLE
7 HIGHER THAN THAT. COUPLE OTHER OBSERVATIONS I WOULD MAKE ABOUT
8 THE M.A.C.C. IN HIGH DESERT IS THAT THEY DON'T HAVE THE SAME
9 BREATH OF CLINICS. WE RUN ABOUT 70 DIFFERENT KINDS OF
10 SPECIALTY, SUB-SPECIALTY AND PRIMARY CARE CLINICS. SO YOU HAVE
11 A SLIGHTLY BROADER OR SOMEWHAT BROADER ARRAY OF CLINICAL CARE.
12 THE OTHER THING I WOULD SAY ABOUT OUR WORK UP IN THE HIGH
13 DESERT AREA IS, BECAUSE IT'S TOUGH PLACE TO RECRUIT STAFF, WE
14 USE A FAIR NUMBER OF CONTRACT EMPLOYEES, WHICH WOULD NOT BE
15 INCLUDED IN THE COUNTY F.T.E. SO IT'S NOT QUITE AN APPLES-TO-
16 APPLES COMPARISON. BUT YOUR CRITICISMS AND CONCERNS, I THINK,
17 ARE COMPLETELY FAIR AND WE NEED TO GO BACK AND MAKE SURE THAT
18 WE HAVE AN EFFICIENT AND APPROPRIATE STAFFING MODEL AND WE ARE
19 COMMITTED TO THAT WORK.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** MY INFORMATION IS THAT YOU HAVE A
22 \$60 MILLION BUDGET AT THE ANTELOPE VALLEY M.A.C.C. WITH
23 113,000 OUTPATIENT VISITS LAST YEAR. AND IT EMPLOYS, I DON'T
24 KNOW WHAT THIS MEANS, 500 PEOPLE, OF WHICH 300 ARE EMPLOYED AT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE M.A.C.C. I DON'T KNOW WHERE THE OTHER 200 ARE EMPLOYED IF
2 THEY'RE NOT AT THE M.A.C.C. DO YOU HAVE SATELLITE FACILITIES?

3

4 **DR. BRUCE CHERNOF:** WE DO HAVE SATELLITE CLINICS, YES,
5 SUPERVISOR.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** SO, AT THE M.A.C.C.-- AND IS THE
8 119,000 VISITS AT THE M.A.C.C.?

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, I BELIEVE SO, YES.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR 119,000 VISITS AT THE
13 M.A.C.C., YOU EMPLOY 300 PEOPLE AT THE M.A.C.C.?

14

15 **DR. BRUCE CHERNOF:** SUPERVISOR, I WOULD WANT TO GO BACK AND
16 LOOK AT THOSE EMPLOYEES...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, IF I'M WRONG I'LL BE THE
19 FIRST TO TAKE RESPONSIBILITY BUT THAT'S THE INFORMATION THAT I
20 HAVE. THAT YOU HAVE 200 ELSEWHERE, 500 TOTAL, 300 AT THE
21 M.A.C.C. FOR 119,000. YOU HAVE 190,000 AT THIS M.A.C.C. AND
22 YOU'RE PROPOSING SOMEWHERE BETWEEN 750 AND 800 PEOPLE IN THE
23 FIRST PASS AND I DON'T KNOW WHAT THE BUDGET IS. IT JUST--
24 WHETHER I'M OFF BY A COUPLE OF HUNDRED OR NOT OFF BY A COUPLE
25 OF HUNDRED, IT JUST DOESN'T ADD UP. IT JUST DOESN'T ADD UP.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND IF YOU HAVE A BUNCH OF CLINICS DOWN THERE, THAT'S ONE--
2 THAT'S NOT A, IT'S NOT NECESSARILY AN ADVERTISEMENT FOR A GOOD
3 WAY TO RUN THE OPERATION. WHEN SOME OF US HEARD FOR THE FIRST
4 TIME THAT YOU HAD A MULTITUDE OF CLINICS DOWN THERE,
5 DISCIPLINES, SOME PEOPLE ASKED WHY DON'T YOU CONSOLIDATE THEM
6 AS THEY ARE IN MOST OTHER M.A.C.C.S? SO YOU'RE GOING TO GET
7 BACK INTO THE SAME ROUTINE. MY FEAR IS THAT WE ALL ARE GOING
8 TO GET VICTIMIZED, WE'RE GOING TO COME BACK TO THE SAME
9 ROUTINE, THAT THIS FACILITY IS SPECIAL. THIS FACILITY IS
10 DIFFERENT. THIS FACILITY NEEDS TO HAVE COST PLUS. THIS
11 FACILITY, THIS FACILITY, THIS FACILITY. AND WE'RE GOING TO END
12 UP RATIONALIZING A BLOATED ORGANIZATION. AND THIS IS-- NOW IS
13 THE TIME. SO I JUST WANT TO PUT THE MARKER DOWN BECAUSE I FEEL
14 REALLY STRONGLY. IT IS NOT GOING TO HAPPEN IN NOVEMBER. IT MAY
15 NOT HAPPEN IN OCTOBER. IF IT DOESN'T HAPPEN IN THE NEXT-- AT
16 THIS POINT, IT'S GOING TO GET CALCIFIED. PEOPLE ARE GOING TO
17 GET LOCKED INTO THE STATUS QUO AND THEN YOU'RE GOING TO HAVE
18 ALL KINDS OF OTHER ISSUES. AND I'VE DISCUSSED THIS WITH MR.
19 FUJIOKA TODAY AS WELL AND HE UNDERSTANDS IT QUITE WELL, AND I
20 HOPE YOU DO, TOO.

21

22 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** ANYBODY ELSE? MS. MOLINA.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** YES, SIR. FIRST OF ALL, WE'VE NOT GOTTEN ANY
2 WRITTEN REPORT ON THE CONTINGENCY. DO WE HAVE NUMBERS THAT-- I
3 MEAN, HOW MANY PEOPLE ARE VISITING IN OUR URGENT CARE
4 FACILITY? HOW MANY PEOPLE ARE TRANSFERRED FROM THERE? WHAT
5 OUR-- WHERE THE AMBULANCE IS? I'M NOT SENSING-- I DIDN'T GET
6 THAT WRITTEN REPORT. IS THERE A WRITTEN REPORT ON THAT?

7

8 **SUP. KNABE:** WE'RE SUPPOSED TO HAVE IT WEEKLY.

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, WE HAVE BEEN PROVIDING WEEKLY
11 REPORTS ABOUT AMBULANCE TRAFFIC, WHICH DOES INCLUDE NUMBER OF
12 URGENT CARE VISITS WE HAVE.

13

14 **SUP. MOLINA:** YOU'RE SAYING WE DO HAVE THAT?

15

16 **DR. BRUCE CHERNOF:** WE'VE BEEN PROVIDING.

17

18 **SUP. KNABE:** WE DON'T HAVE IT.

19

20 **SUP. MOLINA:** I DON'T HAVE IT. IF YOU'D GIVE IT TO ME, I WILL
21 HAVE IT.

22

23 **DR. BRUCE CHERNOF:** I'D BE GLAD TO PROVIDE IT.

24

25 **SUP. KNABE:** YEAH, SAME HERE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** IS THIS NEWS TO YOU ALL?

3

4 **SUP. KNABE:** NEWS TO ME.

5

6 **DR. BRUCE CHERNOF:** SUPERVISOR, WE HAVE BEEN PROVIDING WEEKLY
7 REPORTS ON AMBULANCE TRAFFIC AND URGENT CARE VISITS.

8

9 **SUP. MOLINA:** OKAY. THIS IS THE WEEKLY REPORT? VOLUME FOR WEEK
10 OF AUGUST THE 27TH.

11

12 **SUP. KNABE:** WELL, THIS ONE WE JUST GOT ABOUT 15 MINUTES AGO.

13

14 **SUP. BURKE:** YEAH, WE JUST GOT IT.

15

16 **SUP. MOLINA:** ALL RIGHT. SO THIS IS...

17

18 **SUP. BURKE:** I SEE WALK IN, I DON'T SEE HOSPITAL YET.
19 TRANSPORT.

20

21 **SUP. MOLINA:** THIS IS OUR URGENT CARE. SO WE SAW 73 PEOPLE ON
22 MONDAY. ON SUNDAY, WE SAW 30 PEOPLE.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** URGENT CARE?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** YES.

2

3 **SUP. MOLINA:** IS THAT CORRECT?

4

5 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

6

7 **SUP. MOLINA:** AND IT TAKES 750 PEOPLE TO SEE THESE 30 FOLKS,
8 HUH?

9

10 **DR. BRUCE CHERNOF:** THOSE ARE ONLY IN THE URGENT CARE,
11 SUPERVISOR. THAT DOESN'T INCLUDE THE SPECIALTY CLINICS.

12

13 **SUP. MOLINA:** SO WHAT ARE THE NUMBER OF-- IS THAT A STANDARD
14 NUMBER OF VISITS? WHAT'S GOING ON HERE? IT SEEMS KIND OF LOW.

15

16 **DR. BRUCE CHERNOF:** ACTUALLY, SUPERVISOR, WE WERE SEEING
17 BETWEEN 90 AND 100 PATIENTS A DAY IN THE EMERGENCY ROOM AND
18 URGENCY CARE TOGETHER WHEN THE HOSPITAL WAS OPEN, OF WHICH
19 ROUGHLY 25 TO 30 OF THOSE WERE AMBULANCE ARRIVALS AT THE
20 EMERGENCY ROOM. SO, AT THE END OF THE DAY, THE URGENT CARE IS
21 NOW SEEING BETWEEN, SAY, 55 AND 70 PATIENTS A DAY.

22

23 **SUP. MOLINA:** THEY'RE NOT...

24

25 **DR. BRUCE CHERNOF:** WITH NO URGENT CARE TRANSFERS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** THEY'RE NOT SEEING THAT MANY. SATURDAY, THEY SAW
3 27. SUNDAY, THEY SAW 30.

4

5 **DR. BRUCE CHERNOF:** THE WEEKENDS, CONSISTENT WITH THE LAST TWO
6 REPORTS, HAVE BEEN ABOUT HALF THAT AS THE WEEK TRAFFIC. THEY
7 HAVE BEEN INCREASING, THE WEEKENDS HAVE BEEN INCREASING
8 STEADILY. THESE PATTERNS ARE CONSISTENT WITH HUMPHREY, WHICH
9 ALSO RUNS AN URGENT CARE WHERE THEY'RE BUSIER DURING THE
10 WEEK...

11

12 **SUP. MOLINA:** BUT YOU KNOW WHAT IT DEMONSTRATES IS THAT THERE'S
13 NOT A BIG HUGE IMPACT. I'M CONCERNED.

14

15 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'RE SEEING-- IF YOU WERE TO
16 INCLUDE THE 25 TO 30 AMBULANCES...

17

18 **SUP. MOLINA:** IT'S NOT IN MY REPORT SO I DON'T KNOW.

19

20 **DR. BRUCE CHERNOF:** THE AMBULANCE DATA, SUPERVISOR, IS IN THE
21 SECOND PAGE BUT WE WERE SEEING ROUGHLY 100 PATIENTS A DAY, OF
22 WHICH 25 TO 30 WERE AMBULANCES. SO, IF YOU SUBTRACT THOSE OUT,
23 WE WERE SEEING IN THE RANGE OF 60 TO 70 PATIENTS A DAY BETWEEN
24 THE EMERGENCY ROOM AND THE URGENT CARE. WE ARE NOW SEEING
25 ROUGHLY THE SAME NUMBER OF PATIENTS IN THE URGENT CARE ALONE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I DON'T KNOW HOW TO READ THIS. CAL, CALIFORNIA?

3

4 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

5

6 **SUP. MOLINA:** 26 E.D. BEDS MEANS?

7

8 **DR. BRUCE CHERNOF:** THAT'S THE NUMBER OF BAYS, EMERGENCY BAYS
9 THAT THEY HAVE.

10

11 **SUP. MOLINA:** SO THIS IS THEIR INFORMATION?

12

13 **DR. BRUCE CHERNOF:** YES, WE'VE BEEN TRACKING ALL THE PRIVATE,
14 THE NINE IMPACTED PRIVATE HOSPITALS.

15

16 **SUP. MOLINA:** SO DO WE HAVE IT AS A COMPARISON FROM BEFORE TO
17 TODAY?

18

19 **DR. BRUCE CHERNOF:** THIS DATA, SUPERVISOR MOLINA, WAS
20 SPECIFICALLY COLLECTED BY THESE PRIVATE HOSPITALS AT OUR
21 REQUEST AND THEY DIDN'T COLLECT IT-- IT'S HAND COLLECTED DATA
22 AND THEY DIDN'T COLLECT IT PRIOR TO THE CLOSURE OF THE
23 HOSPITAL. WE CAN PROBABLY DEVELOP SOME ROUGH COMPARISONS FROM
24 OTHER DATA SOURCES, SUPERVISOR MOLINA, BUT THEY'RE UNLIKELY TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BE EXACTLY THE SAME BECAUSE, LIKE I SAID, THE HOSPITALS ARE
2 SPECIFICALLY COLLECTING THIS DATA SUBSEQUENT TO THE CLOSURE.

3

4 **SUP. MOLINA:** IT SAYS ADMITTED M.L.K. P.T.S. WHAT IS A P.T.S.?

5

6 **DR. BRUCE CHERNOF:** PATIENTS.

7

8 **SUP. MOLINA:** PATIENTS. SO THIS IS THE NUMBER OF PATIENTS
9 THEY'RE GETTING?

10

11 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

12

13 **SUP. MOLINA:** WHAT'S A D.C.H.? DOWNEY?

14

15 **DR. BRUCE CHERNOF:** YES, DOWNEY COMMUNITY.

16

17 **SUP. MOLINA:** WHAT'S D.H.L.? I DON'T KNOW WHAT THESE ARE. [
18 INAUDIBLE] TRYING TO READ ABBREVIATIONS, MAN.

19

20 **DR. BRUCE CHERNOF:** SUPERVISOR, I'D BE GLAD TO PROVIDE A LEGEND
21 FOR EACH OF THE PRIVATE HOSPITALS AND WHAT THE ABBREVIATIONS
22 MEAN.

23

24 **SUP. MOLINA:** IT'S JUST THAT DOWNEY CAME IN SAYING THEY HAD A
25 WHOLE LOT AND THEY DON'T HAVE A WHOLE LOT, RIGHT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. BRUCE CHERNOF:** I THINK THE PRIVATE HOSPITALS ARE STARTING
3 TO UNDERSTAND HOW MUCH IMPACT THEY'RE REALLY FEELING. AND I
4 THINK THE PRIVATE HOSPITALS' INITIAL PERCEPTIONS MAY BE
5 DIFFERENT THAN THE REALITY. AND I THINK THAT, YOU KNOW,
6 LOOKING AT THE DATA OVER TIME WOULD BE VERY IMPORTANT BUT I
7 THINK WE'RE IN A DIFFERENT PLACE THAN WE WERE INITIALLY AFTER
8 THE HOSPITAL CLOSED.

9

10 **SUP. MOLINA:** YOU KNOW, IT'S JUST HARD FOR ME TO UNDERSTAND
11 BECAUSE I WAS EXPECTING A MAJOR HUGE IMPACT AND THIS DOESN'T
12 DEMONSTRATE THAT. NOW, EITHER ONE OF TWO THINGS HAS HAPPENED.
13 IT'S ALWAYS A SLOW TIME IN AUGUST AND PEOPLE DON'T GET AS SICK
14 OR DON'T FEEL AS BADLY SO THEY DON'T GO TO THE EMERGENCY ROOM.
15 IT JUST DOESN'T SEEM LIKE IT'S REALLY-- I THOUGHT IT WOULD
16 FLOOD ALMOST EVERYTHING ELSE. AND, I MEAN, CALIFORNIA'S
17 REPORTING TWO ON MONDAY, TWO ON TUESDAY. IT'S NOT A LOT OF
18 PEOPLE.

19

20 **DR. BRUCE CHERNOF:** SUPERVISOR MOLINA, YOU'RE RAISING A REALLY
21 GOOD QUESTION...

22

23 **SUP. MOLINA:** AREN'T I, THOUGH?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. BRUCE CHERNOF:** ONE OF THE THINGS THAT'S REALLY INTERESTED
2 ME IS, WHEN WE'VE HAD PRIVATE HOSPITAL CLOSURES, LIKE, WHEN
3 DANIEL FREEMAN CLOSED THEIR EMERGENCY ROOM, THEY DUMPED 36,000
4 EMERGENCY ROOM VISITS INTO THE SURROUNDING COMMUNITY AND
5 THAT'S A LOT OF PEOPLE. IT IS.

6

7 **SUP. MOLINA:** WHERE'D THEY GO?

8

9 **DR. BRUCE CHERNOF:** WELL, THOSE FOLKS EITHER SOUGHT CARE IN
10 OTHER EMERGENCY ROOMS. THEY SOUGHT CARE IN URGENT CARES. THEY
11 SOUGHT CARE AT OUR FACILITIES. AND I DON'T WANT TO MINIMIZE
12 THE IMPACT, SUPERVISOR MOLINA, BECAUSE I DO THINK THAT BOTH...

13

14 **SUP. MOLINA:** BUT I AM MINIMIZING THE IMPACT BECAUSE THE
15 NUMBERS MINIMIZE THE IMPACT.

16

17 **DR. BRUCE CHERNOF:** WELL, THESE ARE THE HOSPITALS' SELF-
18 REPORTED DATA, SUPERVISOR MOLINA. I DID NOT CREATE THIS DATA.
19 THIS IS DATA THAT THEY'RE BRINGING US.

20

21 **SUP. KNABE:** WELL, WHAT ABOUT HARBOR? HARBOR IS NOT EVEN ON
22 HERE.

23

24 **DR. BRUCE CHERNOF:** WELL, AGAIN, I WAS-- WHERE I WAS GOING TO
25 GO WITH MY COMMENTS ARE THAT, YOU KNOW, THERE IS-- THERE ARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MORE PATIENTS, MORE AMBULANCE VISITS THAN WAS-- WE WERE JUST
2 SEEING IN THE HOSPITAL. SO THE DIFFERENCE BETWEEN, SAY, 30 AND
3 THE 60 SHOW YOU THAT THERE ARE MORE AMBULANCE VISITS AND I DO
4 THINK THAT OUR HOSPITALS, OUR COUNTY HOSPITALS, BOTH L.A.C.,
5 U.S.C., TO A SMALL DEGREE, AND HARBOR, TO A LARGE DEGREE, ARE
6 SEEING INCREASED WAIT TIMES AND INCREASED NUMBER OF PATIENTS.

7

8 **SUP. MOLINA:** WHY, DON'T YOU TELL US THIS? WHY DON'T WE KNOW
9 THIS? I MEAN, YOU KNOW THE NUMBERS AS WELL AS ANYBODY ELSE.
10 THE REASON I WANT TO UNDERSTAND, YOU KNOW, AT THE END OF THE
11 DAY, AND I'VE SAID THIS BEFORE, WE'RE RESPONSIBLE FOR THIS
12 CATASTROPHE. THESE FIVE PEOPLE BEFORE YOU. NOT YOU. NOT
13 ANTOINETTE NOT THE NURSE OR ANYTHING. WE ARE. AND WE ARE ONLY
14 AS EFFECTIVE AS THE INFORMATION WE GET. AND I AM CONCERNED
15 THAT WE'RE NOT GETTING ALL THE INFORMATION BECAUSE, IN ORDER
16 FOR ME TO BE EFFECTIVE AND TO UNDERSTAND WHAT KIND OF A
17 PROGRAM WE'RE GOING TO NEED IN THE COMING YEAR, HOPEFULLY I'M
18 GOING TO BE GETTING DATA THAT I CAN UNDERSTAND AND APPRECIATE.
19 NOW-- BUT I THINK THE OTHER PART OF IT AS WELL, I MEAN HOW
20 WELL ARE WE DOING IN LETTING PEOPLE KNOW THAT WE NOW COULD GO
21 TO THESE OTHER FACILITIES? I DON'T KNOW. ARE PEOPLE SUFFERING
22 AT HOME? ARE PEOPLE PAYING, YOU KNOW, PRIVATE DOCS NOW OR WHAT
23 ARE THEY DOING? I MEAN, I WANT TO KNOW THESE THINGS BECAUSE
24 THIS DOESN'T TELL ME. IT TELLS ME THERE'S NOT A BIG IMPACT.
25 NOW, IF 400 PEOPLE ENDED UP AT HARBOR OVER THE WEEKEND, I'D



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LIKE TO KNOW THAT. I MEAN, IF IT IMPACTS OUR SYSTEM AS WELL.
2 SO I'M NOT GETTING ALL OF THE DATA. I THINK WE NEED A BETTER
3 REPORT THAN THIS IF THIS IS GOING TO BE THE WEEKLY REPORT
4 BECAUSE IT DOESN'T HAVE CONTEXT FOR ME.

5

6 **DR. BRUCE CHERNOF:** SUPERVISOR MOLINA, I WOULD BE GLAD TO
7 INCREASE THE CONTENT OF THE REPORT, BOTH FOR OUR OWN
8 FACILITIES AND...

9

10 **SUP. MOLINA:** IT'S NOT THE CONTENT, IT'S THE CONTEXT. I WANT TO
11 UNDERSTAND THE IMPACT. I MEAN, JUST BECAUSE-- I'LL PICK ONE
12 OUT. S.F.M. I DON'T KNOW WHAT THAT IS.

13

14 **DR. BRUCE CHERNOF:** SAINT FRANCIS.

15

16 **SUP. MOLINA:** SAINT FRANCIS, THEY GOT EIGHT PATIENTS, 10
17 PATIENTS, NINE, 16, THEN THEY GOT 19. OKAY. BUT WHAT DOES THAT
18 MEAN? I MEAN, I DON'T KNOW WHAT THAT MEANS. I NEED IT WITHIN A
19 CONTEXT TO MEAN SOMETHING. AND YET OTHERS-- YOU KNOW, I DON'T
20 KNOW WHAT THEY ARE. IF IT'S A LITTLE, I MEAN, WHY LONG BEACH
21 IS NOT GETTING ANY OR WHY THEY'RE NOT COLLECTING IT. SO I NEED
22 TO UNDERSTAND THIS. THIS IS NOT EFFECTIVE FOR ENOUGH FOR US.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** MAYBE A GOOD IDEA WOULD BE TO HAVE
25 THE C.E.O. DO THE REPORT VERSUS THE DEPARTMENT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** IT'S LIKE SOME KIND OF A TEMPLATE NEEDS TO BE
3 CREATED AND YOU GUYS CAN PLUG IN THE NUMBERS BECAUSE, AS
4 YOU'RE DOING IT NOW, YOU KNOW, I DON'T KNOW. I GUESS I SHOULD
5 KNOW WHAT THIS MEANS BUT I DON'T KNOW WHAT THESE THINGS MEAN.
6 THE 2006 DAILY AVERAGE 9-1-1 EQUAL 20 D.F.H.

7

8 **DR. BRUCE CHERNOF:** SUPERVISOR MOLINA, THESE ARE-- WE SHOULD
9 HAVE AN APPROPRIATE LEGEND ON THE BOTTOM. I APOLOGIZE FOR
10 THAT.

11

12 **SUP. MOLINA:** YOU KNOW, INFORMATION IS ONLY AS GOOD IF YOU
13 UNDERSTAND IT OR READ IT AND I DON'T UNDERSTAND IT AND I JUST
14 GOT IT.

15

16 **DR. BRUCE CHERNOF:** UNDERSTOOD. WHAT I PROPOSE IS THAT YOU LET
17 MY DEPARTMENT WORK WITH THE C.E.O. TO BROADEN THE REPORT, TO
18 DEVELOP THAT CONTEXT. WE'LL MAKE SURE THAT IT HAS BOTH DATA
19 AND INTERPRETATION THAT'S MORE APPROPRIATE.

20

21 **SUP. MOLINA:** ALL RIGHT. BECAUSE I WANT TO UNDERSTAND CLEARLY
22 THE IMPACT. IT NEEDS TO BE DONE SO I HAVE THAT INFORMATION.

23

24 **DR. BRUCE CHERNOF:** UNDERSTOOD, SUPERVISOR.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** NOW, YOU DID GIVE US SOME NUMBERS HERE ON
2 PERSONNEL ITEMS AND I'M TROUBLED BY THEM AND SORT OF HAVE THE
3 SAME QUESTIONS THAT SUPERVISOR YAROSLAVSKY IS ASKING. I WAS
4 LOOKING AT YOUR SUMMARY OF THE STATUS EMPLOYEE REVIEW AND THE
5 DOCUMENT THAT YOU GAVE US AND I TOTAL, WHEN YOU GO THROUGH
6 CLINICAL NURSING STAFF, CLINICAL ANCILLARY STAFF, NURSING
7 ATTENDANT STAFF, YOU HAVE 156 PEOPLE THAT CANNOT PASS
8 COMPETENCY TEST.

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, THAT LIST OF 156 PEOPLE
11 INCLUDES INDIVIDUALS THAT THE C.E.O. AND...

12

13 **SUP. MOLINA:** I DON'T CARE WHO THEY ARE.

14

15 **DR. BRUCE CHERNOF:** SUPERVISOR, NOT ALL OF THOSE PEOPLE REQUIRE
16 COMPETENCY TESTING AND WE ARE WORKING WITH THE C.E.O. AND
17 D.H.R. STAFF TO PREPARE FOR THAT.

18

19 **SUP. MOLINA:** WELL, IT SAYS HERE THAT THEY DON'T HAVE
20 COMPETENCY TEST. WHY WOULD YOU SAY THEY DON'T HAVE IT WHEN
21 THEY'RE SUPPOSED TO HAVE IT?

22

23 **DR. BRUCE CHERNOF:** SUPERVISOR, WHEN WE HAVE PEOPLE WHO ARE
24 WORKING IN PURELY ADMINISTRATIVE ROLES...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** DR. CHERNOF, YOU'RE SUGAR-COATING SOMETHING.

2

3 **DR. BRUCE CHERNOF:** NO, SUPERVISOR.

4

5 **SUP. MOLINA:** YES, YOU ARE. YOU HAVE 158 PEOPLE, ACCORDING TO
6 YOUR OWN NUMBERS, 56, THAT CANNOT PASS COMPETENCY. THEY'VE
7 BEEN TESTED, TESTED, RETESTED, OVER TESTED, CAN'T PASS IT.

8

9 **C.E.O. FUJIOKA:** WITHIN THAT GROUP OF, WHAT WAS IT, 100?

10

11 **DR. BRUCE CHERNOF:** 56.

12

13 **C.E.O. FUJIOKA:** ...56 EMPLOYEES, THEY INCLUDE Q.A. OR
14 UTILIZATION REVIEW NURSES WHO, YOU KNOW, IN TALKING TO THE
15 DEPARTMENT, ARE NOT REQUIRED TO TAKE THE COMPETENCY TEST
16 BECAUSE THEY'RE NOT PERFORMING CLINICAL DUTIES. THE REPORT
17 IDENTIFIED EVERYONE ALONG THAT ONE CATEGORY. HAVE THEY TAKEN
18 THE TEST. THESE, RIGHT, BRUCE? HAVE NOT TAKEN THE TEST. THEY
19 WOULD NOT BE MOVED TO CLINICAL FUNCTIONS. THEY WILL NEVER BE
20 MOVED TO CLINICAL FUNCTIONS.

21

22 **SUP. MOLINA:** IT SAYS CLINICAL HERE TO ME, CLINICAL NURSING
23 STAFF. FOR THE BALANCE, 107 EMPLOYEES HAVE CURRENT P.E.S BUT
24 NO DOCUMENT-- THIS IS YOUR OWN INFORMATION, DOCUMENTED
25 COMPETENCY VERIFICATION. SEEMS TO ME THAT, IF YOU'RE A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CLINICAL NURSING STAFF, YOU SHOULD HAVE SOME KIND OF
2 COMPETENCY VERIFICATION. FOLKS, I'M USING YOUR OWN NUMBERS
3 THAT YOU GAVE ME. NOW, I'M GOING BACK TO THIS ISSUE, DR.
4 CHERNOF. I'M RESPONSIBLE. I CAN'T BE RESPONSIBLE IF I DON'T
5 KNOW WHERE I'M GOING WITH THIS STUFF.

6

7 **SHEILA SHIMA:** I'M SHEILA SHIMA, DEPUTY CHIEF EXECUTIVE OFFICER
8 AT HEALTH AND MENTAL HEALTH CLUSTER. IN THE REPORT THAT WE HAD
9 PRESENTED HERE, THE NUMBERS THAT WE INCLUDED IN THE CHARGE DID
10 NOT, AS DR. CHERNOF HAD INDICATED AND MR. FUJIOKA HAD
11 INDICATED, SEPARATE OUT THOSE NURSES THAT WORK IN AREAS THAT
12 DO NOT REQUIRE THAT THEY PASS THESE CERTIFICATIONS BUT THEY
13 WERE INCLUDED AS A GROUP JUST...

14

15 **SUP. MOLINA:** SO YOU HAVE 107 CLINICAL NURSING STAFF THAT DON'T
16 PROVIDE ANY REAL CLINICAL NURSING?

17

18 **SHEILA SHIMA:** A PORTION OF THOSE DO NOT, THAT IS CORRECT.

19

20 **SUP. MOLINA:** WHAT PORTION?

21

22 **SHEILA SHIMA:** WE'RE WORKING WITH THE DEPARTMENT TO DISTINGUISH
23 THOSE NUMBERS AND WE'RE STILL LOOKING AT THAT AND DON'T HAVE
24 THEM READILY AT HAND. BUT A PORTION OF THEM, THE NUMBERS WE'VE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HEARD ARE MAYBE A THIRD OF THOSE, WOULD BE WORKING IN AREAS
2 THAT ARE UTILIZATION REVIEWS...

3

4 **SUP. MOLINA:** SO WHERE IS THIS CLINICAL NURSE GOING TO GO TO?

5

6 **DR. BRUCE CHERNOF:** THESE INDIVIDUALS WOULD BE ASSIGNED TO
7 OTHER ADMINISTRATIVE, SIMILAR ADMINISTRATIVE FUNCTIONS IN
8 OTHER FACILITIES. WE DO UTILIZATION MANAGEMENT, RISK
9 MANAGEMENT AND QUALITY IMPROVEMENT AT ALL OF OUR HOSPITALS AND
10 CLINICS, TO ONE DEGREE OR ANOTHER.

11

12 **SUP. MOLINA:** SO THEY DON'T NEED TO HAVE-- SO, UNDER-- THEY
13 DON'T NEED TO HAVE THIS COMPETENCY TEST?

14

15 **SUP. KNABE:** BUT TWO-THIRDS OF THEM DO, THAT'S WHAT YOU SAID,
16 RIGHT?

17

18 **DR. BRUCE CHERNOF:** RIGHT. THE TWO-THIRDS THAT DO, MANY OF
19 THOSE INDIVIDUALS HAVE WENT THROUGH THE COMPETENCY TESTING
20 THURSDAY OR FRIDAY, THESE ARE INDIVIDUALS WHO STARTED BUT
21 DIDN'T FINISH FOR ONE REASON OR ANOTHER. A SMALL NUMBER OF
22 INDIVIDUALS WHO WERE HIRED IN A WINDOW WHERE COMPETENCY
23 TESTING HAD ALREADY PASSED FOR THAT AREA. SO THIS NUMBER WILL
24 COME DOWN IN THE NEXT REPORT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** SO IT'S GOING TO COME DOWN HOW?

2

3 **DR. BRUCE CHERNOF:** INDIVIDUALS WILL EITHER NEED TO HAVE DONE
4 ONE OF THREE THINGS, SUPERVISOR. THEY WILL EITHER BE CLINICAL
5 INDIVIDUALS AND HAVE PASSED THEIR COMPETENCY TESTING SO THEY
6 CAN BE...

7

8 **SUP. MOLINA:** BUT THAT'S NOT THIS GROUP.

9

10 **DR. BRUCE CHERNOF:** THIS WOULD BE PART OF THIS GROUP. PART OF
11 THIS GROUP ARE ADMINISTRATIVE INDIVIDUALS WITH NO CLINICAL
12 RESPONSIBILITIES. THE Q.I., HUMAN RISK MANAGERS, THOSE
13 INDIVIDUALS WOULD BE REASSIGNED TO ADMINISTRATIVE ONLY, NON-
14 CLINICAL POSITIONS OF A SIMILAR NATURE ELSEWHERE IN OUR
15 DEPARTMENT. AND THEN THE THIRD GROUP WILL BE ANYBODY WHO
16 CANNOT PASS COMPETENCY TESTING WILL HAVE TO GO THROUGH AN
17 APPROPRIATE REMEDIATION AND ESCALATING DISCIPLINE PROCESS AND
18 NOT BE REASSIGNED.

19

20 **SUP. MOLINA:** SO WHEN WILL THAT HAPPEN TO THAT GROUP?

21

22 **DR. BRUCE CHERNOF:** THAT WORK WILL START-- I MEAN, IT'S
23 STARTING IMMEDIATELY AS WE FINISH THE SLOTTING, AS WE SPEAK.
24 ANYBODY WHO CAN'T PASS COMPETENCIES IS NOT GOING TO BE
25 REASSIGNED, SUPERVISOR.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I KNOW, WE KEEP BEING TOLD THAT BUT I DON'T
3 BELIEVE IT, I DON'T BELIEVE YOU AT ALL. WHY SHOULD I?

4

5 **DR. BRUCE CHERNOF:** SUPERVISOR, YOU HAVE THE C.E.O.'S OFFICE
6 AND THE D.H.R...

7

8 **SUP. MOLINA:** BUT I WAS TOLD THAT THEY HAD PASSED TESTS.
9 REMEMBER WHEN YOU SAT THERE WITH THE GENTLEMAN FROM HARBOR, WE
10 HAVE TESTED EVERYBODY?

11

12 **DR. BRUCE CHERNOF:** ALL THE CLINICAL PEOPLE WERE TESTED,
13 SUPERVISOR. OTHER...

14

15 **SUP. MOLINA:** BUT THIS SAYS THEY WEREN'T.

16

17 **DR. BRUCE CHERNOF:** SUPERVISOR, THERE WERE A SMALL NUMBER OF
18 PEOPLE, SOME OF WHOM WERE HIRED...

19

20 **SUP. MOLINA:** SMALL? 156. THAT'S NOT SMALL. I'M JUST TRYING--
21 LOOK, MAYBE WE'RE NOT BEING CLEAR ENOUGH TO YOU. I DON'T
22 UNDERSTAND WHAT IT'S GOING TO TAKE TO SAY YOU HAVE TOO MANY
23 PEOPLE OVER THERE. YOU NEED TO REALLY MOVE MOUNTAINS IN ORDER
24 TO MAKE SURE THAT THESE PEOPLE ARE OFF PAYROLL AS QUICKLY AS
25 POSSIBLE IF THEY'RE NOT GOING TO BE ELIGIBLE TO BE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TRANSFERRED. IF THEY'RE ELIGIBLE TO BE TRANSFERRED, THEN
2 TRANSFER THEM AND GET MOVING ON THAT. BUT I'M SEEING 156
3 PEOPLE. LET'S SAY THESE 156 PEOPLE SHOWED UP HERE EVERY SINGLE
4 DAY. I'M HAVING A FILING PROBLEM IN MY OFFICE BY THE WAY,
5 MAYBE THEY COULD DO SOMETHING. I'M SAYING, WHAT DO THEY DO ALL
6 DAY LONG? THEY COME IN, THEY CHECK IN, WHERE DO THEY
7 PHYSICALLY GO? WHERE DO THE 156 GO?

8

9 **DR. BRUCE CHERNOF:** SUPERVISOR, THEY'RE ASSIGNED-- I CAN'T TELL
10 YOU THE SPECIFIC LOCATION WHERE EACH INDIVIDUAL...

11

12 **SUP. MOLINA:** I BET YOU THEY DON'T SHOW UP.

13

14 **DR. BRUCE CHERNOF:** SUPERVISOR, OUR STAFF IS EXPECTED TO CHECK
15 THAT EACH INDIVIDUAL IS SHOWING UP FOR WORK EACH DAY.

16

17 **SUP. MOLINA:** BUT WE EXPECTED THEM ALL TO PASS COMPETENCY TESTS
18 BEFORE C.M.S REVIEW AND THEY DIDN'T. SO I'M JUST TRYING TO BE
19 AS GENTLE AS I CAN BECAUSE I WANT TO UNDERSTAND. I DON'T
20 BELIEVE THEY'RE SHOWING UP.

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE MAKING SURE THAT PEOPLE
23 SHOW UP AND I'D BE GLAD TO HAVE THE C.E.O. STAFF CONFIRM THAT
24 FOR YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** WELL, I WAS LOOKING AT THIS REPORT AND I'M MERELY
2 CONCERNED AS TO HOW-- IT'S STILL-- THIS IS JUST THE CLINICAL.
3 THIS IS JUST CLINICAL NURSING. I HAVEN'T EVEN GONE THROUGH
4 YOUR HIRING WAREHOUSE PEOPLE ON AUGUST THE 16TH. I MEAN, I
5 JUST DON'T KNOW. IT DOESN'T SEEM TO BE TREATED AS SERIOUSLY AS
6 IT SHOULD BE TREATED. NOW, YOU MAY THINK IT'S SERIOUS BUT I
7 DON'T KNOW THAT YOU'RE EMPHASIZING IT TO THE PEOPLE DOWN AT
8 THE LOWER BOTTOM OF IT TO SAY, WAIT A MINUTE, THIS IS -- WE'VE
9 GOT TO START MOVING SOME OF THESE PEOPLE OUT OF HERE. EITHER
10 TRANSFERRING, WE NEED NURSES THROUGHOUT OUR SYSTEM AND MAYBE
11 THEY JUST NEED TO BE TRAINED IN THE NEW FACILITIES AND GET UP
12 TO SPEED BUT IT SEEMS LIKE WE HAVE SOME KIND OF A BOTTLENECK
13 HERE. SO WHEN DO YOU THINK THESE NUMBERS ARE GOING TO BE
14 CLEARER FOR ME TO UNDERSTAND?

15

16 **LEELA KAPUR:** WELL, IN TERMS OF DISTINGUISHING BETWEEN THE
17 NURSES WHO ARE ACTUALLY PERFORMING CLINICAL ACTIVITIES VERSUS
18 THE ONES THAT ARE WORKING IN UTILIZATION REVIEW, OUR NEXT
19 REPORT WILL ACTUALLY CULL THOSE NUMBERS OUT SO YOU WILL SEE
20 THEM DISTINCTLY.

21

22 **SUP. MOLINA:** AND THAT REPORT WILL BE WHEN?

23

24 **LEELA KAPUR:** IT WILL BE NEXT WEEK.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** YET WE HAVEN'T GONE THROUGH ALL OF THOSE OTHER
2 EMPLOYEES THAT ARE NOT ON THE CLINICAL PART. I DON'T KNOW
3 ABOUT COMPETENCY.

4

5 **LEELA KAPUR:** WE ACTUALLY HAVE. FOR THOSE INDIVIDUALS WHO ARE
6 IN THE NON-CLINICAL GROUP, WE ACTUALLY HAVE REVIEWED ALL OF
7 THE FILES THAT WE HAVE AVAILABLE TO DETERMINE WHETHER THEY
8 HAVE CURRENT P.E.S AND THAT INFORMATION WILL ALSO BE INCLUDED
9 IN OUR NEXT REPORT. IN THE SAME LEVEL OF DETAIL.

10

11 **SUP. MOLINA:** AND SO THOSE FOLKS WHO ARE READY TO BE MOVED ON
12 TO OTHER POSITIONS, I TAKE IT?

13

14 **LEELA KAPUR:** THOSE WITH CURRENT P.E.S THAT AREN'T REQUIRED AT
15 THE FACILITY.

16

17 **SUP. MOLINA:** SO HAS THAT PROCESS STARTED?

18

19 **C.E.O. FUJIOKA:** WE WERE ASKED TO COME BACK TO THIS BOARD WITH
20 A FINAL PLAN AND NUMBERS AND THEN ALSO THE PROCESS. WE'RE
21 PREPARED, AFTER WE HAVE TODAY'S SESSION, WHETHER IT'S WHAT
22 WE'RE DISCUSSING NOW OR IF WE HAVE TO GO INTO CLOSED SESSION
23 TO THEN SEND OUT LETTERS AS EARLY AS TOMORROW AND SO WE HAVE
24 THE LETTERS READY. THERE'S SOME LANGUAGE WE'D LIKE TO ADD TO
25 THE LETTERS, LANGUAGE WE WERE RECENTLY REQUESTED TO ADD AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE'RE ALSO PREPARED TO DO THAT. WE HAVE GONE THROUGH-- THERE'S
2 NOT ONLY DO WE HAVE D.H.S. STAFF, BUT WE HAVE CLOSE TO 30
3 STAFF FROM MY OFFICE AND THE DEPARTMENT OF HUMAN RESOURCES
4 GOING THROUGH INDIVIDUAL FILES BECAUSE, RATHER THAN HAVING
5 JUST D.H.S. STAFF DO IT, WE FELT THAT THERE NEEDED TO BE A
6 DEGREE OF INDEPENDENCE. AND SO WE SENT OUR PEOPLE DOWN AND
7 LOOKED AT THE FILES. THERE WAS SOME INITIAL PROBLEMS BECAUSE
8 THE FILES WERE KEPT IN SEVERAL LOCATIONS. THIS IS NOT-- I'M
9 NOT FAULTING THE DEPARTMENT BUT THERE ARE FILES ESSENTIALLY
10 OVER IN FERGUSON, THERE ARE FILES AT KING, BUT THERE ARE ALSO
11 UNIT FILES THAT WE HAD TO RETRIEVE FROM EACH UNIT, THERE IS
12 ALSO INFORMATION KEPT IN THE NURSING OFFICE. AND THAT WAS THE
13 CONSEQUENCE OF BEING READY FOR THE C.M.S SURVEY, WHERE THEY
14 WANTED INFORMATION READILY AVAILABLE. BUT TO TRACK ALL THAT
15 INFORMATION DOWN, GET IT INTO ONE LOCATION, REVIEW EVERY
16 SINGLE FILE, BECAUSE THERE'S INSTANCES WHERE-- SEE, A PERSON--
17 IF A PERSON FAILED ONE OF THE NINE COMPETENCIES, WE HAD TO
18 FIND OUT WHAT HAPPENED SUBSEQUENT TO THE FIRST TEST, WHETHER
19 OR NOT THEY WERE TRAINED AGAIN, WHETHER OR NOT THEY PASSED
20 THAT COMPETENCY. THERE'S ALSO ISSUES REGARDING THE PERFORMANCE
21 EVALUATIONS. CANDIDLY, NOT ALL THE EVALUATIONS WERE COMPLETED
22 OR WERE THEY IN FILE. THOSE THAT WERE NOT IN FILE, IT TOOK US
23 TIME TO FIND THEM. THE DEPARTMENT-- THE HOSPITAL WAS ABLE TO
24 HELP US WITH THAT BUT WE HAD TO LOCATE THAT INFORMATION. THAT
25 TOOK A CONSIDERABLE AMOUNT OF TIME.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** YOU KNOW, MR. FUJIOKA, WHEN WE LOOK AT THIS-- IF

3 WE WERE TO LOOK AT IT-- IF THE COUNTY WENT BANKRUPT TOMORROW,

4 OKAY, AND ALL OF A SUDDEN WE HAVE TO SCRAMBLE AND ALL OF THIS,

5 THE MOST CHAOTIC THING WOULD HAPPEN IS TO HAVE A DISORGANIZED

6 MESS, ALL RIGHT? HOPEFULLY, THERE WOULD STILL BE SUPERVISORS

7 THAT WOULD KNOW HOW MANY EMPLOYEES THEY HAVE, HOW MANY PEOPLE

8 ARE WORKING FOR THEM, HOW MANY OF THEM HAVE PASSED-- THAT'S

9 WHAT MY JOB AS A SUPERVISOR IS. THAT'S WHEN I MANAGE A SET OF

10 EMPLOYEES, IF I MANAGE 26 OR 226 OR 2,026, MY JOB AS A MANAGER

11 IS TO KNOW HOW MANY EMPLOYEES DO THEY HAVE, WHAT'S THE WORK

12 LEVEL THAT THEY'RE DOING, WHAT KIND OF WORK ARE THEY DOING,

13 ARE THEY COMPETENT TO DO THAT WORK? I GUESS I SHOULD BE DOING

14 PERFORMANCE EVALUATIONS ON ALL OF THAT. SO I'M REALLY

15 CONCERNED THAT WHAT HAS HAPPENED HERE IS THESE SUPERVISORS ARE

16 ALL KIND OF-- ALL OF A SUDDEN JUST WENT LIMP AND THEY'RE NOT

17 DOING-- I MEAN, DON'T THEY HAVE AN OWNERSHIP OR

18 RESPONSIBILITY, JUST LIKE IF I WAS ONE OF THE SUPERVISORS

19 UNDER YOU, YOU WOULD SAY, "GIVE ME YOUR 2,026 EMPLOYEE

20 EVALUATIONS, I NEED THE COMPETENCY, I NEED THIS DATA, I NEED

21 THIS INFORMATION." IS THAT BEING CALLED DOWN AND PUSHED BACK

22 UP? I FEEL LIKE WE'RE GUESSING AT THESE NUMBERS ALL OF THE

23 TIME AND WE NEED TO HIRE CONSULTANTS TO TELL US WHAT WE NEED

24 TO STAFF AN URGENT CARE, WHERE WE SHOULD KNOW THESE THINGS BY

25 NOW AND IT'S TROUBLING TO ME BECAUSE I UNDERSTAND WHAT YOU'RE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DOING AND I UNDERSTAND DR. CHERNOF, EVERYBODY IS MAKING THIS
2 EFFORT. BUT THAT'S NOT THE KIND OF THING I WANT TO HEAR. THIS
3 FEELS MORE CHAOTIC THAN WHEN C.M.S TOLD US WE WERE A MESS. IT
4 JUST FEELS LIKE NOW WE'RE AT A PLACE WHERE, OKAY, WE'RE NOT
5 TAKING CARE OF PATIENTS, OKAY? WE'RE NOT. SO, IF NOTHING ELSE,
6 WE COULD TAKE CARE OF PAPER. WE SHOULD BE ABLE TO TELL
7 OURSELVES EXACTLY HOW MANY EMPLOYEES. YOU KNOW, IF I'M A
8 NURSING SUPERVISOR AND I'M SUPPOSED TO HAVE 14 NURSES
9 REPORTING TO ME, I MEAN, I SHOULD KNOW WHERE MY 14 NURSES ARE.
10 AND, IF NOTHING ELSE, I'M GOING TO HELP THE ADMINISTRATION BY
11 TRYING TO MAKE SURE I CAN GET THEIR FILES TOGETHER, RIGHT? AS
12 A GOOD MANAGER, I WOULD WANT TO BE ABLE TO HELP THAT. I GOT TO
13 GET THE COMPETENCY THINGS IN. I DON'T BELIEVE THESE PEOPLE ARE
14 DOING THAT. IT'S LIKE EVERYBODY IS JUST WALKING AROUND LIKE
15 LITTLE GHOSTS IN THIS BUILDING, YOU KNOW, SAYING WHAT DO I DO
16 TOMORROW BECAUSE THEY'RE OBVIOUSLY NOT MANAGING OR SUPERVISING
17 NURSES. AND, IF THEY ARE, WHAT ARE THEY DOING? ARE THEY
18 CROCHETING DURING THE DAY? WHAT ARE THEY DOING WHEN THEY GET
19 THERE? I JUST FIND IT HARD TO UNDERSTAND.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD, BILL, THEN SUPERVISOR
22 BURKE WANTED TO BE HEARD.

23

24 **SUP. BURKE:** I JUST HAVE A QUESTION AND IT SORT OF FITS INTO
25 WHAT SUPERVISOR MOLINA IS SAYING. MY UNDERSTANDING WAS THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YOU HAD HIRED A CONSULTANT TO DETERMINE THE STAFFING LEVEL FOR
2 URGENT CARE, CONSIDERING THE PATIENTS THAT YOU ANTICIPATED AND
3 ALSO FOR THE OUTPATIENT. WHAT IS THE STATUS OF THAT?

4

5 **DR. BRUCE CHERNOF:** SUPERVISOR, BASED ON YOUR BOARD'S REQUEST,
6 WE HAVE ASKED THEM-- THEY WERE DUE TO PROVIDE THAT AT THE END
7 OF THE MONTH OF SEPTEMBER. I'VE ASKED THEM TO PUSH THAT UP AS
8 SOON AS POSSIBLE TO GIVE US A RANGE, WHAT THEY THINK THAT THAT
9 STAFFING NUMBER OUGHT TO LOOK LIKE AND THEN TO TALK WITH US
10 ABOUT THE BODY OF WORK NECESSARY TO GET FROM WHERE WE ARE TO
11 SOMEWHERE IN THAT RANGE. I'M HOPING...

12

13 **SUP. BURKE:** WHAT CONSULTANT IS DOING THAT?

14

15 **DR. BRUCE CHERNOF:** H.M.A., HEALTH MANAGEMENT ASSOCIATES,
16 THEY'VE DONE A BODY OF WORK FOR US IN A NUMBER OF OUR OTHER
17 HOSPITALS, INCLUDING L.A.C./U.S.C.

18

19 **SUP. BURKE:** SO THEY WILL BE DETERMINING OR MAKING A
20 RECOMMENDATION TO YOU FOR US WHICH WILL SAY HOW MANY STAFF
21 SHOULD BE AT EACH ONE OF THESE SPECIALTY CLINICS AND ALSO I
22 THINK SUPERVISOR YAROSLAVSKY WANTED TO JOIN SOME OF THE
23 SPECIALTY CLINICS OR DID YOU WANT THEM TRANSFERRED SOMEWHERE
24 ELSE?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** I DIDN'T WANT THEM TRANSFERRED OR
2 JOINED, I WANT THEM TO BE MADE EFFICIENT TO PROVIDE THE
3 SERVICE AND THAT WE DON'T HAVE A STRUCTURE THAT IS DESIGNED TO
4 PROP UP A TABLE OF ORGANIZATION WHICH DOES NOT MEET THE SMELL
5 TEST. THAT'S WHAT I'M CONCERNED ABOUT.

6

7 **SUP. BURKE:** SO THAT'S WHAT HEALTH MANAGEMENT ASSOCIATION IS TO
8 COME UP WITH, WHAT YOU'RE CONCERNED ABOUT, THE NUMBER OF
9 STAFF?

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** I WOULD HOPE THAT-- I MEAN, TO BE
12 HONEST WITH YOU, I WASN'T AWARE AT THE OUTSET, I'VE BEEN AWARE
13 FOR A COUPLE OF WEEKS THAT YOU'VE HIRED THIS CONSULTANT, BUT,
14 YOU KNOW, THAT IS WHY I HATE CONSULTANTS. THIS IS SOMETHING
15 THAT WE SHOULD HAVE BEEN DOING. WE SHOULD-- I'M NOT...

16

17 **SUP. MOLINA:** SUPERVISORS SHOULD BE DOING, MANAGERS SHOULD BE
18 DOING.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT GOING TO BE PLAYING
21 ARMCHAIR QUARTERBACK ON THIS BUT-- AND YOU HAD A LOT ON YOUR
22 PLATE AND YOUR PEOPLE HAD A LOT ON YOUR PLATE BUT IT SEEMS TO
23 ME THAT THE C.O.O. OF THE HOSPITAL, THE C.E.O. OF THE
24 HOSPITAL, KNOWING WHAT WAS COMING, ALTHOUGH SHE THOUGHT THAT
25 WE WERE GOING TO PASS, THE C.E.O. OF THE HOSPITAL SHOULD HAVE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAD A CONTINGENCY PLAN READY FOR HOW TO DEAL WITH THE
2 EVENTUALITY THAT WE WERE NOT GOING TO PASS IN TERMS OF-- I
3 MEAN, YOU HAD A PLAN. YOU HAD A PLAN. YOUR PLAN WAS TO SHUT
4 DOWN THE HOSPITAL. SHUT DOWN THE EMERGENCY ROOM. KEEP THE
5 URGENCY CARE FACILITY OPEN SO AT LEAST HALF THE PEOPLE GOING
6 THROUGH THE EMERGENCY ROOM WOULD BE ABLE TO BE HANDLED, ET
7 CETERA. IT WAS A PRETTY GOOD PLAN. BUT YOU KNOW WHAT THIS
8 REMINDS ME OF? IT KIND OF REMINDS ME OF THE PLAN FOR THE
9 MILITARY ACTIONS THAT THE COUNTRY IS NOW IN. WE HAD A GREAT
10 PLAN TO TAKE BAGHDAD BUT WE DIDN'T HAVE A PLAN TO KEEP
11 BAGHDAD. WE HAD A PLAN FOR THE CLOSURE BUT WE DIDN'T HAVE A
12 PLAN FOR THE AFTERMATH. AND THAT'S, TO ME,-- AND MAYBE YOU DO
13 HAVE A PLAN BUT, TO ME, WHENEVER I HEAR A CONSULTANT, I HAVE A
14 BIAS AGAINST CONSULTANTS.

15

16 **SUP. BURKE:** WELL, YOU KNOW, THERE ARE HOSPITALS OPERATING ALL
17 OVER LOS ANGELES AND ALL OVER THE UNITED STATES AND THEY HAVE
18 SOME IDEA OF PATIENT MIX AND YOU MAY NOT WANT CONSULTANTS. I
19 THINK THAT WE ALL KNOW HOW TO DO EVERYTHING OURSELVES BUT I
20 BELIEVE THERE IS A PLACE FOR PEOPLE WHO HAVE THE EXPERIENCE
21 AND OBSERVATION. AND WE WANT TO HAVE THE STAFFING CORRECT AND
22 WE WANT TO HAVE PEOPLE WHO KNOW, HAVE THE ABILITY TO RESPOND.
23 AND, IF THIS COMPANY HAS THE ABILITY TO TELL US HOW MUCH STAFF
24 THERE SHOULD BE AND HOW MUCH STAFF THERE SHOULD NOT BE, TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TELL US THE QUALIFICATIONS OF PEOPLE FOR EACH ONE OF THESE
2 SPECIALTY CLINICS, INCLUDING THE NURSES WHO GO THERE.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** YVONNE, YOU DON'T NEED A
5 CONSULTANT TO TELL YOU THAT 500 PEOPLE COMING TO WORK WITH
6 NOTHING TO DO IS OVERSTAFFING. I'LL CHARGE YOU A DOLLAR FOR
7 THAT ADVICE.

8

9 **SUP. BURKE:** WELL, I DON'T THINK THAT THAT'S WHAT WE'RE TALKING
10 ABOUT. I DON'T THINK WE'RE TALKING ABOUT PEOPLE WHO DON'T HAVE
11 ANYTHING TO DO. WE'RE TALKING ABOUT WHAT THE PEOPLE DO WHO GET
12 THERE IN THE FINAL RESULT. IF, AND, YOU KNOW, I KNOW THAT WE
13 CAN SAY, OKAY, THERE ARE ONLY 20 PEOPLE COMING NOW BUT AT
14 LEAST WE CAN LOOK AT WHAT THE HISTORY HAS BEEN. PEOPLE ARE
15 GOING SOMEWHERE. YOU KNOW, I THINK EVERYBODY WANTS TO BELIEVE
16 EVERYBODY JUST-- THAT THESE WERE NOT PEOPLE, THESE WERE JUST
17 MAYBE NUMBERS SO, WHEN WE CLOSE DOWN, THEY JUST DIDN'T HAVE TO
18 GO ANY MORE BECAUSE THEY WEREN'T SICK ANY MORE. THE REALITY
19 IS, MOST OF THE PEOPLE WHO GO TO AN EMERGENCY ROOM AND SIT FOR
20 TEN HOURS ARE SICK. NOW, WE ALSO HAVE, I ASSUME, SOME MANDATE
21 IN TERMS OF HOW LONG THEY'LL BE STAYING IN THAT EMERGENCY
22 ROOM. I'M SORRY, THE URGENT CARE. AND IF WE HAVE A MANDATE IN
23 TERMS OF HOW LONG THEY STAY IN THE URGENT CARE, THAT
24 CONSULTANT'S GOING TO BE ABLE TO GIVE US SOME IDEA OF HOW YOU
25 MOVE PEOPLE THROUGH THAT. NOW, OF COURSE, WE KNOW YOU DON'T



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAVE 500 PEOPLE SITTING AROUND. I WONDER WHAT THEY'RE DOING
2 MYSELF. I THINK ALL OF US WONDER WHAT THEY'RE DOING BUT IF
3 WE'RE LOOKING FORWARD, I'D LIKE TO SEE US DO SOMETHING RIGHT.
4 TO SEE IT DONE BASED UPON EXPERIENCE AND WHAT IT TAKES TO
5 PROVIDE SERVICES TO PEOPLE, RATHER THAN JUST WHAT WE PULL OUT
6 OF THE AIR. AND IF THIS CONSULTANT-- IF YOU DON'T WANT TO HIRE
7 HIM, FIRE HIM BUT DON'T PAY HIM AND THEN SAY YOU DON'T NEED A
8 CONSULTANT. MAKE THAT DECISION RIGHT NOW. SAY OKAY, PLEASE
9 FIRE THE CONSULTANT, LET, SUSIE, WHO IS THE SUPERVISOR OVER
10 THERE, HANDLE THE WHOLE THING.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T THINK ANYBODY, IF I CAN
13 JUST INTERJECT, BECAUSE YOU HAVE A VERY-- YOU HAVE A GOOD WAY
14 OF PUTTING WORDS IN MY MOUTH AND THAT'S ALL RIGHT, I LOVE YOU
15 ANYWAY.

16

17 **SUP. BURKE:** I'M NOT PUTTING WORDS IN YOUR MOUTH.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** ONE DAY, I HOPE TO HAVE THAT SKILL
20 MYSELF BUT IT'S NOT QUITE...

21

22 **SUP. KNABE:** YOU CAN DO A PRETTY GOOD JOB OF THAT.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** I DO A PRETTY GOOD [LAUGHTER]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** THAT'S RIGHT. YOU JUST DON'T THINK...

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT NO, I DON'T PUT WORDS IN HER
4 MOUTH. I WOULD NOT EVEN DREAM TO DO IT BUT-- I HAVEN'T AND I
5 HAVEN'T HEARD ANYBODY ELSE SAY THE CONSULTANT SHOULD BE FIRED
6 OR NOT HIRED. HE'S BEEN HIRED, HE'S ON BOARD. I THINK ALL
7 WE'RE WANTING TO DO...

8

9 **SUP. MOLINA:** AND THEY WILL HAVE THE REPORT TO US IN OCTOBER,
10 OCTOBER.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL WE WANT TO SEE IS THAT THE...

13

14 **SUP. BURKE:** WELL, THEY NEED TO HAVE IT BEFORE THAT.

15

16 **SUP. MOLINA:** IT'S NOT GOING TO BE AVAILABLE UNTIL OCTOBER.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** I SAID THIS TO MR. FUJIOKA WHEN I
19 MET WITH HIM THIS MORNING, I'LL SAY IT AGAIN PUBLICLY, THAT WE
20 CAN'T WAIT UNTIL OCTOBER. WE JUST CAN'T WAIT UNTIL OCTOBER.
21 AND, YOU KNOW, YOU AND YOUR TEAM, DOWNTOWN TEAM, TO THE EXTENT
22 YOU HAVE PEOPLE YOU CAN RELY ON DOWN AT THE HOSPITAL AND THE
23 CONSULTANT OUGHT TO BE ABLE TO PUT A TEMPLATE. I EMAILED YOU
24 LAST WEEK. I ASKED YOU THE QUESTION, WHAT'S THE CLINICAL
25 FOOTPRINT FOR THE URGENT CARE? AND I GUESS THAT'S WHAT THE-- I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MEAN, IT'S NOT LIKE YOU'RE PULLING IT OUT OF THIN AIR. YOU DO
2 HAVE OTHER MODELS THAT YOU CAN AT LEAST LOOK AT SO IT DOESN'T
3 ALL HAVE TO BE DONE AT 6:00 IN THE MORNING ON SEPTEMBER 1ST.
4 YOU'RE ALREADY PHASING WHAT YOU'RE DOING IN. BUT ONE THING
5 THAT CLEARLY HAS TO BE OBVIOUS IS THAT HAVING FOUR, FIVE OR
6 600 PEOPLE, WHATEVER THE NUMBER IS, WHO-- AND, BY THE WAY,
7 IT'S TROUBLING THAT WE DON'T KNOW WHAT THE NUMBER IS, BUT
8 THAT'S NEITHER HERE NOR THERE AT THIS POINT, FOR THE SAKE OF
9 THIS ARGUMENT, YOU HAVE SEVERAL HUNDRED PEOPLE WITH NOTHING TO
10 DO. THAT SHOULD BE A NO-BRAINER AS TO WHAT YOU DO THERE. YOU
11 HAD A PLAN. YOU GUYS TALKED ABOUT IT THREE WEEKS AGO. YOU WERE
12 GOING TO TAKE THOSE PEOPLE AND YOU WERE GOING TO REPLACE THE
13 TRAVELING NURSES, IT WAS GOING TO SAVE US MONEY, IT WAS AN
14 INTELLIGENT PLAN. AND I KNOW YOU WANT TO MAKE SURE THAT THE
15 COMPETENCY LEVEL IS UP, IT MEETS THE STANDARDS THAT WE WANT IN
16 ALL OF OUR HOSPITALS. AND YOU'VE BEEN WORKING ON THAT. YOU'VE
17 BEEN DOING THAT. AND IT'S NOT EASY AND I UNDERSTAND THAT BUT
18 THIS CAN'T-- IF THIS MEANDERS INTO OCTOBER, GOD HELP YOU
19 BECAUSE I'M GOING TO BE ONE DISAPPOINTED INDIVIDUAL AND I HOPE
20 YOU PROVE ME WRONG. MR. KNABE.

21

22 **SUP. KNABE:** I MEAN, I GUESS, MY CONCERN IS, IS THAT, YOU KNOW,
23 ALTHOUGH YOU KNOW WHETHER IT'S A CONSULTANT OR NOT A
24 CONSULTANT, THE FACT IS, IS THAT HOW THAT INFORMATION IS
25 DRIVEN THROUGH THE CONSULTANT WHAT WE ULTIMATELY WIND UP WITH.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND MY BIGGEST CONCERN IS THAT THAT INFORMATION IS BEING
2 DIRECTED BY THE STAFF OUT THERE WHO'S PART OF THE PROBLEM.
3 AND, YOU KNOW, I KNOW, FORTUNATELY, NOW THE C.E.O. IS GETTING
4 A LITTLE MORE INVOLVED IN THIS THING BUT, I MEAN, THAT'S THE
5 CRITICAL ELEMENT OUT THERE. WHEN YOU TALKING ABOUT ACCURATE
6 STAFFING, YOU TALKING ABOUT, YOU KNOW, WHATEVER IT MAY BE,
7 IT'S HOW THEY-- WHAT INFORMATION ARE THEY BEING GIVEN? IF
8 THEY'RE NOT BEING GIVEN CORRECT INFORMATION, I'M RIGHT THERE
9 WITH GLORIA AND ZEV, I THINK WE'VE GOT A PROBLEM IN OCTOBER
10 IF, IN FACT, THE INFORMATION IS NOT CORRECT. BUT SOMEHOW WE
11 SHOULD BE ABLE TO MOVE ON THIS QUICKER WHEN YOU HAVE THAT BIG
12 A NUMBER OF PEOPLE WITH REALLY NOTHING TO DO.

13

14 **C.E.O. FUJIOKA:** THE FIRST GROUP OF INDIVIDUALS WILL MOVE PRIOR
15 TO THE RELEASE OF THE REPORT FROM H.M.A. AGAIN, IT WAS OUR
16 INTENT THAT, ONCE WE PRESENT THE INFORMATION TODAY, THEN WE'LL
17 TURN AROUND AND HAVE THE LETTERS OUT PROBABLY NO LATER THAN
18 TOMORROW FOR THE FIRST GROUP OF PEOPLE. YOU HEARD BRUCE SAY
19 500 BUT YOU NEED TO ADD ANOTHER-- THERE'S OVER 100 FOLKS WHO
20 WERE PART OF PLANT MANAGEMENT FUNCTION AT KING WHO HAVE NOW
21 BEEN REASSIGNED TO HARBOR BECAUSE THEY WILL NOW BE SUPERVISED
22 BY THE HARBOR STAFF. THERE WILL BE OTHER FUNCTIONS THAT ALSO
23 WILL BE CENTRALIZED OR CONSOLIDATED WITH HARBOR TO THAT THAT
24 MANAGEMENT TEAM DIRECT THEIR ACTIVITIES. WHAT WE'RE TALKING
25 ABOUT WITH RESPECT TO THE CONSULTANT IS THAT THERE WILL BE A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NEXT PHASE OF REASSIGNMENTS. ONCE WE RESTRUCTURE THROUGH THE
2 CONSULTANTS, WITH THE CONSULTANT'S ASSISTANCE, ONCE WE
3 STRUCTURE THE OUTPATIENT CLINIC, URGENT CARE AND OUTPATIENT
4 SURGICAL PROGRAMS AT KING. BECAUSE, RIGHT NOW, THE NUMBER
5 THAT'S BEEN-- THAT WILL REMAIN AT KING ON AN INTERIM BASIS
6 UNTIL WE GET THAT REPORT, AND NOT OCTOBER, WE SHOULD HAVE THAT
7 REPORT BY NEXT WEEK, WAS SUPPOSED TO BE MID SEPTEMBER, THAT
8 WILL DETERMINE THE NEXT PHASE OF PEOPLE MOVING. BUT WE'RE NOT
9 GOING TO WAIT UNTIL WE HAVE THAT REPORT TO MOVE OUT THE FIRST
10 GROUP OF INDIVIDUALS. BRUCE MENTIONED OVER 200 WERE SENT BUT
11 PART OF THOSE WERE THOSE ON LONG-TERM ILLNESSES AND I.A.S.
12 WE'RE WORKING ON THOSE RIGHT NOW SEPARATELY TO DETERMINE THEIR
13 STATUS BECAUSE SOME OF THEM, CANDIDLY, THE DEPARTMENT DIDN'T
14 KNOW THEIR STATUS. NOT THE DEPARTMENT, THE HOSPITAL. BUT THE
15 OTHER GROUP, AGAIN, WERE PLANT MANAGEMENT STAFF THAT HAVE BEEN
16 MOVED. THEY'RE AT HARBOR RIGHT NOW. BUT, IN MY MIND, NOT ALL
17 OF THEM SHOULD STAY AT HARBOR BECAUSE THERE SHOULD BE A
18 SMALLER NUMBER NEEDED TO MAINTAIN THE KING FACILITY. SO, BUT,
19 AS FAR AS CLINICAL AND SUPPORT STAFF GOES, A GROUP OF ABOUT
20 500 WILL RECEIVE A LETTER THIS WEEK AND THEN BE REASSIGNED. SO
21 WE ARE MOVING ON IT. WE WERE ASKED BEFORE WE DO MOVE STAFF, WE
22 WERE ASKED TO COME BACK TO THIS BOARD WITH A PROCESS ON HOW WE
23 WOULD DO THAT. IT WAS OUR INTENT MAYBE NOT NOW, BUT IF WE HAVE
24 TO GO BACK IN CLOSED SESSION IS TO PROVIDE MORE INFORMATION ON
25 THAT. I THINK, IF WE MOVED THEM, IF WE WERE TO MOVE THEM



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BEFORE WE CAME BACK TO THE BOARD, WE WOULD HAVE A PROBLEM
2 BECAUSE THERE'S A VERY SPECIFIC INSTRUCTION GIVEN TO US TO DO
3 THAT. WE ALSO HAD TO GO THROUGH-- NOW, I WOULD BE MISSTATING
4 THE TRUTH IF I TOLD YOU ALL THE RECORDS WERE IN ONE EASY
5 LOCATION AND OUR REVIEW TOOK ONLY A FEW DAYS. THE REVIEW TOOK
6 OVER TWO WEEKS TO GO THROUGH THE HUNDREDS OF FILES TO IDENTIFY
7 WHETHER OR NOT THE INDIVIDUALS WHO WILL BE TRANSFERRED MEET
8 THE COMPETENCY STANDARDS. IT WASN'T-- THE FILE WASN'T IN AN
9 ORDERLY FASHION. SO, WHEN YOU SEND-- WHEN ANYONE NEEDS 31
10 PEOPLE OR 30 PEOPLE-- 30, 31 PEOPLE WHO HAD TO GO FROM OUR
11 OFFICES OUT TO THE FACILITY AND TAKE TWO WEEKS TO GO TO A
12 FILE, THAT SHOULD SPEAK VOLUMES BUT WE DID GO THROUGH THAT
13 PROCESS. WE HAD PEOPLE FROM OUR THREE OFFICES, D.H.R. WAS
14 THERE. THEY WERE THERE THE WHOLE WEEKEND. I GOT EMAILS FROM
15 ONE PERSON AT 12:30 LAST NIGHT. SO THIS HAS BEEN, IT'S BEEN A
16 VERY DIFFICULT PROCESS AND IT WASN'T-- THERE WERE SOME
17 PROBLEMS. WE'LL ADMIT TO THAT. BUT WE HAD TO COME BACK TODAY
18 TO GIVE THAT INFORMATION TO YOU BEFORE WE SENT THE LETTERS
19 OUT.

20

21 **SUP. MOLINA:** I UNDERSTAND. BUT, YOU KNOW, BILL, JUST
22 DESCRIBING WHAT YOU JUST DESCRIBED, I THINK, IS VERY TELLING A
23 PART OF THE PROBLEM.

24

25 **C.E.O. FUJIOKA:** YOU'RE RIGHT. YOU'RE ABSOLUTELY RIGHT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** WELL, BUT THE ISSUE IS, I WANT ACCOUNTABILITY AS
3 WELL. I MEAN, THE REASON-- OUR WHOLE SYSTEM, HOW MANY
4 EMPLOYEES DO WE HAVE?

5

6 **C.E.O. FUJIOKA:** ABOUT 106, NOW, COUNTY WIDE?

7

8 **SUP. MOLINA:** YEAH.

9

10 **C.E.O. FUJIOKA:** ABOUT 106,000.

11

12 **SUP. MOLINA:** ALL RIGHT. SO IF WE WERE TO FALL APART, HOPEFULLY
13 THERE'S SOME KIND OF A MANAGEMENT TEAM YOU CAN CALL TOGETHER
14 BECAUSE EVERYBODY MANAGES A UNIT. YOU KNOW, WHETHER THEY'RE
15 GOING TO GO, YOU KNOW, DIG A HOLE OR CLEAN A HOSPITAL OR
16 CONDUCT AN OPERATION. I MEAN, YOU HAVE PEOPLE WHO MANAGE
17 PEOPLE. THAT'S WHAT WE DO, RIGHT?

18

19 **C.E.O. FUJIOKA:** YES.

20

21 **SUP. MOLINA:** AND YET, SOMEHOW, THAT'S WHAT'S FALLEN APART
22 HERE. IT'S LIKE MANAGERS ARE NO LONGER RESPONSIBLE FOR
23 MANAGING EMPLOYEES. I MEAN, YOU SHOULD BE ABLE TO CALL EACH OF
24 THESE MANAGERS INTO A ROOM, I DON'T KNOW, 20 AT A TIME, MAYBE,
25 AND SAY, HERE'S WHAT I NEED BY MONDAY. ON ALL OF YOUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EMPLOYEES, I NEED THE FOLLOWING THINGS. YOU NEED TO GET IT FOR
2 ME. IT SEEMS-- DOESN'T SEEM LIKE-- YOU KNOW, I UNDERSTAND
3 PERSONNEL FILES, WE GOT TO GO THROUGH THAT, ALL OF THAT, BUT
4 THEY SHOULD HAVE SOME IDEA. I BET WE DON'T HAVE THAT GOING ON
5 AND I'M CONCERNED ABOUT THAT. I DON'T KNOW IF IT'S GOING ON.
6 MAYBE IT IS GOING ON. I WOULD HOPE THAT, SHOULD THERE BE SOME
7 KIND OF CHAOS, WHATEVER THE CHAOS IS, THAT WE HAVE THE ABILITY
8 TO CALL IN PEOPLE WHO SUPERVISE PEOPLE AND HOPEFULLY RELY ON
9 THOSE INDIVIDUALS TO GIVE US A STATUS OF EACH OF THEIR
10 EMPLOYEES. THIS PERSON IS OUT ON WORKERS COMP, THIS PERSON IS
11 ONLY WORKING PART TIME, THIS PERSON HAD PROBLEMS PASSING THE
12 TEST, THIS PERSON IS WONDERFUL AND SHOULD BE MOVED
13 IMMEDIATELY. BUT IT DOESN'T SEEM LIKE WE HAVE IT. IT SEEMS
14 LIKE WE HAVE 1,600 PEOPLE TO DEAL WITH. WHERE THERE SHOULD BE
15 MAYBE 42 MANAGERS OR 56 MANAGERS THAT ARE GIVING US THE STATUS
16 ON A REGULAR BASIS. I'M CONCERNED ABOUT THAT. WE'RE
17 REINVENTING THE WHEEL FOR SOMETHING. AND IF THAT MANAGER
18 DOESN'T KNOW WHERE HIS 16 PEOPLE ARE, THEN HOW DO WE KNOW
19 THEY'RE SHOWING UP EVERY DAY, I GUESS THAT'S WHAT I'M SAYING.
20 BECAUSE, CERTAINLY, DR. CHERNOF CAN ASSURE ME THEY'RE COMING
21 IN EVERY DAY. WHEN I GOT-- HOW DOES HE KNOW? BECAUSE HIS
22 MANAGER TOLD HIM SO. BUT HIS MANAGER DOESN'T KNOW THAT HE--
23 EVEN WHO WORKS FOR HIM.
24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** THE PROCESS YOU DESCRIBE WHERE WE ACTUALLY HAD
2 TO DRILL DOWN AND TALK TO THE INDIVIDUAL SUPERVISORS AND
3 MANAGEMENT STAFF AT KING HAD TO GO TALK TO NURSE MANAGERS, WHO
4 TALKED TO NURSING SUPERVISORS TO FIND OUT THE STATUS OF OR THE
5 COMPETENCY OF INDIVIDUAL EMPLOYEES AND WHETHER OR NOT THEY
6 PASSED A SPECIFIC COMPETENCY TEST...

7

8 **SUP. MOLINA:** THEY SHOULDN'T HAVE TO TALK TO THEM. THEY CAN
9 TYPE UP THEIR OWN REPORT.

10

11 **C.E.O. FUJIOKA:** BUT ACTUALLY OCCURRED. AND THAT ALSO SPEAKS
12 VOLUMES BECAUSE, IF YOU HAVE TO GO THROUGH THE PROCESS, IF
13 YOUR RECORDS DON'T SPEAK FOR THEMSELVES, AND IF THE RECORDS
14 ARE NOT IN AN ORDERLY FASHION, THEN IT TAKES TIME TO GO
15 THROUGH THIS REVIEW. AND THAT'S-- BUT THAT'S WHAT HAPPENED.

16

17 **SUP. MOLINA:** I UNDERSTAND BUT THAT'S NOT A MANAGER'S
18 RESPONSIBILITY.

19

20 **C.E.O. FUJIOKA:** YOU ARE TOTALLY RIGHT. BUT WHAT I'M SAYING IS
21 THAT THERE WAS A PROBLEM THERE. THE FACT WE'RE TAKING THIS
22 LONG SPEAKS TO THAT PROBLEM.

23

24 **SUP. MOLINA:** I UNDERSTAND THAT. SO LET'S SAY IT SAYS THAT,
25 OKAY? IF IT SPEAKS TO THAT, THEN WHAT IS IT-- I'M A MANAGER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND I MANAGE 22 PEOPLE IN RADIOLOGY, OKAY? BUT I'M A BAD
2 MANAGER. HOW DO I KNOW THEY SHOW UP EVERY DAY? I TELL HIM THEY
3 SHOW UP EVERY DAY BECAUSE IT'S JUST IN MY INTEREST. YEAH, THEY
4 ALL SHOW UP. SO I GUESS WHAT I'M SAYING IS, IS IT REALLY TRUE?
5 ARE THEY PHYSICALLY REALLY THERE? I'M FINDING IT HARD TO
6 BELIEVE THAT THEY'RE PHYSICALLY SHOW UP. AND, AGAIN, LET ME
7 JUST END WITH SAYING THIS. THE ISSUE IS, AND I KNOW I'VE BEEN
8 ACCUSED OF BEING INSENSITIVE TO SOME OF THE EMPLOYEES, BUT THE
9 ISSUE IS, AS WELL, IS THAT WE NEED TO KNOW. THERE ARE A LOT OF
10 GOOD PEOPLE THERE, I AM SURE, PEOPLE WHO WORK HARD EVERY
11 SINGLE DAY, THAT HAVE DONE EVERYTHING THEY CAN TO MAKE THIS
12 WORK. AND THERE ARE SOME THAT WEREN'T. MY ISSUE IS, LET'S TRY
13 AND CREATE A PROCESS OF FAIRNESS FOR THOSE EMPLOYEES. I AM
14 SURE THOSE THAT DID VERY, VERY WELL, THAT WERE VERY EFFECTIVE,
15 ARE NOT GOING TO HAVE PROBLEMS WITH THEIR COMPETENCY TEST OR
16 GETTING GOOD PERSONNEL EVALUATIONS, MOVING THEM ON TO OTHER
17 JOBS WHERE THEY'LL BE A VITAL PART OF OUR HEALTHCARE SYSTEM.
18 THAT'S WHAT I WANT. BUT IF WE ARE SLUGGISH IN SOME OF THESE
19 THINGS, AND I GET THE IMPRESSION THAT WE ARE, THEN WE'RE
20 PENALIZING ALL OF THE EMPLOYEES THERE. I MEAN, IF I HAD TO
21 SHOW UP EVERY SINGLE DAY AND I'M A CLERICAL AND I'VE BEEN TOLD
22 TO SHOW UP EVERY SINGLE DAY AND WAIT BECAUSE THEY'RE REVIEWING
23 MY FILE, THEY'RE GETTING THE LIST TOGETHER, I MEAN, I'LL TELL
24 YOU, A WEEK OF THAT, IT WOULD BE A LONG TIME. TWO WEEKS OF
25 THAT EVEN WORSE. FIVE AND SIX WEEKS? YOU'RE TALKING PAINFUL.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SO I GUESS-- I MEAN, PEOPLE COMPLAIN ABOUT SITTING AROUND ON
2 JURY DUTY FOR THREE DAYS. I MEAN, THAT'S ALL I GET IS
3 COMPLAINT LETTERS. CAN YOU IMAGINE SITTING AROUND AT A EMPTY
4 HOSPITAL? SO I GUESS THAT'S THE ASSURANCES I'M NOT GETTING. I
5 DON'T KNOW WHAT THEY DO ALL DAY LONG AND I WANT TO KNOW. I
6 WOULD LIKE TO HE SEE THEY'RE BEING PROCESSED, THEY'RE BEING
7 MOVED FORWARD. AND IF IT TAKES A TEAM OF EXPERTS TO MAKE THAT
8 HAPPEN, THEN LET'S BRING THEM IN, BECAUSE LET'S GET THE GOOD
9 PEOPLE OUT OF THERE, INTO GOOD JOBS, INTO OTHER PLACES WHERE
10 WE NEED THEM. AND THESE NUMBERS AREN'T-- I MEAN, I KNOW WE
11 NEED TO DO THE LATTER AND I KNOW YOU'VE BEEN MOVING FORWARD
12 BUT SOMEHOW I GET THE IMPRESSION THAT, NEXT WEEK OR THE
13 FOLLOWING WEEK, WE'RE GOING TO GET THE SAME REPORT. I MEAN, WE
14 HAVE 126 THAT, YOU KNOW, ARE ALREADY IN CLINICAL SITUATIONS
15 THAT MAY NOT BE IN CLINICAL, WE DON'T KNOW YET. BUT I HAVE A
16 FEELING THEY'RE NOT SHOWING UP. I'M NOT HAVING ASSURANCES OF
17 THAT. THIS OTHER THING ABOUT STAFFING, I'M ONE OF THOSE THAT
18 DOESN'T BELIEVE THAT YOU NEED TO HAVE A CONSULTANT TELL YOU
19 WHAT YOU NEED FOR AN URGENT CARE. WE HAVE MANY AN URGENT CARE
20 IN OUR FACILITY. WE KNOW EXACTLY HOW MANY WE NEED FOR EACH
21 PATIENT. THIS IS NOT A GREAT SCIENCE HERE AND WE'VE BEEN ABLE
22 TO DO IT WITHOUT CONSULTANTS IN THE PAST. WE OPENED UP AN
23 URGENT CARE FACILITY AT L.A. COUNTY U.S.C. LAST YEAR. WE SEEM
24 TO KNOW, WITHOUT A CONSULTANT, WHAT WE NEEDED TO HAVE THERE
25 AND WE PUT IT IN PLACE. IT ISN'T THAT MAGICAL BUT THE POINT IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT THIS IS-- AND I'M GLAD WE HAVE SOME NUMBERS BECAUSE IT
2 COULD HAVE BEEN WORSE BUT I DON'T KNOW THAT WE'RE GETTING A
3 SENSE OF THE KIND OF URGENCY THAT THIS BOARD FEELS ABOUT THIS.
4 AND I'M REALLY TROUBLED THAT EVENTUALLY THERE'S JUST GOING TO
5 BE A REAL PROBLEM BECAUSE THESE PEOPLE ARE JUST SITTING THERE
6 AND WE'RE GOING TO BE POLITICALLY IN MORE TROUBLE AND PAYING
7 OUT DOLLARS FOR PEOPLE THAT AREN'T DOING ANYTHING AT ALL. SO I
8 NEED THIS STEPPED UP SOMEWHAT AND BETTER ASSURANCES AND
9 PROBABLY MORE EFFECTIVELY COMMUNICATED THAN IT HAS BEEN UP TO
10 NOW.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

13

14 **C.E.O. FUJIOKA:** COULD WE GET APPROVAL TODAY TO MOVE FORWARD?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVE FORWARD ON WHAT?

17

18 **C.E.O. FUJIOKA:** THERE WAS A PRIOR MOTION THAT INSTRUCTED US
19 NOT FORWARD WITH MOVING ANY STAFF UNTIL WE CAME BACK TO THIS
20 BOARD.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL SO MOVE. SECONDED BY KNABE.
23 IS THERE ANY OBJECTION? BEFORE WE ACTUALLY VOTE ON THAT, DR.
24 CLAVREUL HAS BEEN ASKED TO BE HEARD.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON. DR. GENEVIEVE CLAVREUL.
2 WELL, I DON'T THINK IT'S A GOOD AFTERNOON BECAUSE, FOR THE
3 LAST FEW MINUTES, I'VE HEARD NOTHING BUT, AS USUAL, A NON-
4 REPORT AND I AM GLAD TO SEE THAT SUPERVISOR MOLINA IS ASKING
5 FOR A REPORT. AND YOU SHOULD RECEIVE WRITTEN REPORT. LIKE
6 TODAY, THE PUBLIC SHOULD BE ENTITLED TO SEE THOSE NUMBERS.
7 BUT, EVERY TIME WE'RE HAVING A REPORT, THERE IS NOTHING IN
8 WRITING. THAT'S ABSURD. AND I'M GLAD TO HEAR SOME OF YOUR
9 OBJECTIONS. BUT THOSE 126 NURSES WERE SUPPOSED TO BE ON
10 UTILIZATION REVIEW, QUALITY ASSURANCE AND SO ON. THEY ALSO
11 MUST BE CERTIFIED IN WHERE THEY WORK. AND NOT SURELY YOU
12 PROBABLY FAIL J.C.A.H.O., C.M.S BECAUSE THOSE SPECIFIC NURSES
13 WERE INCOMPETENT. THAT'S PART OF THEIR JOB. TO MAKE SURE THE
14 HOSPITAL IS FUNCTIONING WELL. SO TO SAY THAT THEY DON'T HAVE
15 TO TAKE ANY COMPETENCY IS REALLY ABSURD. FOR YOU TO HIRE A
16 CONSULTANT TO CHECK HOW MANY EMPLOYEES YOU NEED TO RUN THOSE
17 URGENT CARES, IT'S LUDICROUS. AND DR. CHERNOF AND COMPANY HAVE
18 HAD MONTHS TO DECIDE WHAT THEY'RE GOING TO DO WITH THEIR
19 EMPLOYEES BECAUSE YOU DECIDED NOT YESTERDAY BUT MONTHS AGO TO
20 CUT THAT HOSPITAL FROM 240 BEDS TO 48. WE'RE TALKING MONTHS!
21 AND NOTHING HAS BEEN DONE. THIS IS TAXPAYER MONEY YOU ARE
22 WASTING AND SOME OF YOU ARE ASKING A VERY GOOD QUESTIONS BUT
23 YOU ARE NOT DEMANDING IMMEDIATE ANSWERS. AND, CONTRARY TO WHAT
24 WE HEARD A FEW MINUTES AGO, I DON'T THINK THERE WAS A MOTION
25 NOT TO DO ANYTHING UNTIL THE REPORT CAME BACK TO THE BOARD.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND I WILL ASK FOR YOU TO LOOK VERY MUCH AT THIS BECAUSE I DO
2 NOT REMEMBER THAT MOTION IN THAT SPECIFICITY. SO IF IT IS
3 TRUE, THEN YOU ALL FIVE ARE TO BLAME FOR US TO HAVE ALL THOSE
4 1,600 EMPLOYEES. PLEASE DEMAND IN WRITING. WE HAVE MORE
5 EMPLOYEES NOW WORKING FOR D.H.S. THAN WE EVER HAD BEFORE. WE
6 HAD MORE PEOPLE ON THE C.A.O. WE ARE PROBABLY ABOUT \$3 MILLION
7 MORE IN SALARIES THAN WE HAD BEFORE AND THEN YOU'RE STILL
8 HIRING A CONSULTANT. SOMETHING WRONG IN THAT PICTURE BUT
9 YOU'RE ACCOUNTABLE TO THE PUBLIC AND YOU ARE WASTING OUR TAX
10 MONEY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. WE HAVE THE MOTION
13 BEFORE US. WITHOUT OBJECTION, UNANIMOUS VOTE. OKAY. WE HAVE
14 PUBLIC COMMENT.

15

16 **SUP. MOLINA:** WHILE THEY'RE COMING UP, COULD I ASK-- I HAVE ONE
17 ADJOURNMENT. I'M ASKING THAT WE ADJOURN IN MEMORY OF MARIO
18 ALBERT MUNESE. HE SERVED FOR MANY YEARS WITH THE CALIFORNIA
19 DEPARTMENT OF EDUCATION IN SACRAMENTO AND HE WORKED TIRELESSLY
20 TO CREATE PRESCHOOL OPPORTUNITIES FOR CHILDREN IN SOUTHERN
21 CALIFORNIA, PARTICULARLY IN THE UNDERSERVED COMMUNITIES. HE
22 WAS BORN IN MEXICO, GRADUATED FROM FRANKLIN HIGH SCHOOL AND
23 GOT HIS B.A. DEGREE AND HIS TEACHING CREDENTIAL FROM CAL STATE
24 NORTHRIDGE. IN ADDITION TO HIS YEARS OF PUBLIC SERVICE, HE
25 ALSO SERVED AT CAL STATE NORTHRIDGE, WHERE HE WAS RECRUITED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND MENTORED STUDENTS PREPARING FOR CAREERS AS TEACHERS. I
2 WANT TO EXTEND OUR DEEPEST CONDOLENCES TO HIS FAMILY, TO HIS
3 SON.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. SHARON ADAMS,
6 GLORIA RAGLIN. PATRICIA MULCAHEY AND CHONTEL ROLISON. MS.
7 ADAMS, YOU'RE FIRST.

8

9 **SHARON ADAMS:** MY NAME IS SHARON ADAMS, I'M A HOMEOWNER,
10 RESIDING IN THE WILLOWBROOK AREA. AND I HAVE A REQUEST OF THE
11 BOARD. I'VE TRIED TO GO THROUGH THE TRADITIONAL ROUTES OF
12 HAVING SOMETHING DONE. I'VE APPROACHED PUBLIC WORKS. THEY
13 SUGGESTED THAT I-- THE COMMUNITY DO PETITIONS. WE SUBMITTED
14 THEM AND THE PETITION WAS TO HAVE CERTAIN TRAFFIC CONTROLS
15 IMPLEMENTED ON 120TH STREET BETWEEN WILMINGTON AND
16 WILLOWBROOK. THEY DID IMPLEMENT SOME TRAFFIC CONTROLS BUT, FOR
17 MY PERSONAL QUALITY OF LIFE ISSUES, THOSE TRAFFIC CONTROLS
18 WERE NOT IMPLEMENTED ENOUGH AND I'M STILL DEALING WITH THEM,
19 WHICH IS THE LOITERING, THE DUMPING, THE LITTERING, IT'S
20 ONGOING. SO WHAT I'M ASKING THE BOARD TO DO IS TO INTERCEDE ON
21 MY BEHALF AND SPEAK WITH PUBLIC WORKS TO HAVE A CURB, A ENTIRE
22 CURB PAINTED RED. IT'S A SHORT CURB, THERE ARE NO HOUSES THAT
23 ARE FACING IT. AND YET THIS CURB IS THE SOURCE OF A LOT OF
24 ISSUES AFFECTING THAT COMMUNITY. AND IT'S A VERY SHORT-- ONLY
25 TWO HOUSES ABUT THE CURB, AND THE HOUSES DO NOT FACE IT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** WE'LL HAVE CHUCK TALK TO HER ABOUT THE CURB. I
3 THINK THAT WE SUBMITTED TO PUBLIC WORKS AND THEY CAME BACK
4 WITH A PROPOSAL. WE CAN SUBMIT IT BACK.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. GLORIA RAGLIN.

7

8 **GLORIA RAGLIN:** YES, I ONLY HAVE TWO MINUTES HERE TO SPEAK?

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** YES.

11

12 **GLORIA RAGLIN:** YOU KNOW, I'M HAVING SOME PROBLEMS AND YOU GUYS
13 ARE WELL AWARE OF IT BECAUSE I'VE CALLED YOU GUYS BEFORE. I'VE
14 CALLED YOUR OFFICE A THOUSAND TIMES, MR. YAROSLAVSKY. AND YOUR
15 OFFICE, MR. KNABE, A COUPLE OF TIMES. AND YOUR REPRESENTATIVES
16 ALWAYS CAUSES ME A LOT OF UNDUE SPECULATION. MR. KNABE'S
17 REPRESENTATIVE, SINCE I'M IN HIS AREA NOW, HE DID DO SOMETHING
18 THAT HELPED TO KIND OF LIKE-- HE GOT SOMETHING DONE. MY
19 COMPLAINT IS THAT I AM BEING DISCRIMINATED AGAINST AND HAVE
20 BEEN AND IT'S A SERIOUS SITUATION WHERE THE C.D.C. CAUSED ME A
21 LOT OF PROBLEMS. THEY PUT A RESTRAINING ORDER AGAINST ME. THEY
22 LIED AND PUT A RESTRAINING ORDER AGAINST ME. I HAD TO
23 SURRENDER MY FIREARM, THEN THEY TURNED AROUND TO THE PEOPLE IN
24 THE RUSSIAN COMMUNITY IN YOUR AREA, STARTED THREATENING ME,
25 THREATENING ME IN THE PARKING LOT. THE MANAGER THERE LIED AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SAID I TOLD SOMEBODY THAT I'D BLOW HER BRAINS OUT. THEY SPREAD
2 ALL KIND OF MALICIOUS SPREADING GOSSIP. THEN AS A REASONABLE
3 ACCOMMODATION, THEY DUMPED ME, THEY THREW ME INTO MARINA DEL
4 RAY, INTO AN APARTMENT OVER THERE WHERE EVERYTHING WENT UP,
5 THE BILLS. I WASN'T PAYING UTILITY IN WEST HOLLYWOOD, NOW I
6 HAVE TO PAY UTILITIES. GAS, BACK AND FORTH TO THE HOSPITAL. 16
7 MILES ONE WAY FROM THERE BACK TO THE DOCTOR AND ALL THIS AND
8 ALL OF MY MEDICAL CIRCUMSTANCES ARE SET UP IN WEST L.A. AT
9 MARINA DEL RAY HOSPITAL. THEY WOULD NOT PUT MY NAME IN THE
10 BOOK SO I COULD GET MY MEDICINE DELIVERED TO ME. THEY WON'T
11 GIVE ME A INSIDE PARKING PLACE WHICH I NEED, I'M DISABLED.
12 THERE ARE TWO CARS PARKING ON THE LOT THAT ARE NOT EVEN
13 OPERATIVE. ONE OF THEM, THEY MOVED. FOR 30 DAYS, THAT CAR
14 HASN'T MOVED. THEY WATCHED IT AND MOVED IT. I DON'T KNOW
15 WHETHER THEY PUSHED IT AND MOVED IT ON THE OTHER SIDE OF THE
16 PARKING LOT OR NOT. AND THE OTHER ONE IS NOT RUNNING AT ALL. I
17 MEAN, THEY HAVE SPACES THAT THEY CAN HOLD AND STORE STUFF BUT
18 I'M A PERSON WITH A DISABILITY AND THEY WON'T EVEN ALLOW ME A
19 PARKING SPACE AND THEY HAVE BEEN CAUGHT DISCRIMINATING AGAINST
20 ME. PUBLIC HOUSING SENT THEM A LETTER THE OTHER DAY, TELLING
21 THEM THEY WERE GOING TO CONTACT THE DEPARTMENT OF JUSTICE IF
22 THEY DIDN'T DO SOMETHING ABOUT THE SITUATION. THAT SAME NIGHT,
23 THEY SPRAYED MY APARTMENT. SOMEBODY SPRAYED SOME TYPE OF
24 CHEMICAL, EITHER THE APARTMENT BELOW ME OR NEXT TO ME INTO MY-
25 - MY WHOLE LIVING ROOM FILLED UP WITH THIS CHEMICAL. IT EVEN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FILLED UP MY LUNGS. I HAD TO GO OUT ON THE PATIO AND, WHEN I
2 OPENED THE DOOR, I LOOKED DOWN AND THERE WAS A LADY TRYING TO
3 GET IN MY CAR AND A MAN WAS DOUBLE-PARKED BY MY CAR. AND THEN,
4 WHEN HE SAW ME, HE GOT OUT AND STARTED HUGGING HER. BY THAT
5 TIME, I HAD L.A.P.D. ON THE PHONE. BUT WHAT I'M SAYING IS
6 THEY'RE THREATENING ME AND THEY'RE COERCING ME AND THAT IT'S
7 NOT GOING TO GET THEM ANYWHERE. YOU KNOW, I DON'T HAVE NOTHING
8 TO FIGHT WITH BUT I'M TELLING YOU, IT DON'T WORK. THREATENING
9 TO KILL ME AND ALL THAT KIND OF STUFF. IT JUST-- WELL, IT
10 DON'T WORK WITH ME

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH FOR BEING
13 HERE. I APPRECIATE IT. WHAT HAPPENED TO YOUR FIREARM? THEY
14 CONFISCATED.

15

16 **GLORIA RAGLIN:** THEY CONFISCATED IT. I HAD TO TURN IT IN WHEN
17 THEY PUT THE RESTRAINING ORDER ON ME.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** PROBABLY A GOOD THING THEY DID.

20

21 **GLORIA RAGLIN:** WELL, WHAT DO YOU MEAN, A GOOD THING THEY DID?
22 WHAT'S THAT GOT TO DO WITH YOU? I HAVEN'T THREATENED ANYBODY.
23 WHY ARE YOU TAKING IT PERSONAL? WHAT'S IT HAVE TO DO WITH YOU?
24 "IT'S A GOOD THING DID." AND I WANT SOMEBODY IN THE BOARD OF
25 SUPERVISORS TO DO SOMETHING ABOUT IT. ARE YOU TELLING ME IT'S



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A GOOD THING-- AM I CRAZY FOR COMING UP AND SAYING ANYTHING
2 ABOUT IT, SAYING SOMETHING ABOUT IT? I HAVE THE RIGHT TO SAY
3 SOMETHING ABOUT IT. YOU GUYS OFFERED ME A APARTMENT IN WEST
4 HOLLYWOOD, CUT MY PURSE STRINGS, PUT ME OUT AND DUMPED ME
5 BECAUSE YOU ALL KNEW IN THE FIRST PLACE THAT I WAS A MEMBER OF
6 THE MORMON CHURCH AND HAD LEFT THE CHURCH. THE MORMON CHURCH
7 DOES HAVE THE HIGHEST SEAT IN THE MASONIC ORGANIZATION OUTSIDE
8 OF THE CHURCH. THAT'S ALL YOU GUYS WANTED AND WANTED TO HAVE
9 SOMETHING TO TALK ABOUT. YOU CAN'T DO THAT BECAUSE I HAVE A
10 HONEST TESTIMONY. NO, I KNOW I'M NOT PERFECT BUT IF I CUSS,
11 JUST LIKE THE PRESIDENT OF THE CHURCH TOLD ME, IF YOU CUSS,
12 ASK YOUR HEAVENLY FATHER TO FORGIVE YOU. NOBODY CAN TURN
13 AROUND AND PUT YOU OUT FOR THAT. YOU GUYS SHOULDN'T A DID
14 THAT. YOU WANT TOO MUCH. AND I WANT YOU TO DO SOMETHING ABOUT
15 IT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. I'LL DO WHATEVER I CAN.

18

19 **GLORIA RAGLIN:** BECAUSE I'VE BEEN DISCRIMINATED AGAINST. YOU
20 UNDERSTAND WHAT I'M SAYING? I HAVEN'T SAID ANYTHING TO YOU,
21 MS. MOLINA, EITHER.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MULCAHEY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **PATRICIA MULCAHEY:** YES, NUMBER ONE, THE MEETING SEPTEMBER
2 11TH, 2007 I WOULD LIKE THAT BE IN A OPEN SESSION. NUMBER
3 THREE, I WANT SOMEONE TO DO SOMETHING ABOUT THESE SOCIAL
4 WORKERS THAT COMMIT PERJURY AND CORRUPT YOUTHS. YOU HAVE KIDS
5 DYING LEFT AND RIGHT. YOU CANNOT FIRE THEM. YOU SAID YOU CARE
6 ABOUT KIDS. WE HAVE KIDS THAT HAVE BEEN RAPED BECAUSE THE
7 SOCIAL WORKERS HAVE NOT DONE THEIR JOB. THEY WERE TOO LAZY TO
8 EVEN RUN BACKGROUND CHECKS. SO MY DAUGHTER WAS SEXUALLY ABUSED
9 FROM THE AGE 10 OR 12 BECAUSE THEY HAD PLACED HER WITH AN
10 ILLEGAL ALIEN. YOU THINK THAT THESE KIDS THAT ARE DYING AND
11 BEING ABUSED BECAUSE THE SOCIAL WORKERS ARE NOT DOING THEIR
12 JOBS, YOU THINK THEY SHOULD BE FIRED. WHY IS THIS NOT
13 HAPPENING AND WHY CANNOT THAT HAPPEN? WHY WON'T YOU LOOK INTO
14 THIS AND, IF THE SOCIAL WORKERS ARE NOT DOING THEIR JOBS AND
15 IT'S CAUSED KIDS TO BE HURT OR ABUSED, THEY SHOULD BE FIRED.
16 SO WHEN WOULD THIS BE ADDRESSED? SUPERVISORS?

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MS. MULCAHEY.

19

20 **PATRICIA MULCAHEY:** NO, I STILL HAVE 57 MORE MINUTES TO TALK.
21 ALSO, YOU HAVE KIDS BEING MISDIAGNOSED FOR THE HIGHER FEDERAL
22 RATE, WHICH IS ILLEGAL TO DO. YOU HAVE KIDS BEING PUT ON HEAVY
23 DUTY PSYCH DRUGS THAT ARE NOT HAVE PSYCHOLOGICAL PROBLEMS,
24 WHICH IS ALSO ILLEGAL TO DO. YOU HAVE KIDS BEING CLASSIFIED AS
25 A.D.D. SO THE SOCIAL WORKERS GET MORE MONEY FROM THE FEDERAL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOVERNMENT. AND YOU GUYS SAY THAT YOU CARE? SOMETHING IS
2 REALLY WRONG. THOSE TWO CHILDREN THAT DIED IN LANCASTER, THE
3 SOCIAL WORKERS DID NOT GET FIRED. THE KIDS HAD BEEN RAPED AND
4 ABUSED BECAUSE THEY WERE TOO LAZY TO RUN A CRIMINAL BACKGROUND
5 CHECK. NOW, IF I-- MOST OF THE TIME, YOU DON'T DO YOUR JOB,
6 YOU LOSE YOUR JOB. SO THE SOCIAL WORKERS THAT WORK FOR THE
7 DEPARTMENT OF CHILDREN AND FAMILY SERVICES, WHY HASN'T THAT
8 BEEN ADDRESSED?

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MS. ROLISON.

11

12 **CHONTEL L. ROLISON:** I'M HERE AGAIN STRESSING AND I CANNOT STOP
13 FIGHTING. MY KIDS ARE STILL IN THE SYSTEM. THESE PEOPLE ARE
14 SAYING THAT THEY WERE JUST PLAYING ME OR PLAYING A BIG JOKE ON
15 ME. I THINK THEY'RE LYING. MY BABY'S DADDY, HE DOESN'T HAVE ME
16 RESTING ON PEACE ON HIS ARM FOR NOTHING, OKAY. PAUL IMMANUEL
17 HOGAN DOES NOT WANT TO PAY CHILD SUPPORT AND THAT'S WHY I
18 BELIEVE MY CHILDREN ARE STILL IN THE SYSTEM. THIS IS THE
19 FOURTH CONSECUTIVE LABOR DAY THAT I HAVE ENCOUNTERED NOT BEING
20 WITH MY CHILDREN BECAUSE THEY'RE PLAYING ME. THEY'RE PLAYING
21 WITH MY LIFE. THEY'RE RUINING MY CHILDREN'S LIFE AS WELL. AND
22 IT'S JUST NOT FAIR ANY MORE. I JUST WANT IT TO STOP. I CANNOT
23 KEEP COMING HERE. I WANT TO STOP COMING HERE BUT I CANNOT KEEP
24 COMING HERE CRYING TO YOU GUYS AND I FEEL LIKE NOTHING'S BEING
25 DONE. I KNOW YOU HAVE OTHER STRESSES AND OTHER OBLIGATIONS TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DEAL WITH AND MINE'S PROBABLY-- IT'S NOT THAT IMPORTANT. BUT,
2 TO ME, MY KIDS ARE HURTING. AND I JUST WANT IT TO STOP. I WANT
3 MY CHILDREN. WHAT ELSE CAN I DO? I COMPLY. I'VE TAKEN
4 PARENTING. I'VE SEARCHED FOR JOBS. IT SEEMS LIKE MY NAME HAS
5 BEEN BLACKLISTED OR BLACK LABELED THROUGHOUT L.A. AND
6 NOTHING'S BEING DONE. WHAT ELSE? HOW MANY TESTS I HAVE TO TAKE
7 FOR DRUGS AND ALCOHOL? AND THIS IS THE REASON WHY I WAS SET UP
8 TO BEGIN WITH AND THAT WAS THE WHOLE POINT OF ME DOING DRUGS
9 AND ALCOHOL, BECAUSE I KNEW I WAS BEING SET UP BY FAMILY
10 MEMBERS, AS WELL AS THE FATHERS. I DON'T KNOW WHAT ELSE TO DO
11 OTHER THAN WONDER IF THESE PEOPLE ARE TRYING TO STEAL MY KIDS.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO IS THE-- DEPARTMENT OF
14 CHILDREN AND FAMILY SERVICES? BECAUSE, ON YOUR CARD, YOU SAID
15 IT WAS D.P.S.S.

16

17 **CHONTEL L. ROLISON:** WELL, YES. THAT'S WHAT I MEANT.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** D.P.S.S. IS TRYING TO TAKE YOUR
20 KIDS?

21

22 **CHONTEL L. ROLISON:** WELL, I HAVE NO IDEA IF IT'S REALLY-- WHEN
23 IT COMES DOWN TO IT, IF IT'S A CUSTODY BATTLE BETWEEN ME AND
24 THE DAD OR WHAT BECAUSE, EACH TIME I TALK TO A SOCIAL WORKER,
25 THEY ASK ME, WELL, IS THE FATHER OF THE KIDS WITH THE DAD? OR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IS THE DAD BEHIND IT? AND I HAVE NO OTHER REASON BUT TO THINK
2 HE IS. THESE KIDS ARE SUFFERING AND THEY'RE ASKING ME, "MOM,
3 WHEN ARE WE COMING HOME?"

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH DISTRICT, WHO'S YOUR
6 SUPERVISOR.

7

8 **CHONTEL L. ROLISON:** IT'S THE WATER BRIDGE IN TORRANCE. I ALSO
9 BELIEVE I'VE BEEN SET UP BECAUSE I TOLD A FAMILY...

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, WHERE IS YOUR DISTRICT? WHAT
12 DISTRICT DO YOU LIVE IN?

13

14 **CHONTEL ROLISON:** IT'S THE WATER RIDGE IN TORRANCE.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE AN ADDRESS HERE YOU GAVE AS
17 90004. THAT'S NOT TORRANCE.

18

19 **CHONTEL ROLISON:** I'M NOT SURE AGAIN WHAT THAT ADDRESS IS.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE YOU MS. ROLISON?

22

23 **CHONTEL ROLISON:** YES, I AM.

24

25 **SUP. BURKE:** I'LL HAVE MIRIAM TALK TO HER.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. MIRIAM OF MS. BURKE'S
3 STAFF WILL TALK TO YOU AND WE'LL STRAIGHTEN-- GET TO YOU THE
4 RIGHT PEOPLE.

5

6 **CHONTEL ROLISON:** THANK YOU SO MUCH. AND I HAVE TWO LETTERS TO
7 SHOW YOU GUYS THE BRUTAL ATTACKS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THE SERGEANT WILL TAKE IT AND MAKE
10 COPIES OF IT FOR US. THANK YOU. CLOSED SESSION.

11

12 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
13 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
14 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. C.S.-1,
15 CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION
16 AND ITEM C.S.-2, CONFERENCE WITH LABOR NEGOTIATOR, WILLIAM T
17 FUJIOKA, CHIEF EXECUTIVE OFFICER AND DESIGNATED STAFF AS
18 INDICATED ON THE POSTED AGENDA. THANK YOU.

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors September 4, 2007,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 10th day of September 2007 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23